



National Park Service  
U.S. Department of the Interior

# Finding Aid

**Boott Mills Records, 1905-1989 (Bulk dates 1955-1985)**

Catalog No. LOWE 15733  
Lowell National Historical Park  
Lowell, Massachusetts



NORTHEAST  
**MUSEUM  
SERVICES**  
C E N T E R



LOWELL NATIONAL HISTORICAL PARK  
LOWELL, MASSACHUSETTS

*FINDING AID FOR THE*  
*BOOTT MILLS RECORDS,*  
*1905-1989 (BULK DATES 1955-1985)*

CATALOG NUMBER: LOWE 15733 -- COLLECTION

PREPARED BY  
MARGARET WELCH

*Northeast*  
MUSEUM SERVICES CENTER

September 2008



*Cover Image: Mill #8. Above: Mill #1. Photographs from 1957 appraisal Box 20, Folder 1, Boott Mills Records.*

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## ***PREFACE***

This finding aid describes the documents created and maintained by Boott Mills, one of Lowell's largest mill complexes, during the mid- to late twentieth century. The records are now part of the archives of Lowell National Historical Park (LOWE). The majority of the earlier twentieth century records reside at the Lowell Center for History, University of Massachusetts at Lowell. The LOWE records and those of other related Lowell textile industries were processed as part of a cataloging project carried out by the Northeast Museum Services Center (NMSC) with FY08 Backlog Cataloging funds.

The catalogers would like to express their gratitude towards the staff of LOWE for their assistance in carrying out this work. Andrew Chamberlain, Mark Bograd, and Dan Walsh took in and cared for the records before the cataloging. Additional thanks must go to Museum Specialist Jack Herlihy and David Blackburn, Chief of Cultural Resources and Programs, for their aid and advice during this project.





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## ***INTRODUCTION***

The Boott Mills is known both as a major nineteenth-century textile mill and as a site for the Lowell National Historical Park. This collection of Boott Mills materials documents the transition beginning in the 1950s from the textile mill to the creation and growth of the Park in 1978 and afterwards. After textile production ceased in the mid 1950s, new ownership converted the buildings for use for small manufacturing and office firms.

LOWE curators in the 1980s twice within a very limited time frame salvaged portions of records before they were moved. They are part of accessions LOWE-111 and LOWE-132. The Flather family who ran Boott Mills for much of the first half of the century gave much of that time period's documentation to the Lowell Museum; it is now available at the Center for Lowell History at the University of Massachusetts at Lowell. Few materials from that era are included in the LOWE collection.

As part of a fiscal year 2008 project to catalog collections related to the textile-related industries in the LOWE archives, the Northeast Museum Services Center (NMSC) transferred the collection to its Charlestown facilities. NMSC Archivist Margaret Welch cataloged and rehoused the collection under the direction of Regional Archivist David Vecchioli. Sara Wolf, Director, and Giles Parker, Deputy Director, administered the Center during this time. Backlog cataloging moneys funded this project.

The finding aid is divided into four sections:

- Part 1: Collection Description:
  - Scope and content note;
  - Outline showing the organization of the collection;
  - Descriptions of the various series into which the collection is organized.
- Part 2: Corporate History.
- Part 3: Collection Listing:
- Bibliography.



***PART 1:***

***COLLECTION DESCRIPTION***



## ***SCOPE AND CONTENT NOTE***

- Accession number:*   LOWE-111, -132, -769.
- Catalog number:*    LOWE 15933.
- Quantity:*            Approximately 12 linear feet (approximately 19,200 items).
- Storage:*             16 document boxes; 11 flat boxes; 1 index card box; 1 record box; 5 36" x 48" map folders.
- Location:*            Lowell National Historical Park, Lowell, Massachusetts 01852-1029, (978) 970-5241.
- Description:*         These records related to the period when Boott Mills leased space and sold power to small companies and offices after textile production ceased. They include minutes, stock certificates, tax records, and real estate appraisals.
- Related Collections:* *Lowell Industrial Development Company Records, 1937-1956 (bulk dates 1949-1951). LOWE 15734.*  
Box 7, Folder 4-6 contain Boott Mills data from the 1950s when the two companies merged.  
*Proprietors of the Locks and Canals on Merrimack River, 1813-2008 (bulk dates 1890-1970). LOWE 5058.*  
Minutes from the 1970s and 1980s show Boott and the Proprietors acting as one entity. General File #1009 relates to the pre-1955 Boott Mills.  
  
*Flather/Boott Mills Collections, 1836-1979.* Lowell Museum Corporation. Available at the Center for Lowell History, University of Massachusetts at Lowell.  
This collections holds the bulk of records relating to pre-1955 Boott Mills when it manufactured cotton textiles.
- Organization:*        *Boott Mills Records, 1905-1989 (bulk dates 1955-1985)*
- I.    Executive Records
  - II.   Operational Records
  - III.  Financial Records
    - A.     Journals and Ledgers

- B. Stock Records
  - C. Other
  - IV. Tax Records
    - A. Federal
  - V. Real Estate Records
    - A. Appraisals
    - B. Building Data
    - C. Other
  - VI. Labor Records
  - VII. Boott Hydropower (affiliated company)
  - VIII. Office Manager Files
  - IX. Miscellaneous Materials
  - X. Oversize Materials
- Appendix A. "Boott Mills Business Records," 1987-1989  
[photocopies]



## ***Series Description***

### *Series I. Executive Records*

Minutes of the board of directors, annual stockholders' meetings, and special meetings comprise this series. Documents such as annual certificates of condition and proxies are integrated into these notebooks. A small portion relates to the 1905-1956 Boott Mills organization. (Most executive records from this era belong in the Center for Lowell History Boott Mills collection.) The minutes of the board of directors give insights, albeit oblique, into the takeover by the outside interests of George Horvath and the subsequent shift in ownership to the Lowell-based CII group (the merger of John Street Realty and Boott Mills noted in documents here was part of the transition to becoming a subsidiary of CII).

### *Series II. Operational Records*

These limited runs of meter records and of oil usage reports document how Boott Mills provided heat and electrical power to its clients.

### *Series III. Financial Records*

Journals and ledgers and stock certificate books make up the bulk of this series. There are four ledgers related to the 1905-1956 organization.

### *Series IV. Tax Records*

Copies of federal tax documents in clearly labeled and organized folders have remained from the 1930s to 1950s. The original folder titles have been transcribed.

### *Series V. Real Estate*

The appraisals and notebooks related to tenants' occupancy in this series give detailed information about the physical appearance of the Boott Mills and the Massachusetts Mills complex which came under Boott control in 1956.

### *Series VI. Boott Hydropower*

This series contains the legal documents including construction agreements for the "Lowell Hydroelectric Project" which became the Eldred L. Field Hydroelectric Plant. Minutes of the Boott Directors in the early 1980s describe the genesis of the project.

### *Series VII. Office Manager Files*

Only one folder represents the work of the Boott Mills office manager who dealt with personnel, parking, and procurement issues.

*Series VIII. Miscellaneous Materials*

Materials not clearly fitting into the above series were placed here.

***PART 2:***

***CORPORATE HISTORY***



### *The Predecessor Textile Companies*

The Boott Cotton Mills was founded in 1835 by the Boston Manufacturing Company, the same group who built the other Lowell mills and who, acting as the Proprietors of Locks and Canals, built the canal system. Like the other mills, such as the Appleton, Merrimack, and Massachusetts, the Boott had a close relationship with the Proprietors of Locks and Canals – members of the first board of directors of the Boott were directors of the Locks, and the Boott directors held Locks and Canals stock. The Boott paid the PL&C for the initial land and water privileges and subsequently paid for the annual water usage.

The Boott eventually grew to a complex of twenty-one structures<sup>1</sup> with the major mill buildings erected before 1900. By that time, it produced yearly twenty-four million yards of fancy goods, sheeting, and toweling. Labor initially was drawn from the rural female population and in later years from immigrants of all ages.

The Boott Cotton Mills closed by early 1905 due in some part from growing competition from Southern producers. Its older floor plans were not adaptable to the modern machinery, a defect noted in future decades. The firm was reorganized later as “Boott Mills” in 1905. Frederick A. Flather began his long career at Boott Mills when he was hired as a treasurer that year. This Boott Mills configuration specialized in “coarse” goods, mostly scrim, corduroy, and toweling. World War II proved the reorganized Boott Mills’s most productive era; one of every two Navy sailors wore Boott combed drill cloth uniforms.<sup>2</sup> By 1953 the United States cotton industry was in a depression, and the workers’ union rejected a giveback proposed by management. Textile production by Boott Mills ceased by early 1955.

### *Post-Textile Boott Mills*

New York City interests, led by George Horvath, bought the Boott Mills in 1955. The buildings were converted to multi-tenant use, and light industries and other small firms leased the spaces. Tenants included Massachusetts Mohair Plush Company, Symphony Electronics, and Bon Marche. Boott Mills was able to provide heat, electrical power, and process steam and water to tenants and nearby buildings.

Other mill complexes had been transformed into multi-tenant, multi-use buildings. For example, the Lowell Industrial Development Corporation, formed in 1930, leased the former Massachusetts Mills spaces. Boott Mills owned one half of that corporation’s stock, and the two companies merged in 1956 with the name remaining Boott Mills. The new company now operated the Boott and Massachusetts Mills, the Prescott Power House, and the power generators at the former LIDCO Assets Division near Market Street.

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<sup>1</sup> P. 7, 1960 American Appraisal Company appraisal, Box 20, Folder 5.

<sup>2</sup> Laurence F. Gross, *The Course of Industrial Decline: The Boott Cotton Mills of Lowell, Massachusetts, 1835-1955* (Baltimore: Johns Hopkins University Press, 1993), p. 175.

These outside interests who purchased in Boott Mills in 1955 and who subsequently purchased the PL&C borrowed very large sums of money from the Teamster's pension fund (the Trustees of the Central States, Southeast and Southwest Areas Pension Fund), Boston's Catholic Diocese through Cardinal Cushing, and Lowell's Union National Bank. Thus overextended, the Horvath parent company filed for bankruptcy. A group of Lowell investors who wished to protect the companies and the Union National Bank formed the Corporation Investments, Inc. (CII) and bought the Horvath companies including the Boott Mills in the 1960s.<sup>3</sup>

Boott Mills thus became closely associated with its fellow CII companies which shared virtually the same board of directors. The CII board of directors led in large part by Lowell lawyer Eldred Field treated the companies as interlinking entities. To utilize tax shelters better, the companies submitted joint tax returns. The PL&C eventually owned all of Boott Mills's stock and, in many cases in the 1970s and 1980s, the two companies acted in concert.

One guiding concern of the CII/Boott Mills board was to pay off the huge debt assumed in the takeover of the Horvath companies. Attracted by the possibility of attaining government subsidies, the Boott Mills and P&LC planned for a new hydroelectric facility at the bend of the Merrimack River in the early 1980s. A subsidiary of Boott Mills and CII named Boott Hydropower was formed. An agreement with General Electric was finally reached in 1983. Only a year after the completion in 1985, Boott Hydropower sold the plant named after Eldred Field for sixteen million dollars, reaping a considerable profit for the CII/Boott group.<sup>4</sup>

Field and other CII executives encouraged the creation of Lowell National Historical Park in large part because of the opportunity to market the canals and mill buildings to the federal government. Forty million dollars was authorized for the Historical Park in 1978 and in the mid-1980s the Boott Mills complex was sold for ten million. The Boott Mills and PL&C acted as often as one entity when selling easements and rights to the canals.

By 1988, the Boott Mills had divested itself of its major real estate holdings and so now longer generated power or leased commercial space. It functioned and continues to function today mostly as remaining financial unit in the CII group.

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<sup>3</sup> Mehmet Ali, "To Save a City: From Urban Renewal to Historic Preservation in Lowell, Massachusetts, 1920-1978" (Ph.D. dissertation, University of Connecticut, 2006), pp. 279-286.

<sup>4</sup> *Ibid.*, p. 359-61.

***PART 3:***

***COLLECTION LISTING***





**Series I. Executive Records<sup>5</sup>**

Box 1(5.0" legal)

1. Minutes, Stockholders Annual Meetings, 1905-1954
2. Minutes, Directors Meetings, 1931 - 30 November 1954
3. Documents Inserted in Above, 1920-1946

Box 2 (5.0" legal)

1. Minutes, Directors Meetings, 8 February 1955 – 6 April 1956 (Part 1 of 3)
2. Minutes, Directors Meetings, 8 February 1955 – 6 April 1956 (Part 2 of 3)
3. Minutes, Directors Meetings, 8 February 1955 – 6 April 1956 (Part 3 of 3)
4. Minutes, Directors Meetings, 8 May 1956-1960 (Part 1 of 3)
5. Minutes, Directors Meetings, 8 May 1956-1960 (Part 2 of 3)
6. Minutes, Directors Meetings, 8 May 1956-1960 (Part 3 of 3)
7. Minutes, Directors Meetings, 1961-1964 (Part 1 of 2)
8. Minutes, Directors Meetings, 1961-1964 (Part 2 of 2)
9. Minutes, Special Meetings of Directors and Stockholders, 1964-1979
10. Minutes, Stockholders Meetings, 1967-1979
11. Minutes, Directors Meetings, 1980-1982 (Part 1 of 3)
12. Minutes, Directors Meetings, 1980-1982 (Part 2 of 3)
13. Minutes, Directors Meetings, 1980-1982 (Part 3 of 3)
14. Documents re: John Street Realty – Boott Mills Merger, 1964-1989

Box 3 (5.0" letter)

Notebook Cover -- Minutes, Directors Meetings, 8 February 1955 – 6 April 1956  
Notebook Cover -- Minutes, Directors Meetings, 1961-1964

Box 4 (5.0" letter)

Notebook Cover – Minutes, Directors Meetings, 8 May 1956-1960  
Notebook Cover – John Street Realty Documents

**Series II. Operational Records**

Box 5 (10" card index box for 5" x 7" cards)

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<sup>5</sup> LOWE-769.

Meter Data [Electric, Water, Steam], 1963-1984

Box 6 (5.0" legal)

1. Oil Reports, 1983-1987

**Series III. Financial Records**

**A. Journals and Ledgers**

Box 7 (Record Box)

Journal -- 30 October 1937 to 28 December 1947

Ledger – 1941-1953

Box 6 (cont.)

2. Ledger -- 1955<sup>6</sup>
3. Ledger – 1956<sup>7</sup>
4. Ledger 31 Oct 1982 – 30 September 1983<sup>8</sup>

Box 8 (14 ½" x 18 ½" x 1 ½")<sup>9</sup>

Accounts Register, October 1983 – September 1984, October 1984 – September 1985

Box 9 (14 ½" x 18 ½" x 1 ½")<sup>10</sup>

1. Spreadsheets, 31 October 1984 – 30 September 1985 – Massachusetts Division
2. Spreadsheets, 31 October 1984 – 30 September 1985 – Assets Division
3. Spreadsheets, 31 October 1984 – 30 September 1985 – Boott Division

**B. Stock Records<sup>11</sup>**

Box 10 (11 ¼ x 17 ¼ x 3 ¼" flat box)

Certificate Book Nos. "1-250" [1-188] – 1905-1917

Box 11(11 ¼ x 17 ¼ x 3 ¼" flat box)

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<sup>6</sup> LOWE-132.

<sup>7</sup> LOWE-132.

<sup>8</sup> LOWE-132.

<sup>9</sup> Accession LOWE-132.

<sup>10</sup> LOWE-132.

<sup>11</sup> LOWE-111.

Certificate Book Nos. "189-438" – 1917-1919

Box 12 (11 ¼ x 17 ¼ x 3 ¼" flat box)

Certificate Book Nos. "439-688" – 1919-1923

Box 13 (11 ¼ x 17 ¼ x 3 ¼" flat box)

Certificate Book Nos. "689-938" – 1923-1933

Box 14 (11 ¼ x 17 ¼ x 3 ¼" flat box)

Certificate Book Nos. "939-1188" – 1933-1947

Box 15 (11 ¼ x 17 ¼ x 3 ¼" flat box)

Certificate Book Nos. 1439-1688 unused

Box 16 (11 ¼ x 17 ¼ x 3 ¼" flat box)

Certificate Book Nos. 1689-1938 unused

Box 17 (5.0" legal)

**C. Other Records<sup>12</sup>**

1. Factoring Set-Up Kit – First National Bank of Boston, 1955
2. Correspondence re: Textron Tax Liability, December 1960
3. 1979 Massachusetts Corporation Excise Return for Boott and Related Companies
4. Annual Report of Condition, 1980
5. Boott and Related Companies Annual Reports of Condition, 1981
6. Financial Statements, 1981-1985
7. Related Companies' 1986 Tax Returns [Boott Mills copies]

**Series IV. Tax Records**

**A. Federal<sup>13</sup>**

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<sup>12</sup> LOWE-111.

<sup>13</sup> Accession LOWE-111.

8. [Working Papers], 1927
9. 1933<sup>14</sup>
10. 1934<sup>15</sup>
11. "Federal Trade Commission – Questionnaire, Six Months to June 30, 1935"<sup>16</sup>
12. 1935<sup>17</sup>
13. "Validation of Claim for Refunds of Processing Tax Out of Impounded Cash," [1935]
14. "Rebate of Tax on Goods Sold to Federal Surplus Relief Corp.," [1935]
15. "Windfall Tax – Tentative Return," [1935]<sup>18</sup>
16. 1936<sup>19</sup>
17. "[Lawyer Kenneth] Carroad's Memo on Mill Refunds," [1936]

## Box 18 (5.0" legal)

1. "Federal Trade Commission Schedule Jan. 1, 1936 to June 30, 1936"<sup>20</sup>
2. "Windfall Tax Return [for 1936] – Mr. Hunt," [1937]
3. "Windfall Tax Returns for 1935 and 1936"<sup>21</sup>
4. "Processing Tax Refunds," 1936-1938
5. "Tax Exemptions for Charitable Institutions," 1933-1936
6. 1937<sup>22</sup>
7. "U.S. Taxes – Washington [Tax Law Firm Announcement], 1937
8. "Howlett & Hockmeyer Information," [1922-1937]<sup>23</sup>
9. [1938]<sup>24</sup>
10. "Plymouth Wholesale Dry Goods Corp. Processing Tax Refund, 1938
11. "Levi Strauss & Co. – Drawback," 1934-1936
12. "U.S. 1938 Income Tax Additional Assessment"
13. 1939<sup>25</sup>
14. 1940
15. "U.S. Tentative 1940 Excess Profits Tax Return"<sup>26</sup>
16. 1941 (File #1)
17. 1941 (File #2)<sup>27</sup>

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<sup>14</sup> Oversize items removed to Box 28, Folder 1.

<sup>15</sup> Oversize items removed to Box 28, Folder 1.

<sup>16</sup> Oversize items removed to Box 28, Folder 2.

<sup>17</sup> Oversize items removed to Box 28, Folder 2; Box 29, Folder 1.

<sup>18</sup> Oversize item removed to Box 28, Folder 2.

<sup>19</sup> Oversize items removed to Box 28, Folder 3.

<sup>20</sup> Oversize item removed to Box 28, Folder 3.

<sup>21</sup> Oversize items removed to Box 28, Folder 3.

<sup>22</sup> Oversize items removed to Box 28, Folder 4.

<sup>23</sup> Oversize item removed to Box 29, Folder 2.

<sup>24</sup> Oversize items removed to Box 28, Folder 4.

<sup>25</sup> Oversize items removed to Box 28, Folder 5.

<sup>26</sup> Oversize items removed to Box 28, Folder 5, Box 29, Folder 3.

<sup>27</sup> Oversize items removed to Box 28, Folder 5; Box 29, Folder 4, 5 .

## Box 19 (5.0" legal)

1. 1942<sup>28</sup>
2. "Capital Stock Tax and Refund Claims," Files #1 and #2, 1942
3. 1943 – Files #1 and #2
4. "[ ] – 1943"<sup>29</sup>
5. "Capital Stock Tax – 1943," 31 July 1943
6. 1944<sup>30</sup>
7. "Capital Stock Tax," 1944
8. "1944 U.S. Tax Working Papers"
9. 1945<sup>31</sup>
10. "Capital Stock Tax," 1945
11. "Claim for Refund Account of Accelerated Depreciation," 1941-1946

## Box 20 (5.0" legal)

**Series V. Real Estate Records**<sup>32</sup>**A. Appraisals**

1. 1957 (by Saunders Appraisals) (Part 1 of 2)<sup>33</sup>
2. 1957 (by Saunders Appraisals) (Part 2 of 2)
3. Inserts in 1957 Appraisal, 1956-1958<sup>34</sup>
4. "Boott Equipment (Generating)," 1958-1966<sup>35</sup>
5. 1960 (by American Appraisal Company) [3 copies]
6. 1960 (by M. Edward Riney & Son) [Millyard]
7. 1963 (by Richard A. Hurley, Jr.) [2 copies]<sup>36</sup>
8. Massachusetts Mohair Plush Co. Appraisals, 1962-1963 (inserted in above)

**B. Building Data**

9. "Hamilton Company," 1946-1967 (Part 1 of 2)<sup>37</sup>

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<sup>28</sup> Oversize items removed to Box 28, Folder 6.

<sup>29</sup> Oversize items removed to Box 28, Folder 6.

<sup>30</sup> Oversize items removed to Box 28, Folder 7.

<sup>31</sup> Oversize items removed to Box 28, Folder 7.

<sup>32</sup> LOWE-132.

<sup>33</sup> Contains photos.

<sup>34</sup> Contains photos.

<sup>35</sup> Oversize items removed to Map Folder #1.

<sup>36</sup> Oversize items removed to Box 29, Folder 6.

10. "Hamilton Company," 1946-1967 (Part 2 of 2)<sup>38</sup>
11. [Building Renovations], 1912-1921
12. "4 Mill Safety – H. Mills Original File in Boston Office," 17 April 1941 – "Buildings Data"
13. #7 Mill Building Permit, July 1950
14. Proposed Pipe Route Through Valhalla [Tenant Space], 7 September 1966 [Plan]<sup>39</sup>

### C. Other

15. "Brooking St. Real Estate," 1923-1953<sup>40</sup>

### Box 21 (5.0" legal)

1. "3-4-5 Water Wheels, Modernization Job, 1948"<sup>41</sup>
2. Space Inquiry Notebook [re: Tenants], 1955 (Part 1 of 2)<sup>42</sup>
3. Space Inquiry Notebook [re: Tenants], 1955 (Part 2 of 2)
4. Notebook – "P[lant] C[hange] O[rder]s," 1955-1959 (Part 1 of 3)
5. Notebook – "P[lant] C[hange] O[rder]s," 1955-1959 (Part 2 of 3)
6. Notebook – "P[lant] C[hange] O[rder]s," 1955-1959 (Part 3 of 3)
7. Notebooks – "Boott Mills: Floor Plans and Estimated Cost of Renovating for Tenant Occupancy," 1 August 1956

## VI. Labor Records

8. *Agreement between Amalgamated Clothing and Textile Workers Union, AFL-CIO, CLC and Boott Mills, 1 May 1987 through 30 April 1989*

## VII. Boott Hydropower<sup>43</sup>

9. Lowell Hydroelectric Project, Application for License: Project No. 2790, 20 May 1980

### Box 22 (5.0" legal)

1. Notebook – Selected Plans from License Application, 1980<sup>44</sup>

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<sup>37</sup> Oversize item removed to Map Folder #2.

<sup>38</sup> Oversize item removed to Map Folder #2.

<sup>39</sup> Oversize item removed to Box 29, Folder 7.

<sup>40</sup> Oversize items removed to Box 29, Folder 8.

<sup>41</sup> Contains photos.

<sup>42</sup> Contains photos.

<sup>43</sup> Materials LOWE-769 unless otherwise noted.

2. Lowell Hydroelectric Project, Construction Agreement, 22 June 1983 (Part 1 of 4)
3. Lowell Hydroelectric Project, Construction Agreement, 22 June 1983 (Part 2 of 4)
4. Lowell Hydroelectric Project, Construction Agreement, 22 June 1983 (Part 3 of 4)
5. Lowell Hydroelectric Project, Construction Agreement, 22 June 1983 (Part 4 of 4)
6. Related Documents Inserted in Above, June-November 1983
7. Lowell Hydroelectric Project, Hydropower Generating Equipment Supply and Delivery and Field Engineering Services Agreement, 22 June 1983 (Part 1 of 3)
8. Lowell Hydroelectric Project, Hydropower Generating Equipment Supply and Delivery and Field Engineering Services Agreement, 22 June 1983 (Part 2 of 3)

Box 23 (5.0" legal)

1. Lowell Hydroelectric Project, Hydropower Generating Equipment Supply and Delivery and Field Engineering Services Agreement, 22 June 1983 (Part 3 of 3)
2. "Clerk's Certificates Generating Equipment Agreement," April-June 1983 [inserted in above]
3. Lowell Hydroelectric Project, Exhibit B, Specifications and Contract Drawings for Project General Construction, June 1983
4. Reimbursement Agreement between M[assachusetts] M[unicipal] W[holesale] E[lectric] C[ompany] and the Boott Group,<sup>45</sup> 8 July 1983
5. Boott Hydropower, Inc., Construction Closing, 19 January 1984 (Vol. I, Part 1 of 2)

Box 24 (5.0" legal)

1. Boott Hydropower, Inc., Construction Closing, 19 January 1984 (Vol. I, Part 2 of 2)
2. Boott Hydropower, Inc., Construction Closing, 19 January 1984 (Vol. II, Part 1 of 2)

Box 25 (5.0" legal)

1. Boott Hydropower, Inc., Construction Closing, 19 January 1984 (Vol. II, Part 2 of 2)
2. Covers to above

Box 26 (5.0" legal)

1. Lowell Hydroelectric Project, FERC Project 2790-MA, Emergency Action Plan for Guard Locks, March 1985<sup>46</sup>

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<sup>44</sup> LOWE-111.

<sup>45</sup> Corporation Investments, Inc., Boott Mills, and Proprietors of the Locks and Canals on Merrimack River comprise the "Boott Group" as defined in this document.

<sup>46</sup> Oversize inundation maps moved to Map Folder #3.

2. Lease Financing of the Eldred L. Field Hydroelectric Facility, Closing 31 December 1985
3. Eldred L. Field Hydroelectric Facility, Composite Conformed Copies: Participation Agreement ..., Closing 31 December 1985

Box 27 (5.0" legal)

1. Massachusetts Report of Conditions and Tax Returns, February 1986<sup>47</sup>
2. Summary of the Lease Financing of the Eldred L. Field Hydroelectric Project, 8 April 1986
3. Composite Conformed Master Amendment Agreement, 12 December 1986

**Series VIII. Office Manager Files**

4. 1987 (Partial)

**Series IX. Miscellaneous Materials**

- 4a. "Miscellaneous Data – [Proprietors of ] Locks & Canals," 1949-1979<sup>48</sup>
5. "Proposed [Lowell] Connector [Extension]." 1967<sup>49</sup>
6. "Locks and Canals," 1982-1983<sup>50</sup>
7. Sanitary Sewer System, 1984<sup>51</sup>
8. Water Permit Violation, 1984-1985
9. Notebook, n.d.

**Appendix A.**

10. "Boott Mills Business Records," 1987-1989 [photocopies]<sup>52</sup>

Includes:

Minutes of Joint Meetings of Directors of Boott Mills and Proprietors of Locks and Canals on the Merrimack River, Minutes of Directors of Boott Mills, Bank Documents, Clerks Certificates, Annual Reports of Condition, 1983-1989

**Series X. Oversize Materials**

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<sup>47</sup> LOWE-111.

<sup>48</sup> Includes photos.

<sup>49</sup> Same accession number as later PLC materials; oversize items moved to Map Folder #4.

<sup>50</sup> Holds items related to historic PL&C and Boott Mills drawings now owned by LOWE.

<sup>51</sup> Oversize item moved to Map Folder #5 .

<sup>52</sup> LOWE-769.



Box 28 (11 ½ x 17 ½ x 3 ½")

1. 1933 and 1934 Tax Records<sup>53</sup>
2. 1935 Tax Records<sup>54</sup>
3. 1936 Tax Records<sup>55</sup>
4. 1937 Tax Records<sup>56</sup>
5. 1939-1941 Tax Records<sup>57</sup>
6. 1942, 1943 Tax Records<sup>58</sup>
7. 1944, 1945 Tax Records<sup>59</sup>

Box 29 (20 ½ x 24 ½ x 1 ½")

1. "Bales Inventory, Dec. 29, 1934"<sup>60</sup>
2. Howlett & Hochmeyer Account, 1927<sup>61</sup>
3. Article – "Trade Commends N[ational] A[ssociation] of C[otton] M[anufacturers]," New York, 4 October 1949<sup>62</sup>
4. Worksheet – "Rexamination [sic] of Fair Market Value of Buildings and Machinery ... 1 March 1913," 1942<sup>63</sup>
5. Articles re: Wartime Taxes, 1942<sup>64</sup>
6. Photostat of Lowell Industrial Development Co. Map, 1933<sup>65</sup>
7. Blueprint – Proposed Pipe Route Through Valhalla, 7 September 1966<sup>66</sup>
8. "Brookings St. Real Estate"<sup>67</sup>

36" X 48" Map Folders

1. Plans – Boott Yard, Massachusetts Mills, #5 Mill 1<sup>st</sup> Floor, 1960-1972, n.d.<sup>68</sup>
2. Plans of Property of and near Hamilton Canal, 1945-1946<sup>69</sup>

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<sup>53</sup> Items moved from Box 17, Folders 3, 4.

<sup>54</sup> Items moved from Box 17, Folders 11, 12, 15.

<sup>55</sup> Items moved from Box 17, Folder 16 and Box 18, Folders 1 and 3.

<sup>56</sup> Items moved from Box 18, Folders 6 and 9.

<sup>57</sup> Items moved from Box 18, Folder 13, 15, and 17.

<sup>58</sup> Items moved from Box 19, Folder 1 and 4.

<sup>59</sup> Items moved from Box 19, Folders 6 and 9.

<sup>60</sup> Item moved from Box 17, Folder 12.

<sup>61</sup> Items moved from Box 18, Folder 8.

<sup>62</sup> Item moved from Box 18, Folder 15.

<sup>63</sup> Item moved from Box 18, Folder 17.

<sup>64</sup> Items moved from Box 18, Folder 17.

<sup>65</sup> Items moved from Box 20, Folder 7.

<sup>66</sup> Items moved from Box 20, Folder 14.

<sup>67</sup> Item moved from Box 20, Folder 15.

3. Inundation Map, 1985<sup>70</sup>
4. Maps re: Lowell Connector Extension, 1964, n.d.<sup>71</sup>
5. Plan – Sanitary Sewer System, 1984<sup>72</sup>

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<sup>68</sup> Items moved from Box 20, Folder 4.

<sup>69</sup> Item moved from Box 20, Folders 9, 10.

<sup>70</sup> Items moved from Box 26, Folder 1.

<sup>71</sup> Items moved from Box 27, Folder 4.

<sup>72</sup> Item moved from Box 27, Folder 7.

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