

Title Page:

STRATEGIC PLAN
FOR
INDIANA DUNES NATIONAL LAKESHORE
OCTOBER 1, 2007 - SEPTEMBER 30, 2011

Indiana Dunes National Lakeshore has identified four Park Mission Goals, which represent a future (20+ years) desired park condition. For each of the Mission Goals, long term goals (5 years) were established. Annual Performance Plans will be established for each of the five years covered by the Strategic Plan. The annual performance plan is not a comprehensive listing of all activities, programs or functions involved in the operation of the national lakeshore.

THE MISSION

Legislative Intent

"The Indiana Dunes National Lakeshore is to preserve the Indiana Dunes and other areas of scenic, scientific, and historic interest and recreational value . . . and to provide for educational, inspirational, and recreational use by the public so long as such use is compatible with the preservation of the park's unique flora, fauna, and physiographic conditions and its historic sites and structures."

Purpose of the National Lakeshore

- Preserve, maintain, and restore the integrity and character of the natural resources and processes and protect cultural resource values at the lakeshore.
- Provide educational, inspirational, and recreational opportunities compatible with preserving natural and cultural resource values.
- Inspire in the public an appreciation of and a sense of personal stewardship for lakeshore resources.
- Interpret, encourage, and conduct scientific research in the tradition of pioneer investigators.

Results Act and Planning Cycle:

PREFACE

This five-year Strategic Plan has been written for one or more units of the greater National Park System administered by the National Park Service, U.S. Department of the Interior. The National Park System preserves outstanding representations of America's natural, cultural, and recreational resources of national significance. These resources constitute a significant part of America's heritage, character, and future. The National Park Service not only directly and indirectly preserves these national treasures; it also makes them available to millions of visitors from throughout the country and the world every year.

This Strategic Plan was written to fulfill the requirements of Section 104 of the National Parks Omnibus Management Act of 1998. This legislation requires all field units of the National Park System prepare Strategic Plans and Annual Performance Plans consistent with the Government Performance and Results Act of 1993 and make these documents available to the public. The law was a catalyst for our staff to examine its fundamental mission and to take a fresh, longer range view, in precise terms, of what results or outcomes we needed to achieve to more effectively and efficiently accomplish that mission.

The Government Performance and Results Act (GPRA) is one of the most recent and comprehensive of a number of laws and executive orders directing federal agencies to join the "performance management revolution" already embraced by private industry and many local, state, and national governments. Performance management ensures that daily actions and expenditure of resources are guided by long- and short-term goal setting in pursuit of accomplishing an organization's primary mission, followed by performance measurement and evaluation. Importantly, GPRA mandates that long-term and annual goals be results or outcomes rather than outputs (activities, products, or services) and that they be "objective, quantifiable, and measurable" so that performance can be adequately measured and reported, and progress on mission accomplishment assessed.

GPRA requires federal agencies to develop and use three primary documents in conducting their business. These documents are also to be submitted to the Congress and the Office of Management and Budget (OMB):

1. Strategic Plan of no less than five years duration, reviewed and revised every three years, and containing:

- * mission statement based in law, executive order, etc.;
- * long-term goals, which are objective, quantified, and measurable, to accomplish mission;
- * how goals will be accomplished, is the plan data and narrative showing "...operational processes, skills and technology, and the human, capital, information and other resources required to meet those goals...";
- * relationship of annual goals to long term goals, a description of how long term goals are carried out in annual goal increments;
- * key external factors which could positively or negatively affect goal accomplishment;
- * GPRA also requires consultation with affected and interested parties in the development of the Strategic Plan, and it requires that the plan be
- * developed by federal employees (versus contractors, etc.).

2. Annual Performance Plan tiered off the Strategic Plan each year, showing how long term goals will be accomplished in annual increments, and containing:

- * annual goals to incrementally achieve long-term goals in Strategic Plan;
- * annual work plan explaining how annual goals will be accomplished - "briefly describe the operational processes, skills and technology, and the human, capital, information and other resources required to meet the performance goals...." and
- * basis for measuring results - "...provide a basis for comparing actual program results with the established performance goals...."

3. Annual Performance Report reviewing each year's successes and failures and identifying areas where activities

or goals need to be revised in the future, addressing:

- * what annual goals were met or exceeded;
- * what annual goals were not met;
- * why annual goals were not met; and
- * what remedial action will be taken for goals not met.

ABOUT THIS PLAN

In consultation with Congress, OMB and other interested parties, the National Park Service (NPS) developed its own GPRA implementation process. In 2004 the Department of the Interior (DOI) produced a Strategic Plan requiring all agencies in the Department to be aligned with. It is available on the Internet at http://www.doi.gov/ppp/strat_plan_fy2003_2008.pdf.

Individual park plans address the long-term goals in the NPS and DOI plans that are appropriate to the individual units as parts of the overall National Park System and its mission. Then they add goals specific to their own legislative mandates, missions, resources, visitor services, and issues. The park plans, then, are a blend of national and local priorities and goals.

This Strategic Plan follows that pattern. It contains a mission statement born out of the NPS organic act as well as the specific legislation or proclamation establishing the park. It contains mission goals, closely paralleling the "servicewide" mission goals that illustrate in broad brushstroke what we do far beyond five years - "in perpetuity" - to accomplish our stated mission. It then contains long-term goals, which target in quantifiable, measurable ways what we will accomplish in the next four years toward achieving our overall mission goals and mission. The long-term goals address both appropriate "servicewide" goals as well as park-specific outcomes. The goal numbering protocol follows that of the NPS plan with park-specific suffixes. Since not all servicewide goals apply to every park, some numbers may be skipped. In addition, there are numbers containing 0's which are not in the servicewide plan and indicate park-specific goals.

Each long-term goal is repeated with one or more explanatory paragraphs that give background, detail, and other information useful to help the reader understand the goal as well as to sketch in how the goal will be accomplished. The figures in the tables and narrative for each goal contain any general information about "How Goals will be Accomplished", including staffing, fiscal, infrastructure, and other resources available to achieve the plan's long-term goals.

It should be noted that the goals in this plan are generally predicated on "flat budgets". Other than increases for inflation, we assumed no major increases in funding. Where increases in appropriations are known or are likely, they were taken into account. Where other funding sources (donations, fee revenues, etc.) are "reasonably assured", they too are taken into consideration when setting performance targets. Obviously, limits on funding constrain what can be accomplished toward our goals and mission. GPRA, however, is distinctly not about discussing budget shortfalls or requesting or justifying additional funding. Rather it is about planning, managing, and communicating what we can accomplish with the resources we already have while at the same, providing accountability for those resources.

Each year that the Strategic Plan is in effect, there will be a companion Annual Performance Plan which shows in annual goals, that year's targeted incremental achievement of each long-term goal, and a work plan for accomplishing that increment. Each year there will also be an Annual Performance Report discussing actual achievement of the prior year's annual goals and progress on long-term goals.

Copies of this Strategic Plan can be requested from the superintendent. Questions and comments are welcome and encouraged and can be addressed to the superintendent. Copies of the most current Annual Performance

Plan and Annual Performance Report are also available on request, with questions and comments equally welcome.

Park Background Information:

About the Park

Indiana Dunes National Lakeshore was established by Act of Congress in 1966. It is located on the southern shore of Lake Michigan within the Greater Chicago Metropolis. Containing 15,000 the park preserves [insert primary resources] in perpetuity and makes this valuable part of America's heritage available to over 1.8 million visitors each year for their experience, enjoyment, understanding, and appreciation.

Mission of National Park Service at Indiana Dunes National Lakeshore

The mission of the National Park Service at Indiana Dunes National Lakeshore is rooted in and grows from the park's legislated mandate found in the Act of Congress P.L. 89-761, 89th Congress (11/05/66) (80 Stat 1309), AS AMENDED (November 5, 1966) and supplemented by P.L. 94-549, 94th Congress (10/18/76) (90 Stat 2529), P.L. 96-612, 96th Congress (12/28/80) (94 Stat 3575), and P.L. 99-583, 99th Congress (10/29/86). Our mission statement is a synthesis of this mandated purpose, plus the park's primary significance as itemized below.

It is the mission of the National Park Service to preserve the Indiana Dunes and other areas of scenic, scientific, and historic interest and recreational value . . . and to provide for educational, inspirational, and recreational use by the public so long as such use is compatible with the preservation of the park's unique flora, fauna, and physiographic conditions and its historic sites and structures."

Purpose

Therefore, the purpose of Indiana Dunes is preserve the natural and cultural resources and associated values are protected, restored and maintained in good condition and managed within their broader ecosystem and cultural context. The national lakeshore contributes to knowledge about natural and cultural resources and associated values; management decision's affecting resources are based on scholarly and scientific information. Visitors safely enjoy and are satisfied with the availability, accessibility, diversity, and quality of park facilities, services, and appropriate recreational opportunities. Park visitors and the general public understand and appreciate the preservation of parks and their resources for this and future generations. The national lakeshore uses current management practices, systems, and technologies to accomplish its mission. The national lakeshore increases its managerial resources through initiatives and support from other agencies, organizations, and individuals.

Significance

The primary significance of Indiana Dunes can be summarized as:

- The lakeshore contains exceptional biological diversity and outstanding floral richness, resulting from the combination of complex geological processes and the convergence of several major North American life zones.
- The lakeshore's cultural resources represent the cultural evolution of northern Indiana from prehistoric times to the present day.
- The national lakeshore's extensive reach of undeveloped dunes provides recreational, educational, and inspirational opportunities within a one-hour drive of a major metropolitan area.
- The lakeshore offers outstanding opportunities for scientific research due to the diversity and complexity of its natural systems and its history as a dynamic laboratory for early plant succession and faunal studies.
- The presence of heavy industry, long-standing transportation corridors, residential use areas, and natural

- areas at Indiana Dunes offers an outstanding opportunity to show visitors how these elements interrelate.
- The dunes provide a striking physical and emotional relief to the surrounding flat and highly developed landscape.

Key External Factors Affecting Plan's Accomplishment

While park management and staff can plan, manage, and largely control much of what occurs in the park, other things they can only influence, especially things external to park boundaries. Some things, such as natural events, they have no control over whatsoever. In developing Indiana Dunes' Strategic Plan and its long-term goals, it was important to take into consideration key external factors that could negatively or positively affect goal outcomes. A few of the most important or most likely are identified briefly below. This is by no means an exhaustive list but simply those that are most likely to influence outcomes as viewed at the time of writing the plan.

Threats From Beyond Our Boundaries; Changing Role of the Indiana Dunes National Lakeshore

When Congress created this park they also paved the way for the development of a huge industrial complex in the center of the park. The battle to preserve all of the remaining dunes was lost and the stage was set for heavy industry to destroy about 3,000 acres of pristine dunes and wetlands and then coexist right across the fence from the preserved natural areas. The extreme west end of the park also bordered a huge steel making facility that had been operating since 1906 and continues to operate. Since the creation of the park, development has increased to the point that today most of the park boundary is developed into homes, farms, roads, or businesses.

Outdoor Recreation Trends and Demographic Changes and What That Means for the Indiana Dunes National Lakeshore in the 21st Century?

Based on surveys and economic impact data taken at the start of the century Indiana Dunes National Lakeshore anticipates an increasing impact from the national trend toward an aging population and the demand for increased access. With the proliferation of commercial tour companies catering to this senior market there is increased pressure for greater access by tour companies and their clientele. Also the ease of travel via the South Shore rail line into Chicago will demand opportunities for "packaging" of educational programs, recreational tours and facilities capable of handling these large tour groups, as well as the traditional family.

The Changing Role of Indiana Dunes National Lakeshore: Partnerships to make the park go.

Indiana Dunes National Lakeshore is surrounded by both industrial and residential neighbors. Cooperation with industrial neighbors to reduce pollution and other impacts on park resources and joint management of natural resources on industrial lands are necessary for sustainable management of lands both within and outside park boundaries. Residential development adjacent to the national lakeshore, park facilities bordering residential areas, and demand for green space near residential areas require cooperative approaches to protecting park resources and private property.

Research at Indiana Dunes National Lakeshore; Effective Management Needs a Knowledge Base Derived from Research

It is impossible to do an excellent job of managing resources without knowing what, where, and how rare those resources are. Fortunately the park has most of its inventories of natural resources completed and has begun monitoring some of the key elements of those resources.

The Park's Role in International Cooperation

Indiana Dunes National Lakeshore (INDU) has a sister park, Kampinos National Park (Kampinoski Park Narodowy), in Poland. Kampinos is located just outside of Warsaw. The Sister Park relationship was officially established with the signing, in Warsaw, Poland, of a Memorandum of Cooperation on April 15, 1998. Assistance by INDU and the Harpers Ferry Center helped to develop a concept and design for permanent

exhibits at Kampinos NP's new Center at Izabelin. The new exhibits were dedicated by the U.S. Ambassador to Poland on April 24, 2001. This project enabled the Polish partners to complete design and construction of modern exhibits, skills that can now be applied by them for similar projects in other parks in Poland.

Consultation in Plan Preparation

GPRA requires that Congress, OMB, and other interested and affected parties be consulted in the development of Strategic Plans. Congress and OMB, as well as the Department of the Interior, were extensively consulted in the development of the DOI and NPS servicewide plan. In the development of [name of unit]'s local Strategic Plan, the following individuals and/or organizations were consulted at various stages of development as indicated.

Detailed consultation was completed in 1997. The current plan is an extension of the original plan. Numerous administrative changes have been made, none of which alter the mission or goals of the park. Consultation previously included; The general public through the East Unit General Management Planning process, which was completed in 1992. Local governments, Citizen Groups, Federal Agencies, and State Agencies with an interest in the park or the geographic local provide

Strategic Plan Preparers

The following park staff members were intimately and extensively involved in preparing this strategic plan:

Dale B. Engquist, Superintendent
Garry M. Traynham, Assistant Superintendent
J.D. Swed, Chief of Resource and Visitor Protection
Christopher Light, Administrative Manager
Robert Daum, Chief of Resource Management
Scott Hicks, Resource Specialist
Bruce Rowe, Public Program/Outreach Manager
Laura Gundrum, Visitor Services Manager
Eric Ehn, Landscape Architect
Steve Handly, Facility Management Specialist
Janet Slupski, Historian
Mark Bluell, Operations Supervisor
Judy Collins, Historic Architect
John Kwilosz, Natural Resource Program Manager
Randy Knutson, Resource Management
Ruthanne Slamka, Office Manager

Strategic Plan Report, FY 2008-2012

Park/ Program Name: INDIANA DUNES NATIONAL LAKESHORE

Park/ Program Org Code: 6300

Date Last Updated:

DOI Goal ID Number:

NPS Goal ID Number: la0

Park/ Program Goal ID Number: la0

NPS Servicewide Goal Description (Mission or Long-term Goal text):

la Mission related goals.

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2012, 15 acres of endangered Karner blue butterfly habitat has been improved through the control of invasive (native and non-native) plants (3 acres/year FY08-FY12).

Target Year:

2012

Performance Indicator (what is measured):

Unit Measure:

Condition (Desired):

Total # Units in Baseline:

Status in Base Year (# Meeting Condition):

Condition of habitat

Acres

Improved

15

0

5-Year Results Plan:

This work involves controlling trees and shrubs invading and degrading the endangered Karner blue butterfly's oak savanna habitat (target is to treat 3 acres/year). This work involved cutting trees and shrubs invading and degrading the endangered Karner blue butterfly's oak savanna habitat. This total does not include the acres of Karner blue butterfly habitat improved through the use of controlled burning, which are reported separately.

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Park/ Program Name: INDIANA DUNES NATIONAL LAKESHORE

Park/ Program Org Code: 6300

Date Last Updated:

DOI Goal ID Number:

NPS Goal ID Number: Ia13

Park/ Program Goal ID Number: Ia13

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Park Level Fire goal, servicewide goal TBD

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2012, 2,000 acres disturbed by the loss of the natural fire regime had prescribed burns (400 acres/year FY08-FY12).

Target Year:

2012

Performance Indicator (what is measured):

Determined by park

Unit Measure:

Acres

Condition (Desired):

Determined by park

Total # Units in Baseline:

2000

Status in Base Year (# Meeting Condition):

0

5-Year Results Plan:

Prescribed fire will be used to treat lands disturbed by the loss of the natural fire regime (target is 400 acres/year).

Strategic Plan Report, FY 2008-2012

Park/ Program Name: INDIANA DUNES NATIONAL LAKESHORE

Park/ Program Org Code: 6300

Date Last Updated:

DOI Goal ID Number:

NPS Goal ID Number: la1A

Park/ Program Goal ID Number: la1A

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Acres Restored: Number of disturbed parkland acres restored.

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2012, 19 acres of disturbed parkland are treated for restoration (FY08-12).

Target Year:

2012

Performance Indicator (what is measured):

Unit Measure:

Condition (Desired):

Total # Units in Baseline:

Status in Base Year (# Meeting Condition):

Disturbed land restored

Acres

Restored

4430

5-Year Results Plan:

The National Lakeshore does not have information currently available that permits a tabulation of the number of acres of disturbed parklands. Therefore, no data was entered for baseline.

The goal is the number of acres that are treated for restoration (Technical Guidance For National Park Service Strategic Goals FY 2008-2012 (Version 1.1 dated August 2007). "Treated for Restoration: A restoration project is considered in a treated condition when the planned project restoration activity objectives have been successfully completed, leaving the area in a state in, or on a trajectory towards, a desired condition as specified by the park."

Our target is based on restoration work in the Great Marsh, Cowles Bog, Mnoké Prairie, and on formerly developed sites.

Areas will be considered "treated for restoration" or in a "treated condition" when they meet the following site-specific criteria:

Former Homesites

- Structures, improvements, and debris removed
- Wells permanently abandoned
- Utilities retired
- Storage tanks removed
- Chemical and waste materials removed
- Landscaping and invasive plants treated
- Only periodic maintenance required for invasive plant control
- Native vegetation planted if necessary
- No follow-up planting anticipated

Strategic Plan Report, FY 2008-2012

Park/ Program Name: INDIANA DUNES NATIONAL LAKESHORE

Park/ Program Org Code: 6300

Date Last Updated:

Road Removal Sites

- Road material removed
- Utility poles removed (where feasible)
- Only periodic maintenance required for invasive plant control
- Native vegetation planted if necessary
- No follow-up planting anticipated

Mnoké Prairie

- Trees and shrubs cleared
- Only periodic maintenance required for woody species control
- Invasive plants treated
- Only periodic maintenance required for invasive plant control
- Native vegetation planted if necessary
- No follow-up planting anticipated except to augment species diversity

Great Marsh and Cowles Bog

- Hydrology is appropriate for a gradient of wetland plant species
- Wetland invasive plant seedbank is suppressed or depleted
- Native plant cover reaches approximately 80% and is comprised of no fewer than six species/meter squared

Strategic Plan Report, FY 2008-2012

Park/ Program Name: INDIANA DUNES NATIONAL LAKESHORE

Park/ Program Org Code: 6300

Date Last Updated:

DOI Goal ID Number:

NPS Goal ID Number: la1B

Park/ Program Goal ID Number: la1B

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Invasive plant species: acres infested with invasive plants that are being maintained as free of invasive plants

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2012, 0.3 acres infested with invasive plants meet the criteria for "maintained (controlled)" (FY08-12) and 1 infested acre meet the criteria for "treated acre" (FY12 only).

Target Year:

2012

Performance Indicator (what is measured):

Unit Measure:

Condition (Desired):

Total # Units in Baseline:

Status in Base Year (# Meeting Condition):

Invasive plant acres

Acres

Maintained

2090

5-Year Results Plan:

The National Lakeshore does not have information currently available that permits a tabulation of the cumulative acres impacted by invasive (non-native) plants (i.e., acres tabulated on a species by species basis in accordance with the North American Weed Management Association standards). Therefore, no data was entered for baseline.

This goal includes two elements: "the maintenance of invasive plant free acres" and "the annual treatment of invasive plants." (Technical Guidance For National Park Service Strategic Goals FY 2008-2012 (Version 1.1 dated August 2007). "An infested acre is defined as an area of land containing a single invasive plant species. The extent of the infested is delineated by drawing a line around by the area actually occupied by a invasive species, excluding any significant areas not infested." "Where multiple invasive plant species are present, the infested area for each species should be individually computed...."

Treated acres are reported as infested acres. Treated acres are reported annually and are not cumulative.

Maintained (controlled) acres are reported as infested acres. "Controlled is defined as maintaining an area in a invasive plant free state so that annual or periodic maintenance treatments represents 1% or less of the original infestation." Maintained acres are cumulative.

Some acres initially treated prior to FY08 will be revisited during the FY08-12 rating period and will be reported when (re)treated as well as when they meet the definition of "maintained" or "controlled".

The park will continue to seek funding from other sources to complete the necessary invasive plant control work. Estimated results are based on known funding and take into account that "Eradicating or removing an infestation of invasive species is a lengthy process which may take years or even decades." The Technical Guidance also acknowledges that "Few of the acres that are treated will achieve controlled status during the planning period."

Strategic Plan Report, FY 2008-2012

Park/ Program Name: INDIANA DUNES NATIONAL LAKESHORE

Park/ Program Org Code: 6300

Date Last Updated:

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Strategic Plan Report, FY 2008-2012

Park/ Program Name: INDIANA DUNES NATIONAL LAKESHORE

Park/ Program Org Code: 6300

Date Last Updated:

DOI Goal ID Number:

NPS Goal ID Number: la1H

Park/ Program Goal ID Number: la1H

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Acres in Desired Condition

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2012, 0 acres of Indiana Dunes National Lakeshore's lands acres managed in a natural condition are in desired conditions.

Target Year:

2012

Performance Indicator (what is measured):

Acres in desired condition

Unit Measure:

Acres

Condition (Desired):

Total # Units in Baseline:

0

Status in Base Year (# Meeting Condition):

0

5-Year Results Plan:

The National Lakeshore does not have information currently available that permits a tabulation of the number of acres targeted for management in a natural condition. Therefore, no data was entered for baseline.

According to Technical Guidance For National Park Service Strategic Goals FY 2008-2012 (Version 1.1 dated August 2007):

“Desired conditions describe the qualitative or quantitative natural resource attributes of an area that are identified through the planning process as the desired outcome of management.”

“The desired condition for a particular area is usually the attributes that represent natural conditions or indicate that natural processes predominate in the area.”

“Parks identify the desired or target conditions for park resources by management zones delineated within the park. These conditions are sometimes explicitly described or, more often, implied in verbiage contained in General Management Plans, Resource Management Plans, or other official park planning documents.”

Desired conditions can vary from management zone to management zone within a park unit and from park to park due to specific management objectives dictated by enabling legislation, park purpose, practical limitations, etc.”

“... the strict requirements that constrained the previous land health goals... are suspended for this strategic planning period. Specifically, the requirements that the desired condition be explicitly defined in an approved management plan..., the condition be known through rigorous condition assessments..., and

Strategic Plan Report, FY 2008-2012

Park/ Program Name: INDIANA DUNES NATIONAL LAKESHORE

Park/ Program Org Code: 6300

Date Last Updated:

the total acreage of these landscape elements be known... are deferred until various programmatic efforts... are fully operational.”

The “desired conditions” of natural landscapes at Indiana Dunes National Lakeshore are defined as follows:

- Any disturbances as defined by goal 1a1A are mitigated
- Invasive plants are “maintained” as defined by goal 1a1B
- Flora and fauna are well established and representative of the targeted community type
- Habitat structure is representative of the targeted community type

Desired conditions will be achieved through actions defined in goals 1a1A - Acres Treated for Restoration, 1a1B – Invasive Plants, 1a0 – Mission Goal (Improve Karner blue butterfly habitat), 1a2B - Species of Management Concern, and 1a13 – General Wildland Fire Goal.

Because the “desired conditions” are not likely to be achieved in five years, the goals for the FY 2008 – FY2012 rating period were defined as 0.

Strategic Plan Report, FY 2008-2012

Park/ Program Name: INDIANA DUNES NATIONAL LAKESHORE

Park/ Program Org Code: 6300

Date Last Updated:

DOI Goal ID Number:

NPS Goal ID Number: la2A

Park/ Program Goal ID Number: la2A

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Species Protected: Species of Federally listed species making progress toward recovery.

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2012, 1 population (11% of 9) of Indiana Dunes National Lakeshore's federally listed species in the park are making progress toward recovery.

*Target
Year:*

2012

*Performance Indicator
(what is measured):*

Making progress toward recovery

Unit Measure:

Each species

Condition (Desired):

Making progress toward recovery

*Total # Units in
Baseline:*

9

*Status in Base
Year (# Meeting
Condition):*

1

5-Year Results Plan:

The national lakeshore currently has *Cirsium pitcheri* (Pitcher's thistle), *Lycaeides melissa samuelis* (Karner blue butterfly), *Charadrius melodus* (Piping Plover), and *Myotis sodalis* (Indiana bat). The *Dendroica kirtlandii* (Kirtland's warbler), *Neonympha mitchellii mitchellii* (Mitchell's satyr butterfly), *Nicrophorus americanus* (American burying beetle), *Platanthera leucophaea* (eastern prairie white-fringed orchid), and *Somatochlora hineana* (Hine's emerald dragonfly) are historical to the national lakeshore. Species in the not-at-risk, stable, and improving categories count towards the goal of making progress towards recovery. Species in the declining, extirpated, and unknown categories are not considered to be making progress towards recovery. In 2007, 1 of the 9 listed species reported from INDU was making progress to recovery (Piping plover).

Strategic Plan Report, FY 2008-2012

Park/ Program Name: INDIANA DUNES NATIONAL LAKESHORE

Park/ Program Org Code: 6300

Date Last Updated:

DOI Goal ID Number: _____ *NPS Goal ID Number:* la2B *Park/ Program Goal ID Number:* la2B

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Species of management concern managed to desired condition

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2012, 4 populations of Indiana Dunes National Lakeshore's populations of native species of management concern are managed to desired condition.

Target Year:

2012

Performance Indicator (what is measured):

Management status

Unit Measure:

Each species

Condition (Desired):

Total # Units in Baseline:

294

Status in Base Year (# Meeting Condition):

0

5-Year Results Plan:

The Indiana Dunes National Lakeshore is currently planning two projects during FY08-FY12 that will benefit state-listed or park-rare plant species. We anticipate that three plants and one animal will meet the criteria for desired condition during the rating period.

Strategic Plan Report, FY 2008-2012

Park/ Program Name: INDIANA DUNES NATIONAL LAKESHORE

Park/ Program Org Code: 6300

Date Last Updated:

DOI Goal ID Number:

NPS Goal ID Number: la3

Park/ Program Goal ID Number: la3

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Air quality: air quality indicators are stable or improving

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 20XX, Air quality in [park name] has remained stable or improved.

*Target
Year:*

2012

*Performance Indicator
(what is measured):*

Air quality

Unit Measure:

Percent

Condition (Desired):

Improved or stable

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

5-Year Results Plan:

The Air Resources Division will conduct and report the results of an annual servicewide assessment using visibility, ozone, and atmospheric deposition data collected at either National Park Service or nearby representative monitoring sites. Indiana Dunes National Lakeshore is surrounded by one of the most industrialized areas in the United States. Generally, Indiana Dunes' short term air quality is a reflection of the levels of production at the industrial and utility facilities near the park. As recently as 1994, this area was responsible for 25 percent of steel manufactured in the United States. Pollutants emanating from this industrial region are routinely deposited on the park by wet and dry atmospheric deposition.

PUBLIC LAW 89-761, AS AMENDED, expressly forbids the park from involvement in air quality decisions in this area. It was a compromise reached in the park's enabling legislation, which allowed for the creation of the national lakeshore surrounded by industrial and urban development. P.L. 89-761, Sec. 11. "(a) Nothing in the Act shall be construed as prohibiting any otherwise legal cooling, process, or surface drainage into the part of the Little Calumet River located within the lakeshore: Provided, That this subsection shall not affect nor in any way limit the Secretary's authority and responsibility to protect park resources.

(b) The authorization of lands to be added to the lakeshore by the Ninety-fourth Congress and the administration of such lands as part of the lakeshore shall in and of itself in no way operate to render more restrictive the application of Federal, State, or local air and water pollution standards to the uses of property outside the boundaries of the lakeshore, nor shall it be construed to augment the control of water and air pollution sources in the State of Indiana beyond that required pursuant to applicable Federal, State, or local law."

Strategic Plan Report, FY 2008-2012

Park/ Program Name: INDIANA DUNES NATIONAL LAKESHORE

Park/ Program Org Code: 6300

Date Last Updated:

DOI Goal ID Number:

NPS Goal ID Number: Ia4E

Park/ Program Goal ID Number: Ia4E

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Water Quality Park Products

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2012, complete 70 park targeted work products and protect, restore and monitor water quality conditions in NPS-managed surface and ground water systems.

Target Year:

2012

Performance Indicator (what is measured):

Unit Measure:

Each Product

Condition (Desired):

Total # Units in Baseline:

70

Status in Base Year (# Meeting Condition):

5-Year Results Plan:

Indiana Dunes National Lakeshore monitors the water quality of its Lake Michigan beaches to provide for public health and safety. Recent Clean Water Act (P.L. 106-284) amendments and National Park Service policy (Directors Order 83) require us to monitor bacteria levels at recreational beaches. These bacteria may indicate the presence of pathogens associated with water contamination from sewage or other sources. At a minimum, INDU samples seven beaches each week from Memorial Day to Labor Day. The samples are tested for E. Coli to determine if they are within the State of Indiana standards for swimming. The results of this monitoring and data interpretation are sent out in a weekly report to the public (approximately 14 reports per year).

Strategic Plan Report, FY 2008-2012

Park/ Program Name: INDIANA DUNES NATIONAL LAKESHORE

Park/ Program Org Code: 6300

Date Last Updated:

DOI Goal ID Number:

NPS Goal ID Number: Ia5

Park/ Program Goal ID Number: Ia5

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Number of Historic structures in good condition

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2012, 41 (68.3% of 60) of Indiana Dunes historic structures are in good condition.

*Target
Year:*

2012

*Performance Indicator
(what is measured):*

Unit Measure:

Condition (Desired):

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

Condition

Each structure

Good

60

30

5-Year Results Plan:

The condition of many of the historic buildings depends upon the success of the historic leasing program which is a partnership project. The project encompasses 9 sites with 18 buildings. The condition of the buildings and site features at the Good Fellow Club Youth Camp, including the historic Lodge, depends upon receipt of monies through PMIS and partnership fundraising.

Baseline data for FY'08 includes 60 historic structures, 30 of which are in Good condition. Prior to the end of FY '12 3 buildings currently listed in Good condition may be removed from the LCS, as the park has no plans for the long term preservation of said buildings (Robert Clements House and Garage, Walter Pascale House).

Strategic Plan Report, FY 2008-2012

Park/ Program Name: INDIANA DUNES NATIONAL LAKESHORE

Park/ Program Org Code: 6300

Date Last Updated: October 16, 2007

DOI Goal ID Number:

NPS Goal ID Number: la6

Park/ Program Goal ID Number: la6

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Number of preservation and protection standards met for park museum collections

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2012, 188 (60.0% of 335) applicable preservation and protection standards for Indiana Dunes National Lakeshore's museum collections are met.

*Target
Year:*

2012

*Performance Indicator
(what is measured):*

Unit Measure:

Condition (Desired):

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

Applicable standards

Each standard

Standards meet

335

182

5-Year Results Plan:

At the beginning of FY 2008, according to the new version of ANCS+, out of 335 applicable museum standards, the park meets 182 and is deficient in 153. Total percentage of standards met is 54.3%. Meeting future goals depends on many factors beyond park control. We will continue to request funding through PMIS to correct deficiencies.

-We need required planning documents such as a Collection Condition Survey and an Integrated Pest Management Plan.

-We need equipment for museum storage such as more cabinets, shelving units, and a light meter to measure light levels.

-The museum storage area needs to have its own fire detection and suppression system, and an independent intrusion detection system. The existing detection systems are part of the overall park system.

-The storage room is overcrowded. Many items that do not meet the collection plan need to be deaccessioned so that we can store all objects properly. The deaccessioning to be completed should clear enough storage space to meet museum standards.

-Some deficiencies can be rectified by eliminating two storage facilities (the pole barn and bone yard), and by purchasing a fireproof storage cabinet for hard copies of museum catalog records.

Some deficiencies are not feasible to correct. For example, the exterior doors at the Bailly/Chellberg Visitor Contact Station, which contains an exhibit of museum items, are glass. Doors in museum exhibit or storage areas are supposed to be metal or solid-core wood and have deadbolt locks. Also, it has been previously noted that it has not been feasible to install deadbolt locks in the museum storage room doors because the door opening is designed so that both doors can be open at the same time to allow moving large objects. To meet museum standards would require a fixed center column between the doors to accommodate a deadbolt, however we would no longer be able to move large objects in or out of the storage facility.

--The storage room is overcrowded. Many items need to be deaccessioned so we can store all objects properly. It is uncertain whether all the

Strategic Plan Report, FY 2008-2012

Park/ Program Name: INDIANA DUNES NATIONAL LAKESHORE

Park/ Program Org Code: 6300

Date Last Updated: October 16, 2007

deaccessioning we need to clear storage space can be accomplished to meet museum standards.

Strategic Plan Report, FY 2008-2012

Park/ Program Name: INDIANA DUNES NATIONAL LAKESHORE

Park/ Program Org Code: 6300

Date Last Updated:

DOI Goal ID Number:

NPS Goal ID Number: la7

Park/ Program Goal ID Number: la7

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Number of the cultural landscapes in good condition

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2012, 3 of (50% of 6) of Indiana Dune's cultural landscapes are in good condition.

*Target
Year:*

2012

*Performance Indicator
(what is measured):*

Unit Measure:

Condition (Desired):

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

Condition

Each landscape

Good

6

2

5-Year Results Plan:

The National Lakeshore and MWR have completed the cultural landscape review and have determined that there are 6 cultural landscapes within the park. Of these 6, 2 are in Good condition; however neither of them are under the control of the park. They are both under Reservation of Use and Occupancy which will expire on 09/30/10.

The Cultural Landscape Reports for the Chellberg Farm and the Good Fellow Club Youth Camp have been completed, and funding has been requested through PMIS for a Cultural Landscape Report for the Bailly Homestead.

Of the five sites within the proposed Swedish Heritage District 3 have been identified as cultural landscapes, all of which are in Fair condition. This includes the Chellberg Farm, the park's living history site. The park has requested funds through PMIS to complete the restoration of the farm's landscape, which would bring it up to Good condition.

Projection: One of the Swedish sites identified as a cultural landscape is in the historic leasing program, and its rehabilitation should be completed by end of FY 2012. The Cultural Landscape Report for the Chellberg Farm has been completed, funding has been requested for the NEPA decision document for the Good Fellow Club Youth Camp CLR, and funding has been requested for a CLR for the Bailly Homestead.

Strategic Plan Report, FY 2008-2012

Park/ Program Name: INDIANA DUNES NATIONAL LAKESHORE

Park/ Program Org Code: 6300

Date Last Updated:

DOI Goal ID Number:

NPS Goal ID Number: la8

Park/ Program Goal ID Number: la8

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Number of archeological sites in good condition

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2012, 142 (78.9% of 180) of Indiana Dunes's archeological sites are in good condition.

*Target
Year:*

2012

*Performance Indicator
(what is measured):*

Condition

Unit Measure:

Each archeological site

Condition (Desired):

Good

*Total # Units in
Baseline:*

180

*Status in Base
Year (# Meeting
Condition):*

142

5-Year Results Plan:

Baseline data of FY 2008: The Midwest Archeological Center has 180 sites listed in the ASMIS database. Of these, 142 are in Good condition, 7 sites are in Fair condition, 5 sites are in Poor condition, 25 are listed as unknown condition, and 2 sites have been destroyed. The sites with conditions listed as "unknown" need to be inspected and have their conditions noted.

Strategic Plan Report, FY 2008-2012

Park/ Program Name: INDIANA DUNES NATIONAL LAKESHORE

Park/ Program Org Code: 6300

Date Last Updated:

DOI Goal ID Number: _____ *NPS Goal ID Number:* Ila1A *Park/ Program Goal ID Number:* Ila1A

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Visitors: Percent of overall visitor satisfaction

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2012, 90% of visitors to Indiana Dunes are satisfied with appropriate park facilities, services, and recreational opportunities.

*Target
Year:*

2012

*Performance Indicator
(what is measured):*

Visitor satisfaction

Unit Measure:

Percent

Condition (Desired):

Satisfied

*Total # Units in
Baseline:*

88

*Status in Base
Year (# Meeting
Condition):*

5-Year Results Plan:

Increase park satisfaction by 2% over the next five years from 88% satisfaction to 90%. Completion of the PPE and development of a Most Efficient Organization is expected to improve the work processes of the current staff. Emphasis on critical needs should increase, or at least maintain, visitor satisfaction levels.

The lowest ranked aspect of the park was Visitor Services - Commercial services in the park. Since the park does not have commercial services within its boundary, visitors have to be directed outside for food and supplies. Visitor studies are being conducted to determine how the park and local community can work together to meet visitor expectations. Once expectations are determined, the park and gateway communities will ensure that visitors receive comprehensive and accurate information prior to their visits and during their visits.

Strategic Plan Report, FY 2008-2012

Park/ Program Name: INDIANA DUNES NATIONAL LAKESHORE

Park/ Program Org Code: 6300

Date Last Updated:

DOI Goal ID Number:

NPS Goal ID Number: Ila2A

Park/ Program Goal ID Number: Ila2A

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Visitors: The number of visitor injuries

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2012, the annual number of visitor accidents/incidents at Indiana Dunes is 10 or less.

*Target
Year:*

2012

*Performance Indicator
(what is measured):*

Unit Measure:

Condition (Desired):

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

Accidents/incidents

Each injury

Reduced

3

5-Year Results Plan:

The parks baseline rate consists of an average of 9 incidents during the last five fiscal years. The fatalities that occur in the park are usually water related. The park is meeting the goal of 4 or less visitor injuries a year only 20% of the time. During the worst year for visitor injuries (FY2002), a visitors chance a serious injury was only 1 out of 62,000 visits. The proposed goal of 9 or less visitor injuries a year is still only 1 out of 200,000 visits. At this level, the park will meet it's goals 60% of the time following current practices.

FY 2001 10 visitor injuries

FY 2002 29

FY 2003 19

FY 2004 12

FY 2005 9

FY 2006 0

FY 2007 5

Strategic Plan Report, FY 2008-2012

Park/ Program Name: INDIANA DUNES NATIONAL LAKESHORE

Park/ Program Org Code: 6300

Date Last Updated:

DOI Goal ID Number:

NPS Goal ID Number: Ila2B

Park/ Program Goal ID Number: Ila2B

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Visitors: number of visitor fatalities

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2012, the number of visitor fatalities at Indiana Dunes will remain at zero.

Target Year:

2012

Performance Indicator (what is measured):

Fatalities

Unit Measure:

Each fatality

Condition (Desired):

Reduced

Total # Units in Baseline:

0

Status in Base Year (# Meeting Condition):

5-Year Results Plan:

Park visitor fatalities are all water related. A vast majority of cases are swimmers at park beaches that ignore the weather conditions, directions from beach staff, or their own limitations. Continuation of warnings, verbal and by signs, as well as through local media will be used to maintain a low incident level.

Strategic Plan Report, FY 2008-2012

Park/ Program Name: INDIANA DUNES NATIONAL LAKESHORE

Park/ Program Org Code: 6300

Date Last Updated:

DOI Goal ID Number:

NPS Goal ID Number: 11b1

Park/ Program Goal ID Number: 11b1

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Visitors: Percent of visitors that understanding and appreciation

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2012, 90% of Indiana Dunes visitors understand the significance of the park

*Target
Year:*

2012

*Performance Indicator
(what is measured):*

Unit Measure:

Condition (Desired):

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

Visitor understanding

Percent

Understand

90

5-Year Results Plan:

Continue using the Visitor Survey Card to determine the percentage of visitors that understand the significance of the park. Continue enhancing personal and nonpersonal interpretive programs to help visitors understand the significance of the park. The newly located Dorothy Buell Memorial Visitor Center at the junction of US 20 and State Route 49, just off I-90, is expected to reach a greater audience with the story of the Indiana Dunes.

Strategic Plan Report, FY 2008-2012

Park/ Program Name: INDIANA DUNES NATIONAL LAKESHORE

Park/ Program Org Code: 6300

Date Last Updated:

DOI Goal ID Number:

NPS Goal ID Number: IVa6A

Park/ Program Goal ID Number: IVa6A

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Employees: Number of employee accidents (DART)

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2012, the number of Indiana Dunes employee lost-time injuries is maintained at or below the previous 5-year annual average number of 4.

*Target
Year:*

2012

*Performance Indicator
(what is measured):*

Unit Measure:

Condition (Desired):

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

Injuries or fatalities

Each injury or fatality

Reduced

9

5-Year Results Plan:

The national lakeshore instituted a Technical Board of Inquiry in FY 2003. The boards activities and employee involvement continue to reduce the parks lost-time rate from as baseline of 12 per 100 FTE to the current 5. The improved emphasis on safety has reduced employee injuries and lost time accidents dramatically from 14+ to an average of 3 or less annually.

FY 2003 2 injuries

FY 2004 4

FY 2005 1

FY 2006 2

FY 2007 6

Five Year Average is 3. The park meets this goal only 60% of the time at 2 injuries. The park meets a goal of 4 injuries 80% of the time.

Strategic Plan Report, FY 2008-2012

Park/ Program Name: INDIANA DUNES NATIONAL LAKESHORE

Park/ Program Org Code: 6300

Date Last Updated:

DOI Goal ID Number:

NPS Goal ID Number: IVa6B

Park/ Program Goal ID Number: IVa6B

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Employees: Number of servicewide Continuation of Pay (COP) hours

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2012, the number of Indiana Dunes hours of Continuation of Pay is at or below 40.

*Target
Year:*

2012

*Performance Indicator
(what is measured):*

Unit Measure:

Condition (Desired):

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

COP hours

Each COP hour

Reduced

28.7

5-Year Results Plan:

The national lakeshore reviews every lost time accident, which includes all injuries with Continuation of Pay (COP). The Technical Board of Inquiry determines the facts and root cause of every incident. Recommendations are made and correctiong completed in a timely manner. This has reduced the hours of COP by over 25% per year during the life of the board.

FY 2001 1812 hours

FY 2002 490

FY 2003 18

FY 2004 35

FY 2005 22

FY 2006 12

FY 2007 56

Five year average (FY 2003-7) is 28.7. The park meets this goal 80% of the time at 40 COP hours.

Strategic Plan Report, FY 2008-2012

Park/ Program Name: INDIANA DUNES NATIONAL LAKESHORE

Park/ Program Org Code: 6300

Date Last Updated:

DOI Goal ID Number:

NPS Goal ID Number: IVb1A

Park/ Program Goal ID Number: IVb1A

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Partners: NPS has X community partnerships

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2012, Indiana Dunes has 13 community partnerships designed to enhance the park's ability to manage recreation activities seamlessly.

Target Year:

2012

Performance Indicator (what is measured):

Partnerships

Unit Measure:

Each partnership

Condition (Desired):

Established

Total # Units in Baseline:

11

Status in Base Year (# Meeting Condition):

5-Year Results Plan:

Park partners help Indiana Dunes national Lakeshore achieve park goals. Examples of activities accomplished through partnerships include: the operation of an on-site residential environmental education program, the leasing of historic structures within the park, the operation of an off-site visitor center, and the operation of an on-site nature-based preschool. Current formal and informal park partners include: Porter County Convention, Recreation and Visitor Commission; Town of Portage; Indiana Dunes Environmental Learning Center; Friends of Indiana Dunes; Association of Artists and Craftsmen of Porter County; Field Station Cooperativel; Lake County Solid Waste Management District; Indiana Dunes State Park; Historic Landmarks Foundation of Indiana; Purdue University Field Station; Save the Dunes Conservation Fund; Shirley Heinze Land Trust; USGS Lake Michigan Ecological Researach Station; various local law enforcement agencies; various school districts; Boys and Girls Club of Michigan City; Green Gary; and others.

Strategic Plan Report, FY 2008-2012

Park/ Program Name: INDIANA DUNES NATIONAL LAKESHORE

Park/ Program Org Code: 6300

Date Last Updated:

DOI Goal ID Number:

NPS Goal ID Number: IVb2

Park/ Program Goal ID Number: IVb2

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Visitors: Number of visitors served by facilitated programs

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

By September 30, 2012, Indiana Dunes' attendance at facilitated programs will increase to 138,000 (from 137,800 in 2006).

*Target
Year:*

2012

*Performance Indicator
(what is measured):*

Unit Measure:

Condition (Desired):

*Total # Units in
Baseline:*

*Status in Base
Year (# Meeting
Condition):*

Facilitated programs

Each visitor

attended

137800

5-Year Results Plan:

Although the park has decreased its interpretive staff during the past five years, it will maintain the current level of facilitated programs through the implementation of the Most Efficient Organization in 2008. At the same time, the park will maximize visitor contact per dollar spent by developing non-personal services such as an On-line Ranger series.

Strategic Plan Report, FY 2008-2012

Park/ Program Name: INDIANA DUNES NATIONAL LAKESHORE

Park/ Program Org Code: 6300

Date Last Updated:

DOI Goal ID Number:

NPS Goal ID Number: OVERHEAD

Park/ Program Goal ID Number: OVERHEAD

NPS Servicewide Goal Description (Mission or Long-term Goal text):

Overhead

Long-term Goal Performance Target (Park/ Program Long-term Goal text; adjust date for end of current strategic planning period):

Longterm goal text not available. Enter the text on the Annual Work Plan Results tab for the final year of the Strategic Plan.

Target Year:

2012

Performance Indicator (what is measured):

Unit Measure:

Condition (Desired):

Total # Units in Baseline:

Status in Base Year (# Meeting Condition):

5-Year Results Plan:

Strategic Plan Report, FY 2008-2012
