

1. Historic Structures Management

The park has a large collection of historic structures. Some, but not all, of these cultural resources are nationally significant, and the condition of the historic buildings and landscape features varies. The majority of these structures are adequately preserved, occupied, and maintained; however, the ones that pose the most significant challenges for historically appropriate and sustainable adaptive use and preservation are Alcatraz and the park's many fortifications. These structures are the least understood, most inaccessible to the public, and/or most deteriorated which minimizes their relevance and compromises their management.

The GMP will develop a vision for the preservation of the park's historic fortifications and buildings on Alcatraz..

Factors/Considerations:

- The park now has a facility inventory and associated facility condition index
- Aging cultural sites are expensive to maintain
- Use and preservation of Fort Mason (Upper and Lower), Fort Cronkhite, Fort Baker, and Fort Barry is adequate
- Finding appropriate partnerships and uses for the park's ranch complexes, fortifications (esp. gun batteries), Alcatraz, lighthouses, and aids to navigation presents significant challenges for preservation
- Cultural landscape management includes the integration of both natural and cultural resource elements
- Sea-level rise has implications to the long-term management and preservation of coastal cultural resources

Options/Approaches:

- Preserve the integrity and improve the condition of historic resources
- The park should explore applying sustainable practices and providing barrier-free and accessible facilities
- Adaptive reuse may include a range of creative activities and treatments that are appropriate to the historic resource and compatible with NPS goals and the historic use
- The scale and location of adaptive reuse, and balancing of natural resources and other park values, should be considered in the determination of its appropriateness
- The park should consider treatments other than reuse and rehabilitation, (stabilization, restoration, reconstruction, and removal) when adaptive reuse is determined to be inappropriate, financially infeasible, or inconsistent with park values
- Balance visitor needs with historic preservation
- Consider the idea of "managed ruins" or focusing on the most important structures
- **Emphasize greater public awareness and access**
- **Utilize partnerships, stewardship, and best management practices**