Options for updating May 2013 Cost Analysis

11 April 2014

Cost Analysis Working Group

- <u>Members:</u>
 - Shawn Welch
 - Mike Holenstein
 - Guy Hembling
 - NPS Support Pete McCarthy
- Purpose
 - As requested, provide detailed information and cost analysis to support Fort Hancock
 21st Century Committee fact finding, analysis, deliberations and recommendations
 - As requested, provide cost and investment recommendations to NPS to support reuse

Cost Analysis Working Group

Potential Approaches

- Update building listing to match current NPS lease property availability focus only on potential reuse property in the Main Post area of Fort Hancock.
 - This will alter the base data for the next two slides and take about 30 minutes to implement in the basic data set.
- There are pros and cons of updating cost factors
- Explain the background of the data by category in more detail
 - NPS Deferred Maintenance (DM)
 - NPS Critical Deferred Maintenance (CSDM)
 - Army Restoration costs
 - Army Restoration Maximum with facility condition escalator cost factor
 - Army Sustainment Cost factors
- Identify selected advantages/disadvantages of the various data points in the briefing.
- Explain linkage to historic structure escalation cost factors.

FHHD Costs by Building and Example OSD Facility Type

As briefed May 2013

FH21 Proposed OSD FAC Definition	Bldg #	Sum of FH21 UM	Sum of DM	Sum of CSDM	Sum of Est. Army Restoration Cost MAX w/Hist CF (FY15) - no condition -	Sum of Est. Army Restoration Cost MAX w/Hist CF (FY15) - Condition For Occupied bldgs only	Restoration Std Dev Cost w/Hist	Sum of Est Cost Facilities Sustainment (Maint & Repair)	Sum of Annual Cost - Facility Operations
General Administrative Building	15	8,556	\$500,059	\$0	\$458,420	\$458,420	\$127,782	\$48,853	\$48,066
	16	7,412	\$392,589	\$1,907	\$397,126			\$42,321	\$41,639
	17	7,412	\$434,339	\$12,338	\$397,126			\$42,321	\$41,639
	20	2,000	\$133,146	\$5,968	\$107,158			\$11,420	\$11,236
	23	17,145	\$1,597,189	\$305,692	\$918,609			\$97,894	\$96,318
	24	17,116	\$1,532,883	\$297,161	\$917,055			\$97,728	\$96,155
	25	17,145	\$6,304,528	\$90,904	\$918,609			\$97,894	\$96,318
	33	2,740	\$496,674	\$53,199	\$146,806			\$15,645	\$15,393
	36	7,629	\$523,027	\$215,983	\$408,753			\$43,560	\$42,858
	53	6,180	\$481,922	\$2,311	\$331,117			\$35,286	\$34,718
	76	1,250	\$215,838	\$166,074	\$66,974			\$7,137	\$7,022
	79	500	\$0	\$0	\$26,789	\$13,395		\$2,855	\$2,809
Exchange Eating Facility	55	6,676	\$1,246,838	\$13,072	\$363,235			\$74,377	\$240,488
	56	6,676	\$809,658	\$64,983	\$363,235	\$363,235	\$103,099	\$74,377	\$240,488
	57	6,676	\$1,208,795	\$187,581	\$363,235	\$363,235	\$103,099	\$74,377	\$240,488
Exchange Sales Facility	60	1,325	\$255,542	\$43,519	\$62,851	\$62,851	\$17,024	\$7,961	\$4,197
Indoor Physical Fitness Facility	40	18,890	\$89,214	\$0	\$693,556	\$0	\$215,427	\$88,691	\$63,938
	70	7,346	\$0	\$0	\$269,712	\$134,856	\$83,776	\$47,644	\$26,162
■Museum	28	4,670	\$699,857	\$145,373	\$0	\$0	\$0	\$30,009	\$22,297
	47	5,163	\$669,915	\$360,629	\$276,627	\$276,627	\$77,108	\$29,479	\$29,005
■ Rec Lodging	3	7,412	\$377,626	\$6,366	\$1,020,165	\$1,020,165	\$201,541	\$47,334	\$44,632
	4	7,412	\$383,026	\$0	\$1,020,165			\$47,334	\$44,632
	5	7,412	\$340,165	\$105,436	\$1,020,165			\$47,334	\$44,632
	6	7,412	\$398,830	\$5,271	\$1,020,165			\$47,334	\$44,632
	7	7,412	\$335,027	\$7,191	\$1,020,165			\$47,334	\$44,632
	8	7,412	\$357,081	\$3,569	\$1,020,165			\$47,334	\$44,632
	9	8,556	\$440,243	\$0	\$1,177,622			\$54,640	\$51,521
	10	8,556	\$769,844	\$5,584	\$1,177,622			\$54,640	\$51,521
	11	8,556	\$849,580	\$45,747	\$1,177,622			\$54,640	\$51,521
■ Trans Lodging	12	10,724	\$1,281,775	\$5,149	\$1,476,019			\$104,968	\$67,814
	13	8,556	\$331,885	\$18,866	\$1,177,622			\$83,748	\$54,105
	14	8,556	\$430,234	\$8,081	\$1,177,622			\$83,748	\$54,105
	27	10,303	\$476,024	\$135,067	\$1,418,074			\$100,847	\$65,152
	80	2,080	\$0	\$0	\$286,285			\$20,359	\$13,153
	114	23,616	\$5,305,616	\$179,658	\$3,250,435			\$231,157	\$149,338
Grand Total		286,482	\$29,668,970	\$2,492,677	\$25,926,908	\$21,970,720	\$5,765,654	\$2,042,582	\$2,227,255

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Options for updating Cost Analysis

FHHD Costs by Example OSD Facility Type

All 35 structures under consideration by FH21 Committee with OSD categories (FACs) assigned <u>hypothetically</u> with the <u>purpose of facilitating costing only</u>. Different facility types (FACs) will yield different costs.

FH21 Proposed OSD FAC Definition		Sum of FH21 UM	Sum of DM	Sum of CSDM	Sum of Est. Army Restoration Cost MAX w/Hist CF (FY15) - no condition - occupied only	Sum of Est. Army Restoration Cost MAX w/Hist CF (FY15) - Condition For Occupied	Sum of Est. Army Restoration Std Dev Cost w/Hist CF (FY15)	Sum of Est Cost Facilities Sustainment (Maint & Repair)	Sum of Annual Cost - Facility Operations
General Administrative Building	12	95,085	\$12,612,194	\$1,151,538	\$5,094,540	\$5,081,145	\$1,420,077	\$542,913	\$534,172
Exchange Eating Facility	3	20,028	\$3,265,291	\$265,636	\$1,089,704	\$1,089,704	\$309,296	\$223,132	\$721,464
Exchange Sales Facility	1	1,325	\$255,542	\$43,519	\$62,851	\$62,851	\$17,024	\$7,961	\$4,197
Indoor Physical Fitness Facility	2	26,236	\$89,214	\$0	\$963,268	\$134,856	\$299,203	\$136,335	\$90,100
Museum	2	9,833	\$1,369,773	\$506,002	\$276,627	\$276,627	\$77,108	\$59,489	\$51,302
Rec Lodging	9	70,140	\$4,251,422	\$179,162	\$9,653,859	\$8,123,611	\$1,907,193	\$447,927	\$422,355
Trans Lodging	6	63,835	\$7,825,534	\$346,820	\$8,786,058	\$7,201,925	\$1,735,752	\$624,827	\$403,665
Grand Total	35	286,482	\$29,668,970	\$2,492,677	\$25,926,908	\$21,970,720	\$5,765,654	\$2,042,582	\$2,227,255

Definitions:

DM (Deferred Maintenance) and CSDM are generated by NPS MAXIMO.

- <u>Sum of Est. Army Restoration Cost MAX</u> w/Hist CF (FY15) no condition occupied only applies 15% of total cost to unoccupied facilities, 100% to occupied buildings. This projects an average **ONE TIME** cost for full facility restoration assuming the worst conditions are present across the building's components.
- <u>Sum of Est. Army Restoration Cost MAX w/Hist CF (FY15) Condition For Occupied bldgs only</u> = same as above and also applies 100% for Facility Condition Index "Poor" and "Serious"; 50% for "Fair"; 0% for "good"
- <u>Est. Army Restoration Std Dev Cost w/Hist CF (FY15)</u> applies cost to occupied buildings only. This is a period improvement cost factor and is the standard deviation across cost factors for all building components.
- *Est Cost Facilities Sustainment (Maint & Repair)* annual recurring routine maintenance and repair for existing real property inventory to maintain it in an operable condition t throughout it s lifecycle.

Annual Cost - Facility Operations - utilities, real property services, trash collection, pest control

Cost Analysis Working Group

Status and Next Steps – 13 June 2013

- Overall cost development completed for initial review and presented on 16 May.
- Can update basic analysis tables for the following if desired:
 - Sustainment (maintenance and repair) cost factors from 2010 to 2013
 - Modernization used latest cost factors (2013)
 - No new cost factors for facility operations available (utilities, engineering, real property management, refuse collection, custodial and pest control)
- Coordinate with other working groups to provide cost analysis support
 - Assess applicability to support REFI as guided by REFI committee
- Obtain, understand and analyze NPS lease program at Fort Hancock and offer recommendations to REFI and other working groups and the full FH21 committee
 - Present at 20 September meeting.
- Refine analysis of NPS financial execution and five year future maintenance plan, apply Sequestration impacts, develop recommendations and timeline for potential NPS investment in restoration of selected FH21C buildings.
 - Present at 1 November meeting