

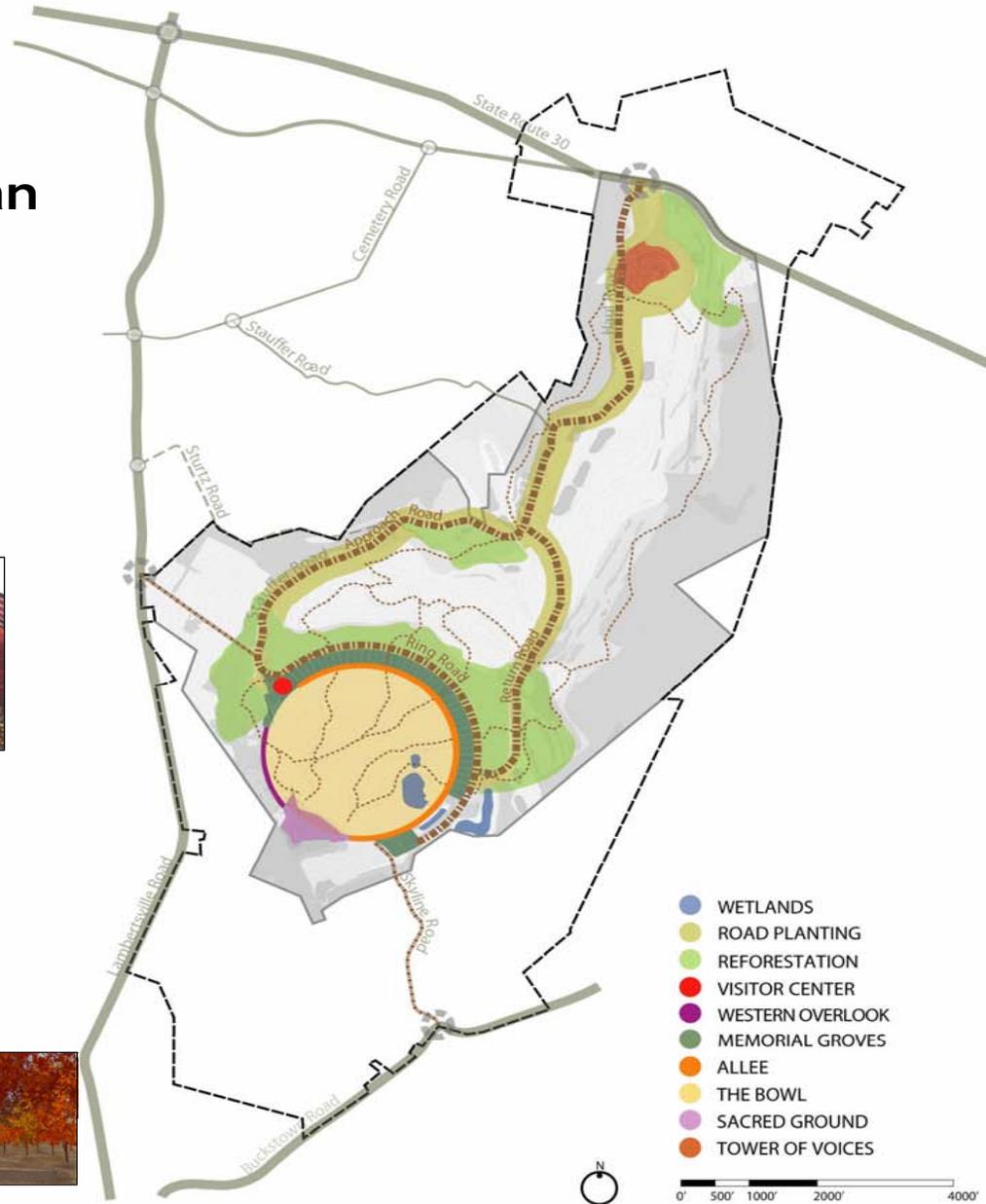


Memorial Construction Phasing Plan

NATIONAL PARK SERVICE Flight 93 National Memorial



Full Memorial Construction:
100 % development identified
in the General Management Plan



- WETLANDS
- ROAD PLANTING
- REFORESTATION
- VISITOR CENTER
- WESTERN OVERLOOK
- MEMORIAL GROVES
- ALLEE
- THE BOWL
- SACRED GROUND
- TOWER OF VOICES



Summary of Project Phasing

<p><u>Phase 1</u> <i>(current phase being designed)</i></p>	<p><u>Future Phase 2</u></p>	<p><u>Future Phase 3</u></p>
<p><u>Phase 1A</u> Sacred Ground The Bowl (Field of Honor) Ring Road</p> <p><u>Phase 1B</u> 40 Groves Portal Walls & Overlook Western Overlook Trail Visitor Center</p> <p><u>Phase 1C</u> Rte 30 Entrance & Approach Road</p>	<p>Tower of Voices</p> <p>Allee / Walkway</p>	<p>Return Road</p> <p>Trails</p> <p>Reforestation</p>

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Phase 1A (to be completed 2011)

Memorial

- * Sacred Ground Plaza
- * Field of Honor grading & vegetation

Roadwork/Parking

- * Skyline Road Improvements
- * Ring Road Around Bowl
- * Sacred Ground Parking & Arrival Court
- * Improve NPS & family western access to Sacred Ground

Infrastructure

- * Sacred Ground power, lighting & security

Phase 1A completes approximately 40% of the development in the General Management Plan; it provides a complete visitor experience, and will be able to accommodate the anticipated 250,000 visitors a year. Development focuses on providing visitors an opportunity to view the crash site – the Sacred Ground – at a close distance - revering it as a cemetery. A plaza extends along the edge of the crash site, with a ceremonial wall and drop-off to separate the visitors from the crash site itself. The Field of Honor (Bowl) is an approximately 1-mile diameter curved landform, framing the views to the Sacred Ground; the Field will be graded and seeded, ready to accept all future development.

Access to the site will continue to be via Skyline Road, which will be upgraded; a Ring Road will be developed around the Field of Honor and will provide access to parking at the Sacred Ground.



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Phase 1B Memorial

- * Portal Walls, Flight path, overlook to Field of Honor
- * 40 Groves
- * Western Trail & overlook

Visitor Facility

- * Visitor Center / Exhibits

Roadwork/Parking

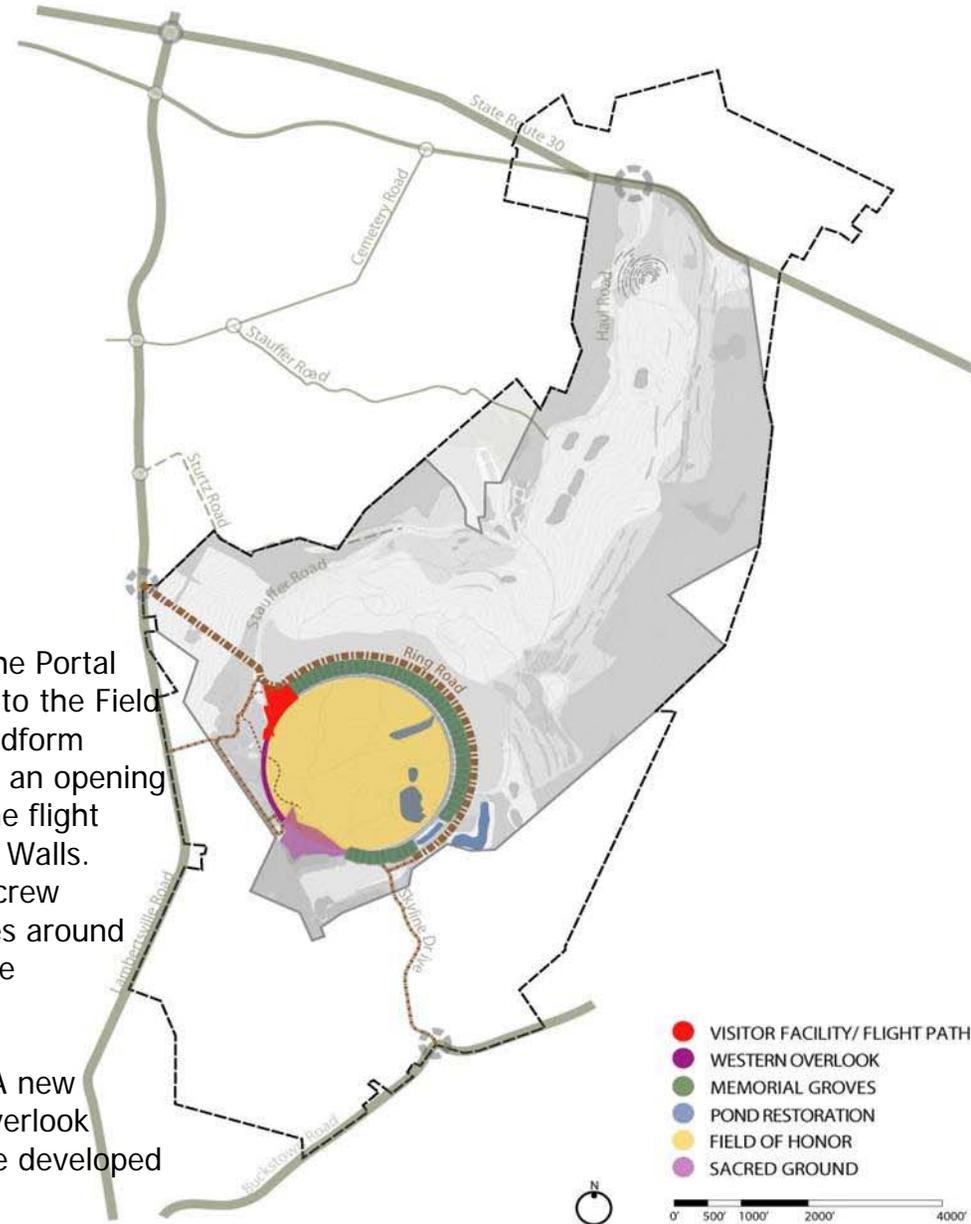
- * Visitor Facility parking & arrival court / restrooms

Infrastructure

- * Water & sewer
- * Visitor Facility power, lighting communications & security

This phase completes approximately 65% of development. The Portal Walls and Flight Path/Overlook provide the first formal view into the Field of Honor. Forty-foot high concrete walls follow the curving landform and represent the altitude of the plane as it passed overhead; an opening in the walls with an overlook/walkway into the Field depicts the flight path. A Visitor Center is built into and is integral to the Portal Walls. Forty-groves of forty trees – to honor the 40 passengers and crew -encircle the curving landform of the Field of Honor as it slopes around to the Sacred Ground. A trail to the Sacred Ground around the western edge of the Field of Honor allows people to walk.

The access remains via the existing, upgraded Skyline Road. A new parking area is built to accommodate buses and cars at the overlook and Visitor Facility. All utilities, including water and sewer, are developed in this phase.



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Phase 1C

Roadwork / Parking

- * **Intersection Route 30 & Park Entrance Road improvements**
- * **Entrance Road**

Phase 1B completes an additional 80% of development in the General Management Plan.

A new entrance and approach road directly off of US Route 30 is developed for access to the Field of Honor and Sacred Ground. This new roadway is approximately 2 miles in length, and improves the existing "haul road" previously used for coal trucks. An improved and safe intersection with US Route 30 is developed, in conjunction with PennDOT.

