

DRAFT
Flight 93 Memorial Task Force and Flight 93 Advisory Commission
Joint Meeting Minutes
Meeting #17
Saturday July 28, 2007
Somerset County Courthouse, Courtroom 1
Somerset, Pennsylvania

Minutes prepared by:
Jenifer L. Temofonte

Commissioners Present:

John Reynolds, Chair
Larry Catuzzi
Gordon Felt
Brent Glass
Donna Glessner
Joanne Hanley
Ken Nacke
Gary Singel
Jerry Spangler
Daniel Sullivan
Greg Walker
Michael Watson
Calvin Wilson

Commissioners Participating via Teleconference:

Jerry Gaudagno
Ed Linenthal

Task Force Co-Chairs

Kim Gibson
Patrick White

Chairman John Reynolds and Co-Chairs Patrick White and Kim Gibson called the meeting to order at 10:08 AM.

I. Welcome and Opening Remarks

Chairman Reynolds welcomed both the Commissioners and the public to the meeting and then led everyone in the Pledge of Allegiance. The invocation followed.

Chairman Reynolds reviewed the format for the meeting and reminded the public that the comment period would follow the formal meeting. He also reminded anyone who wished to speak following the meeting to put their name on the sign up sheet.

Task Force Co-Chair Patrick White thanked the members for continuing the new format for the meetings believing that it will continue to enhance the work of the Commission and the Task Force. Co-Chair Kim Gibson thanked Somerset County for use of the courthouse and thanked everyone who took the time to attend the meeting.

Chairman Reynolds also thanked the county for their long-standing support and for their diligent management of the trust funds. At this time, the county will turn over the funds to the Families of Flight 93 and the Chairman thanked the families for their willingness to take on the new responsibility.

The group thanked Jackie Erickson, representing Senator Casey's office, for the Senator's continued support.

II. Motion 07-14: Review and Approval of April 28, 2007 Minutes

Chairman Reynolds asked if there were any comments on the minutes.

Moved: Commissioner Nacke

Second: Commissioner Wilson

Comments: None

Public Comments: None

Vote: All in favor, none opposed, no abstentions

Motion passed. The April 28, 2007 minutes were unanimously approved.

III. Reports

A. Family Memorial

Ken Nacke reported that outreach to the families will continue in the hopes of propelling the memorial forward and increasing fundraising support.

B. Temporary Memorial Management

Donna Glessner provided the following report:

Visitation:

Although there was some expectation that there would be a decline in visitation after the fifth anniversary, visitation at the Temporary Memorial remains very high. For instance, visitation in May 2007 and June 2007 was at or above the levels of May 2006 and June 2006. In June of this year, volunteers greeted 18,933 visitors and so far, in July, visitation is averaging 4000 to 5000 people per week. Estimated July visitation is over 20,000 people. Keep in mind that the numbers are actually low due to early morning and late night visitors who are not counted by the volunteers.

May and June saw a large number of schoolchildren visit the site. Several school groups were on their way back from visiting Washington DC and had often watched the United 93 film on their busses. The combination of the two made them both respectful and receptive. The schoolchildren often leave very thoughtful tributes. The development of an Education Program is in discussion.

Motor coach visits continue to be popular as well as motorcycle groups.

Work Day:

A workday was held on May 12, 2007. The Washington Renegades Rugby Football Club, the Stonycreek Township Supervisors, the Shanksville Volunteer Fire Company, and the Ambassadors combined to make the following improvements: a new layer of limestone was spread over the site, existing drainage was reopened, the interior of the shelter was painted, and the exterior of the shelter was touched up. Shanksville Boy Scout Troop 151 also picked up roadside litter. Several other service organizations have offered to help with projects.

Ambassadors have repainted the seats of the memorial benches as well as kept up on day-to-day needs.

Volunteers:

Ambassadors are staffing the site from 10:00 AM to 6:00 PM on weekdays and from 8:00 AM to dark on weekends.

Three new Ambassadors have been trained and added to the schedule.

Adam Shaffer is now the volunteer coordinator. He is doing an excellent job of training, supervising, and supporting the Ambassador staff.

The volunteers were much honored to be invited to the America's County Barbeque. Patrick White commented that no amount of recognition will ever be enough for the significant work that the volunteers complete. Several official recognition letters have been received and will be submitted to the permanent records.

C. Government Liaison

Ed Root provided the following report:

As mentioned earlier in the meeting, Somerset County turned over the trust funds to the Families of Flight 93. These funds originally came from all over the world, beginning shortly after September 11, 2001, launching the first call for memorialization. The funds will be combined with other sources and used for land acquisition.

Work continues on the Gold Medal legislation introduced by Congressman Shuster. Several family members volunteered to call their congressional delegation to ask for their support.

The Families of Flight 93 have received a donation from the state of Nevada, primarily due to the efforts of family member Debby Borza. There is hope that other states will follow.

There are plans to rename the part of Route 219 that passes through Somerset County after Flight 93. In addition, dialogue has just begun with the state of Arizona to name one of their highways after Flight 93.

Wording for and placement of the Capitol plaque is on going.

D. Communications

Bill Haworth provided two examples of how Flight 93 remains in the media:

The design competition process will be turned into a one hour documentary, "Building a Memorial," that will air on PBS in the fall of 2008.

The Philadelphia Enquirer has completed a lengthy design piece on the Flight 93 site, due to be published around September 11th. There will also be a video companion available on the web.

E. Archives

Barbara Black provided the following report:

Oral History Project:

The oral history project continues very successfully. To date, 310 oral histories have been completed since the project began in 2005. The recent trip to San Francisco yielded 21 interviews with family and friends of the passengers and crew of Flight 93. So far, 22 of the 40 passengers are represented in 82 oral histories.

The database of potential interviewees includes eyewitnesses, airline industry employees, first responders, investigation officials, recovery workers, support groups, volunteer groups, landowners, and community members as well as additional family and friends of the passengers and crew. Funding is available for one more year and additional funding has been requested. The additional funding is necessary for travel to reach the interviewees. The hope is to continue the project for several more years.

Patrick White stated that the oral history work is a very important step in the healing process and that he is very appreciative of the professionalism, integrity, and dedication to the project. The tremendous effort is evident in the admiration of colleagues, including those at the World Trade Center and the Pentagon.

Larry Catuzzi asked how the interviews would be used in the memorial. Barbara responded that it has not been determined exactly how they will be used, but they will be used to help to tell the story. They will help to develop the interpretation plan; they can be used in the exhibits; they enrich the facts; and they will be available to future generations. These interviews are an invaluable resource.

Tribute Collection:

The collection continues to grow with no noticeable decline and the messages remain very strong. A Scope of Collection has been established and reviewed by the Flight 93 Memorial Task Force Archives Committee and National Park Service staff and has been approved by the Superintendent. The Scope of Collection guides what is collected, why it is collected, and how it is cared for. Efforts have begun to convert the catalogue records to the National Park Service computer system.

Other Comments:

Larry Catuzzi asked Brent Glass if the Flight 93 story could be considered for inclusion at the Smithsonian. Brent Glass replied that it could be considered and that there is a permanent exhibit called "The Price of Freedom" that already includes Flight 93.

F. Interpretive Planning

David Larsen provided the following report:

Interpretive planning at the Flight 93 National Memorial will utilize a new form of audience based planning. Audience based planning tries to determine what is most relevant, most moving, and most powerful. Three main sources are used: the existing collection, oral histories, and public comments. Eric Mankowski, Portland State University, and Al Barstow, University of Pennsylvania, will join the existing team of Joanne Hanley, Barbara Black, Donna Glessner, Ginny Barnett, and David Larsen to review the collections, tributes, and oral histories. Civic engagement will also be planned for visitors to the Temporary Memorial as well as non-visitors. Family members will also be called upon for their opinions. We are calling this phase the "discovery phase." Discovery will lead to analysis, which will ultimately lead to the final plan. Calvin Wilson stated that it is a comfort to know that all of this information is being pulled together in this manner since it seemed so overwhelming in the beginning. Both Calvin and Patrick White offered their thanks and appreciation to the team.

David Larsen also stated that while his detail to the Flight 93 National Memorial has ended, he, along with the Mather Training Center (his duty station), and Flight 93 have agreed that he will continue to coordinate the interpretive planning and civic engagement projects.

G. Lands

Joanne Hanley, along with Patrick White, provided the following report:

PBS Coal:

A land survey is in progress to define the bounds of the PBS Coal property south of Route 30 and to identify title issues that must be addressed prior to acquisition. Completion of the survey is expected in August. Acid mine drainage issues must also be addressed. NPS Lands will continue to assist the Families of Flight 93 in their dealings with PBS Coal. Thank you to everyone who has aided in this effort.

Svonavec Property:

Bids for the appraisal have been received and forwarded to the Department of the Interior Appraisal Services Directorate for selection and contract award. The selection will be based on the most qualified and best value for the government. After the contract is awarded, the appraiser will have 90 days to complete the appraisal. After the appraisal is reviewed and approved by the Appraisal Services Directorate, an offer will be made to Svonavec. It is anticipated that this will occur in late fall.

Vish Property:

An appraisal has been ordered and the title will be updated in preparation for acquisition by the National Park Service by the end of the year

Formal Offers:

Contrary to news reports, formal offers have been made to all core landowners within the fenced area. Unfortunately, none of these offers was accepted.

Communications:

National Park Service representatives, along with the Families of Flight 93, the Lands Office, and the Solicitor's Office, will meet with Governor Rendell's staff in the next few weeks to discuss land acquisition and security, as well as to provide a general update. There has been tremendous support on the part of the state for this project.

The Lands Oversight Committee will continue its monthly conference calls to report on land acquisition progress.

The National Park Service also appreciates all of the work done by the Families of Flight 93 on behalf of the Service.

Kordell/Rollock Inc.:

Based on reviews by the Lands Office and the Solicitor's Office of the company's Corporate Resolution and accounting certification, it has been determined that Rollock Inc. is a tenant on the property and is therefore eligible for relocation assistance. The Lands Office will meet with the landowners to begin the acquisition process.

Conservation Fund:

The following briefing was provided for inclusion in the notes:

The Conservation Fund continues to work with the Pennsylvania Game Commission and the National Park Service to incorporate the 140-acre Consol property into the new State Game Land 93 (SGL93). We anticipate that this parcel will be transferred this year. Both the Conservation Fund and the Pennsylvania Game Commission are actively talking to other landowners to the north about additional parcels that could also be incorporated into SGL93. The new SGL93 will serve as a buffer for the Memorial and complement the work of the National Park Service.

The Conservation Fund has sold the Marion 7400 dragline. This is the smaller of the two draglines. It has been removed from the premises. No serious offer has been made for the larger Marion 7500, which was recently burglarized of its electronic components. The extent of the loss is still being assessed.

The Conservation Fund continues to hold three subsurface mineral parcels, which partially underlie the southern portion of the Memorial. We hope to complete the sale of these rights to the National Park Service as soon as possible.

The Families of Flight 93 have taken over the lead on Lambert and PBS Coal. The Conservation Fund will work to ensure a smooth transition on these priority acquisitions. The Conservation Fund will also continue to fulfill an as needed advisory role for further acquisition efforts by the Families of Flight 93 and the National Park Service.

H. General Management Plan/Environmental Impact Statement

Joanne Hanley provided the following report; it is included as a transcript:

“At our meeting in San Francisco this past April, Jeff Reinbold indicated that it would probably be his last briefing with us, since Jeff is on an 18-month detail to the National Park Foundation. We are fortunate however, that most of Jeff’s work still focused on Flight 93 during these past three months, and he has helped us in the last final chapters of our GMP process.

In April of 2003, a newly recruited Jeff Reinbold made a presentation to the newly formed Task Force at the Shanksville School in the cafetorium on the planning process for the National Park Service. He explained what a General Management Plan was, and how this process would be similar to what we always do, but very different, in that our planning team consisted of you; the partners and the community. Jeff would again brief the first meeting of the Advisory Commission on the planning process in November 2003.

Led by Jerry Spangler and Esther Heymann, the GMP Committee spent thousands of hours soliciting comments from the nation for our mission statement, synthesizing those comments, and developing perhaps one of the finest mission statements ever written. This was highlighted by the pre-ambule “*A common field one day; a field of honor forever,*” and the relationship that developed with Captain Stephen Ruda of the Los Angeles Fire Department continues to this day.

Concurrent with the development of the mission statement, Jeff was behind the scenes, ensuring that all of the other requirements of the Environmental Impact Statement were being prepared: a study and analysis of the flora and fauna, wetlands, preliminary geotechnical investigations, soils mapping, GIS, and on and on.

At the same time, the Design Oversight Committee, led by family member Gina Farfour and by Penn State Professor Tim Baird, worked with Don Stasny, Helene Fried and Jeff to try to develop, organize and implement a way to bring a design competition to the world, which would be generously funded by the Knight Foundation and the Heinz Endowments. Through extensive study and deliberation, two independent juries, comprised of family members, professionals, community representatives, and partners narrowed down the design submissions from over 1,000, to five finalists, to one.

On September 7, 2005, Tim Baird, presented the Stage II Jury Report to select the design of the Flight 93 National Memorial to the Advisory Commission in a meeting in Washington, DC. Mr. Baird indicated that this particular selection process was used because it is the most democratic and inclusive process by which a memorial can become a reality through a design competition.

Mr. Baird recognized all the people and organizations that put forth great effort. Special recognition was given to the local Shanksville and Somerset communities. Thanks were given to Kim Kobsa of Neighborhood America who was instrumental in setting up the website for the public exhibition that allowed people from all around the world to view the competition entries and to provide input. The competition advisors, Helene Fried and Don Stastney, were acknowledged for their tireless effort and the dedication. All who entered the competition were thanked for their unique contributions. Both the Stage I and Stage II Juries who contributed enormously with their time and their efforts were thanked. All competition finalists were thanked.

The team of Paul Murdock architects of Los Angeles and Nelson Byrd Landscape architects of Charlottesville and New York was announced as the winning design, and through Motion 05-09, received the report of the Stage 2 jury, and established the winner of the memorial design competition.

The memorial design itself was unveiled shortly after the Commission meeting on September 7, 2005, by Hamilton Petersen, President of the Families of Flight 93, in Washington, DC.

The Commission forwarded the design to the Secretary of the Interior on September 23, 2005. On February 18, 2006, the Advisory Commission again, through Motion 06-03, endorsed and celebrated the design for the Flight 93 Memorial. They reconfirmed and supported both the open process and the partnerships that led to this design, encouraged this process to continue in this manner and move forward as quickly as possible.

The draft GMP was completed, advertised in the Federal Register, and was available for public comment for a 60-day review in the summer of 2006. The winning design was the preferred alternative in the GMP, with the four finalists being "alternatives considered but rejected," as well as a no action alternative, which is required for all GMPs.

On October 7, 2006, Jeff once again, through his hard work and diligence, presented the schedule for the remaining steps for the GMP/EIS. Through Motion 06-08, the Commission endorsed the release of the final General Management Plan and Environment Impact Statement pending final review by the DOI solicitor, and recommended the management plan to the Secretary of the Interior.

At our January 27, 2007 Commission and Task Force meeting, Jeff again gave us an update on how the project was progressing, including the development of the final Environmental Impact Statement. At that time, the FEIS was being reviewed by the various compliance staff within the NPS Regional and Washington offices. Jeff indicated that once final approval of the FEIS was forthcoming from Washington, the FEIS would again be released to the public for 30-days.

At our April 28, 2007 meeting in San Francisco, another update was given by Jeff, indicating that the 30-day review of the FEIS and final GMP would begin shortly.

That brings us to the present, and I'll let Jeff bring you up to date on all that has transpired since our meeting 3-months ago. Before that, I would like to thank Jeff, the Families, the Community, the Commission, the Task Force, and everyone who participated for sticking with us to see this through."

Reinbold provided the following information:

"The final GMP/EIS was released to the public on June 22, 2007 and on July 26, 2007, the Northeast Regional Director signed the Record of Decision, ending the process. (The signed Record of Decision will be submitted to the records.) Thank you to all who participated from the National Park Service, the Commission, the various committees, and the public."

Jeff Reinbold was commended and thanked by Chairman Reynolds and all present for the exemplary way that he completed the plan.

I. Design

Joanne Hanley presented the following report on behalf of the design team:

Paul Murdoch's design team submitted a draft Pre-Design Report to the National Park Service for review and comment. After receiving comments from the National Park Service, the Families of Flight 93, and the Flight 93 Advisory Commission, the Pre-Design Report was finalized in June. The final document defines the project and provides the first comprehensive examination of the memorial features, the visitor center, and supporting infrastructure, and the roadwork requirements of the park.

On July 17, 2007, the National Park Service authorized the design team to proceed with the next phase in the design process, the Schematic Design Phase. This phase will involve extensive geotechnical surveys.

The team will identify design alternatives that will be the basis for a Value Analysis workshop to be held in Denver at the end of August. The Design Oversight Committee will participate in the workshop. The intended outcome of the workshop is to determine the preferred alternative that will provide the best value for the project while retaining the integrity of the original design. The design team will then further develop the preferred alternative and that alternative will be presented to the Development Advisory Board in November 2007.

J. Fundraising

The Flight 93 National Memorial Campaign office is now located at the National Park Foundation. The role of the National Park Foundation will be to maintain fundraising activities in an effort to raise the remaining funds necessary to build the memorial. The National Park Foundation is in the process of hiring a staff solely to work on the Flight 93 project.

Motion 07-16: Motion to Thank the Fundraising Oversight Committee and Chairman Rick Stafford

Moved: Commissioner Glass

Second: Commission Catuzzi

Vote: All in favor, none opposed, no abstentions

Motion passed.

Advisory Commission Motion 07-15 authorized Commissioner Dan Sullivan to act on behalf of the Flight 93 Advisory Commission as a member of the Fundraising Executive Committee. However, Dan Sullivan will be unable to fill this role. In his place, Larry Catuzzi has volunteered to represent the Commission on the Fundraising Executive Committee.

Motion 07-17 Motion to Authorize Commissioner Catuzzi to represent the Commission on the Fundraising Executive Committee

Moved: Commissioner Spangler

Second: Commissioner Nacke

Vote: All in favor, none opposed, one abstention (Larry Catuzzi)

Motion passed.

Loretta Cooper, National Park Foundation, provided the following report:

The first order of business for the National Park Foundation will be to streamline the campaign for maximum efficiency thereby not only raising money, but also saving money at the same time. There will also be a review of existing partnerships as well as the development of new partnerships.

First Lady Laura Bush has convened a summit, the Leadership Summit on Partnership and Philanthropy, to be held in Austin, Texas from October 14-16, 2007. This summit will bring together 400 of the top thought leaders in the United States to look at the next 100 years of philanthropy for the National Park Service. The keynote speaker, General Tommy Franks, will be introduced by Chris Sullivan. The subject of the keynote address will be Flight 93.

Major Donations:

- Order of the Moose and Women of the Moose

This campaign began when the organization asked each lodge (approximately 2200 lodges) to donate \$93.00 each to Flight 93. In addition to this donation, neckties and scarves were also available for sale with the proceeds earmarked for Flight 93. While the final figure has yet to be determined, \$420,000.00 has already been presented to the Flight 93 Memorial Campaign.

- Airline Ride Across America

Tom Heidenberger, a former pilot whose wife was a passenger on Flight 77, which flew into the Pentagon, organized a group of pilots to ride across America to raise money. Due to his efforts, a check for \$45,000.00 was presented to the Flight 93 Memorial Campaign.

K. National Park Service Report

The first part of this report was provided by Joanne Hanley:

Modular Buildings from Jamestown:

On July 19, 2007, Joanne, Keith Newlin and Barbara Black traveled to Jamestown National Historic Site in Virginia to view a possible donation to the Flight 93 National Memorial. A few years ago when some of the buildings at Jamestown flooded because of a hurricane, the park acquired several modular units to use for visitor contact stations and park offices. New visitor facilities are now open so the modular units are empty and have been offered to Flight 93. If the donation is accepted, there are some issues that will need to be addressed: how to get them here, where to put them when they arrive, and utility hook ups to name a few. However, the donation should be strongly considered for several reasons. The units are clean and well cared for. In addition, the lease on the Somerset office is not indefinite and the objective has always been to move closer to the site. Finally, the design for the visitor center only includes office space for the ranger staff and volunteers, not the management staff. Therefore, these units could have a more long-term purpose as management offices. In the short term, the units could be used for not only office space, but also for indoor programs during inclement weather, space for the construction staff, or a curatorial workspace (workspace only, not storage space).

The second part of this report was provided by Ginny Barnett:

Junior Ranger Program:

Work on the Junior Ranger program began in mid-June. Junior Ranger programs throughout the National Park Service follow established guidelines and standards but the Flight 93 Junior Ranger program must determine how the sensitivity of this story can be told to children.

- Unique Nature of the Site

The tone of the setting is one of quiet reverence and hushed talking. The experience at the site is emotional for all ages because children observe silent cues from adults.

- Need to Help Children to Understand

Because there is not currently any children's programming at the Temporary Memorial, there is a need for guidance and tools to help children to understand what they see and hear during their visit.

- Research

Once the need was defined, the next phase was research on the developmental stages of children. This information was gathered from content experts (educators, counselors, psychologists, etc.) A meeting was also held with the Ambassadors to discuss their experiences with children at the Temporary Memorial.

- **Proposal**

There will be one Parent Guide and two or three Activity Booklets all tied together with a common theme: Remember September 11, 2001; Honor the Heroes of Flight 93; Choose to Make a Difference; and Hope for Tomorrow. The Parent Guide will begin with general guidelines that are applicable to all ages. It will also provide guidelines by developmental levels and a listing of additional resources for further reading and viewing. The Activity Booklets will be based on levels of development as determined by the professionals.

- **Progress to Date**

The Parent Guide is in its fourth draft and the first level Activity Booklet (preschool to early elementary age) is also drafted and illustrated. The booklet uses a storybook layout to discuss remembering and honoring, showing respect, and thanking those who keep the children safe. There are interactive activities for children to do on their own and with their parents. The booklet is meant to be taken home.

- **Next Steps**

The first booklet will be field tested at the Temporary Memorial and work will begin on the next Activity Booklet for the next developmental level. The Parent Guide and Activity Booklets will be refined based on feedback from the field-testing.

IV. Old Business

The next meeting will be held on Saturday October 27, 2007 in the New York City area (the exact location has not yet been determined). It is the hope of the Commission that by continuing this outreach, more family members and groups will be able to participate in this process.

V. New Business

Brent Glass complimented the effort that it took to receive approval of the General Management Plan and the Environmental Impact Statement. He stated that he was particularly impressed with everyone's ability to work through an official process while never losing sight of the human dimension.

Larry Catuzzi offered his thanks to the Ketchum Group for their work on behalf of the Flight 93 National Memorial.

VI. Public Comment

Chairman Reynolds reiterated that comments would only be taken from those individuals who signed up and that each person would be permitted five minutes to address the group.

Alec Rawls:

Mr. Rawls began by stating that he has been working for the last 1.5 years to expose extensive evidence of terrorist and Islamic features in the chosen design. He said that he recognized that many people are not happy with his efforts and he thanked the group for their graciousness in listening to his comments. He continued by saying that it was his understanding that at this meeting it would be announced whether or not the Secretary of the Interior had approved the chosen design or selected the No Action alternative. He said that both Joanne Hanley and Jeff Reinbold stated that the Regional Director had signed the General Management Plan but that he has still not heard an announcement from the Secretary of the Interior as to whether the chosen design can move forward. He said that according to the enabling legislation, the design cannot proceed until it is approved by the Secretary of the Interior. He further stated that it might even be illegal to move forward without this approval. His feeling is that the plan is deliberately being stalled at the higher levels and that the reason for this is his efforts. His belief is that there has been a

concession that there were problems with the original Crescent of Embrace design. However, the minor changes that were made to the original design have not done anything to relieve his concerns. One reason for his concern is that a person facing the Crescent of Embrace would be almost directly facing Mecca (according to the website islam.com). He said that Muslims must always know the direction of Mecca in order to pray and that this is a central feature upon which every mosque is built. Therefore, he said that the design is a self-contained religious structure and that adding the trees does not diminish that fact. He concluded by asking that the group please look at his information.

Chairman Reynolds followed by explaining that the Record of Decision is the formal document used by the Department of the Interior and the National Park Service to complete the General Management Plan and the Environmental Impact Statement. It is issued 30-days after preliminary approval. For several years now, the authority to sign this document has been delegated from the Secretary of the Interior to the Regional Director. However, the Regional Director would not have signed the Record of Decision before it had been routed through the Department of the Interior National Park Service Washington Office for approval.

Richard Dillion:

Mr. Dillion is a broadcaster from Channel 21 in Pittsburgh, PA. His channel is broadcast on the cable provider Comcast. He encouraged the group to also use smaller stations like his, in addition to the larger network stations, to reach more people. He also wondered if the design was too large scale or too monumental. He reminded the group about the Vietnam Veterans Memorial which is much lower scale and yet still highly emotional. He hoped to discuss this topic with someone at the conclusion of the meeting.

Chairman Reynolds followed by saying that someone would be available to speak to Mr. Dillion after the meeting.

Ed Root:

Mr. Root began by saying that his cousin, Lorraine Bay, was a flight attendant on Flight 93 and that he represents over 400 family members as the president of the Families of Flight 93. He said that the process to establish a memorial has been democratic but that democracy is never unanimous. People have a right to dissent but it is expected that the dissent will be thoughtful, responsible, respectful, and constructive. When dissent degenerates into a lack of respect or it is no longer constructive, then the democracy turns into tyranny. This project is meant to memorialize the courage of the passengers and crew of Flight 93 but it is even more than that. This project celebrates their sense of democracy. Flight 93 had two things that the other people on the other planes did not have. They had knowledge and they had opportunity. The knowledge was sudden and intermittent and the opportunity was fleeting but they took what they had and they acted. It is that action that we celebrate with this memorial. There is still more work to do and there might be setbacks along the way but we will prevail for these people who served our country so well on September 11, 2001.

Two emails were received and read by Chairman Reynolds. The emails from Dr. Tewes and Mr. Ed Linenthal will be submitted to the records.

Chairman Reynolds thanked everyone who took the opportunity to comment today.

VII. Task Force and Advisory Commission Comments

Kim Gibson/Sue Casey:

Mr. Gibson acknowledged the roses that were displayed at the meeting. Beginning in 2003, Sue Casey, from the Remember Me Rose Garden organization, has made sure that there are roses at every meeting. The organization is planting three rose gardens, one each in New York, Washington DC, and Shanksville,

to honor the victims of September 11, 2001. Each garden will have one rose bush for each person lost that day. Earlier this year, each family was sent a rose bush that has been named 40 Heroes for the passengers and crew of Flight 93. The 40 Heroes rose bush will be available nationwide in the spring of 2008.

Ken Nacke:

Mr. Nacke recently attended the FBI National Academy. While he was there, he saw the September 11 Memorial in the courtyard. While at the memorial, he met and had a conversation with some FBI agents. He shared his brother's story with them and they in turn talked about being sent to New York, Washington DC, and Pennsylvania in the days following September 11, 2001 and how it changed the focus of their lives. The agents said that the actions of the passengers and crew on Flight 93 increased their commitment to their job. Mr. Nacke suggested that these FBI agents might be another source for oral histories. Mr. Nacke concluded by saying that this project is a labor of love and that it is an opportunity to be the voice of Flight 93.

Calvin Wilson:

Mr. Wilson reported that the United 93 film received the Inspirational Feature award at an award ceremony in California. However, while he was in California, Mr. Wilson noted that many people there are unaware of exactly what happened on Flight 93 even though several family members live there. That disturbing fact should remind us that we need to continue to reach out and increase awareness and understanding.

Chairman Reynolds:

Chairman Reynolds stated that the public comments are always his favorite part of the meeting because it is a direct reflection of our Constitution.

Prior to adjourning the meeting, both John Reynolds and Patrick White thanked everyone who participated. The meeting adjourned at 1:09 PM.