

**Minutes of the Joint Meeting of the Flight 93 Memorial Task Force and Flight 93 Advisory
Commission**

Meeting # 19

Somerset County Courthouse, Somerset, Pennsylvania 15501

Saturday, February 2, 2008

Minutes prepared by:

Skaidra Kempkowski, Flight 93 National Memorial

Commissioners Present :

Ms. Donna Glessner, Vice Chair

Mr. Lawrence Catuzzi, Commissioner

Dr. Brent Glass, Commissioner

Mr. Gary A. Singel, Commissioner

Mr. Jerry Spangler, Commissioner

Mr. Daniel Sullivan, Commissioner

Ms. Pam Tokar-Ickes, Commissioner

Mr. Mike Watson, Commissioner

Mr. Calvin Wilson, Commissioner

Keith Newlin, Acting Designated Federal Officer

Commissioners by conference line:

Mr. Jerry Guadagno, Commission Member

Dr. Edward Linenthal, Commission Member

Task Force Co-Chairs Patrick White and Judge Kim Gibson

Flight 93 Advisory Commission Vice Chair Donna Glessner and Flight 93 Memorial Task Force Co-Chair Patrick White called the meeting to order.

I. Invocation and Pledge of Allegiance

Invocation led by Pastor Way of the Good Shepard Cooperative.

II. Welcome and Role Call

Vice Chair Glessner welcomed the Commissioners, Task Force and the members of the public, formally opening the nineteenth meeting of the Flight 93 Federal Advisory Commission, and took roll of those Commissioners in attendance, those joining via teleconference, and to those not in attendance.

III. Opening Remarks and Introduction

Vice Chair Glessner thanked the Commissioners, Task Force and the public for attending this meeting and contributing to the development of the memorial by way of public comments, financial contributions, and attending prior public meetings. Vice Chair Glessner also added that part of the lengthiness of the development of the memorial was due to the necessity of public input.

IV. Review and Approval of Minutes from February 2, 2008

Vice Chair Glessner asked if there were any changes or comments to the Commission minutes. Vice Chair Glessner asked for a motion to approve the minutes of the previous Commission meeting on October 27, 2007.

Commission Motion 08-03 Regarding the Approval of Minutes from October 27, 2007

The Flight 93 Federal Advisory Commission, led by Vice Chairman Glessner approves the minutes of October 27, 2007

Moved: by Commissioner Glass

Second: by Commissioner Catuzzi

Discussion from the Commissioners: None

Vote: All in favor, none opposed

Motion passes.

Flight 93 Task Force Co-Chair Patrick White asked if there were any changes or comments to the Task Force minutes. Co-Chair White asked for a motion to approve the minutes of the previous Joint meeting on October 27, 2007.

Task Force Motion Regarding the Approval of Minutes from October 27, 2007

The Task Force, led by Co-Chair White approves the minutes of October 27, 2007

Moved: by Joy Stella

Second: by Judge Kim Gibson

Discussion from the Task Force: None

Discussion from the Public: None

Vote: All in favor, none opposed

Motion passes.

V. Task Force Reports

A. Family Memorial Committee Report

Patrick White reported that there is no official report from this group, which recently held their annual family board meeting in mid-January in Washington DC.

B. Temporary Memorial Management Report

Vice Chair Glessner presented this report.

Visitation

Steady visitation, particularly on week-ends through October, November, December and January, in spite of an early winter.

Tourists report the signs on US 219, "Flight 93 Memorial Highway" are more visible and are taking the time to visit the temporary memorial. There is now heat in the shelter at the temporary memorial, donated by Ferrell Gas, which is very much appreciated.

There were a record number of buses in 2007 with a count of 441 bus groups. Many school groups are scheduled for spring 2008 already.

Volunteers

Ambassadors and NPS staff are available 10 am to 4 pm weekdays, 10 am to dark week-ends. Many ambassadors went off the schedule due to heading south for the winter, or due to illness, but hopefully should be back in the spring full strength. There are two new ambassadors, who just completed training, and also a new intern, Jacob Miller, who will be taking shifts at the memorial.

Two Ambassador training sessions were held in December and January. Future plans include a training session in March and a bus trip in April to New York City.

Maintenance and Improvements

Snow removal is done by a contractor, paid for by the NPS. The Ambassadors sweep and shovel the snow around the temporary memorial and tributes.

Flags are damaged by wind, ice and erosion and are in bad condition. When the ground thaws, improvement of the grounds will begin.

In closing, Vice Chair Glessner also read excerpts from the January 2008 Ambassador Log Book.

Co-Chair White thanked Vice-Chair Glessner for her insightful look at what our fellow citizens, and freedom loving people of the world experience when they journey to the temporary memorial.

C. Government Liaison Briefing Report

On behalf of Ed Root, Co-Chair White provided the following report:

Public Appropriations at the Federal Level

Some of the families met in Capitol Hill in mid-January, speaking with staff from Senator Shuster and Casey's office, as well as with Interior appropriations committee members, and others.

Family members requested \$6.2 million in federal funding for construction. It was indicated that there were a number of potential funding sources and a strategy to be able to acquire the funding this year. Coordination with the NPS will be taken to ensure that funds will be available for fiscal year 09. Plans are to meet again next year, for fiscal year 10 due to cost increases and inflation.

Public Appropriations at the State Level

The Families are grateful that the Governor, the Governor's Chief of Staff and many of the Governor's direct staff have been supportive in all efforts of the project in ensuring that we are able to build this memorial in a reasonable time frame. Fiscal year 07 was a productive year and fiscal year 08 is already shaping up to be an equally successful year. Everyone present was encouraged to speak to representatives at the state and federal level to support this project.

D. Communications Report

Consultant William Haworth provided the following report on behalf of Debra Borza and Gordon Felt:

Media efforts and media relations activities have included a lot of pro-active efforts in land acquisition, memorial design, capital campaign and specific work on behalf of the Families of Flight 93. There is a series on PBS, which is currently being developed, which is a 2 hour documentary program on Flight 93 National Memorial. A main communications goal is to coordinate all relevant activities with all the partners.

E. Archives Committee Briefing Report

Acting Site Manager Barbara Black and Joy Stella presented the following report:

Oral History and Documentation Project

Three hundred and fifty two oral histories have been finished; 168 have been transcribed. There are 6 volunteer transcribers and 2 staff members who do the transcription. Sixty eight interviews have been taken to completion through the entire process. Ninety nine of the 365 interviews were conducted with family members, friends, or business associates of the passengers and crew. These represent 26 of the 40 passengers and crew. Kathie Shaffer has a small budget to travel to family members. Of the ones already interviewed, only 17 of the 26 are with immediate family members.

Fire fighters, EMT's, ambulance, state police (first responders) are the largest groups that were interviewed who are non-family members.

Funding has passed for this fiscal year and is now being requested already for next fiscal year. It will take two years to finish what we already have, without doing any new interviews. We have 400-500 more potential interviews to do. Funding will be continued to be requested from the NPS, which has been very generous in it's aid.

Tribute Collection

The tribute collection is undergoing work. The collection is being converted from the first system implemented into the NPS system. Student Conservation Association student Jacob Miller was hired to assist with the project. Jacob, a resident of Shanksville, completed his BA in History from Pitt Johnstown this past year. The tribute collection project is expected to be completed this summer.

Commissioner Catuzzi asked how long will the interview process go on? Acting Site Manager Black responded that the interviewing process will keep going on because there will always be people coming forward who will want to talk. As long as there is funding, plans are to keep the oral history project going full time. Many people had roles in Flight 93, so plans are to reach out to them, and also to more of the families. Future plans are to do oral histories with United Airlines, but they are currently under litigation and have declined interview at this time. All the landowners have been contacted, although some are not ready to speak.

F. Interpretive Planning Briefing Report

Acting Site Manager Barbara Black speaking in be-half of David Larsen, NPS Training Manager for Interpretation and Education presented the following report:

There has been significant progress in interpretive planning during the last 3 months. The first year was planning what direction to take and how to plan.

An academic research team was formed with David Larsen, NPS; Michael Duffin, Independent Consultant; Eric Mankowski, Professor, Portland State University; and Allen Barstow, Professor, University of Pennsylvania.

The developed a detailed plan on how to collect data, and how to talk to people about what does Flight 93 mean to them. Other discussion topics would be what happened to them, how did it change their lives, how have they become involved?

The team has developed a detailed work plan that approaches the project in two phases:

Phase 1 January through Summer 2008; analyze existing data.

Phase 2 Spring 2008 through fall 2008 -gathering new info, analyzing visitor and nonvisitors.

Mankowski and his students will code analyze the meaning in the oral histories. He will work with group of graduate students who will review the oral histories

Barstow will code and analyze the meaning of the tribute collection, along with a group of 11 graduate students on Feb 9, and 10.

Duffin will work with willing ambassadors and family members who choose to participate with discussions.

This summer, the academic research team and the NPS staff will work together to hold conversations with visitors to the Flight 93 Temporary Memorial, conducting open-ended conversations, in which where the general public will have the opportunity to express what they find meaningful about the Flight 93 National Memorial and events surrounding September 11th.

Text will be coded, analyzed and put into a computer database. The information will be analyzed in relationship to the 5 interpretive themes articulated from the mission statement; we will also look for new meanings or themes. We hope to end up with a concise list of interpretive statements for this park to use for exhibits, and for writing the interpretive plan.

Jr. Ranger Program

Although it was anticipated that the three booklets of the Junior Ranger Project would be printed and distributed by the Ambassadors at the Temporary Memorial by now, there was a technical set-back in getting the booklets into a proper format for printing. However, this is nearly complete and the booklets should be available within a short period of time.

Commissioner Wilson wanted to know if there was an approval process. Black advised that it had to be approved by the Superintendent. Deputy Superintendent Newlin concurred and also advised that public feedback will be sought for future editions.

V. Flight 93 Advisory Commission Briefing Reports

A. Land Acquisition Briefing Report

Deputy Superintendent Newlin presented the following report on behalf of the Lands Office on land acquisition activities that have taken place since the October 27, 2007 Commission/Task Force meeting:

Svonavec, Inc. An appraisal is currently being conducted on the property. It is anticipated that the report will be completed by mid-February and subsequently submitted for review by the DOI Appraisal Services Directorate. If approved, NPS will be able to present an offer to purchase the property.

Vish property. The NPS offer to acquire the property was accepted by the Families in December 2007. As a closing requirement, NPS, with the assistance of the Families, ordered an environmental site assessment (ESA) which is expected to be completed by mid-February. Once the ESA is reviewed and approved, a closing will be scheduled.

O'Barto property. NPS ordered an appraisal of the property which is scheduled to be completed by mid-February. Once reviewed and approved, an offer will be presented to the Families. As a closing requirement, NPS, with the assistance of the Families, will order an ESA of the property. Once reviewed and approved, a closing will be scheduled.

Mock property. NPS recently received a copy of the tax sale deed to the Families. Prior to presenting an offer to the Families, NPS must obtain a title update followed by an appraisal of the property. An ESA will be required prior to closing.

Kordell, aka Rollock, Inc. An offer was presented to the owners, Tony and Chris Kordell, in November 2007, which is currently under consideration. Negotiations are ongoing, including a relocation study, which is expected to be completed by March 2008.

The Conservation Fund. In January 2008, NPS sent an offer to The Conservation Fund to purchase the mineral interests formerly owned by PBS Coals. The offer is currently under consideration.

PBS Coals. Negotiations are ongoing with the Families of Flight 93 to acquire the property in the near future. A revised consent order with PA DEP and the Families is in progress to address the prevailing manganese issues. A trust fund will be established in perpetuity to pay for remediation costs and will operate independently from NPS, the eventual landowner.

In November 2007, a letter was sent from the Flight 93 National Memorial Superintendent to property owners within the Flight 93 boundary currently not in negotiations with NPS or the Families. A boundary map accompanied the letter. The purpose of the letter was to invite inquiries about land acquisition or easements. Several positive responses have been received to date.

Co-Chairman Patrick White presented the following report:

A Consent Order and Agreement (COA) and a purchase sale contract for the PBS property should be completed shortly. The COA is between PBS and the State Department of Environmental Protection (DEP), dealing with surface and underground mining permits and acid mine drainage treatment related issues. The purchase sales agreement is between the Families and PBS coals. It is anticipated to have both documents in final early next week, and the expectation to execute these contracts in two weeks.

The PBS property is composed of approximately 932 acres, roughly 75% of the land of the memorial that the NPS would own. The draglines have been sold, according to the Conservation Fund, and will be removed during the spring.

Co-Chair White added that although he is not allowed to discuss many details of the COA or the sales contract, he does anticipate that the funds that the families will put forward for purchase of the property, and the funds that he anticipates receiving from the NPS when they acquire the land, will be used to fund the trust that will ensure perpetual maintenance of on-going treatment efforts.

The group to take on the responsibility of this on-going treatment will be comprised of stakeholders, mostly various members of the community including conservation groups, sportsmen groups, anyone who has interest in the Stonycreek and Lamberts Run watershed and others. The ultimate goal would be to ensure that the water discharged into Lamberts Run is of good quality and that over time that watershed will continue to improve.

There are three critical land aspects for the Families:

- In two weeks, the contracts with PBS Coals should be executed, which is a significant milestone.
- Further conversations with Reverend Hoover were made, and we are optimistic to reach agreeable terms to acquire that property.
- Similarly, the appraisal for the Tim Lambert tract has been completed and we are anticipating the results. If it is in a reasonable dollar range, the Families will be able to reach an agreement for purchase. The Families continue to reach out to the other core property owners, and hope to work with them soon, or have them work directly with the NPS.

B. Memorial Design Briefing Report

Keith Newlin gave the report in behalf of Paul Murdoch and Jodi Petersen

The design team submitted the 100% Draft Schematic Design to the National Park Service (NPS) on September 30 for review and comment. The submittal includes a Value Analysis Report, documenting the outcome of an August Value Analysis Workshop; a Class B Cost Estimate; and a Basis of Design Report describing the design through technical drawings and narratives.

NPS submitted comments to the design team in November incorporating input from a conceptual presentation to the Development Advisory Board (DAB) conducted in early November 2007. Presentation to the DAB included background information about the design competition and memorial design concept.

The design team met with NPS in Los Angeles in mid-November to review the outcome of the DAB presentation, a revised visitor facility programming model, schematic design issues and NPS review comments in preparation for finalization of the Schematic Design by January 2008. NPS delineated new project phasing to be documented for a next DAB presentation in March 2008.

NPS submitted further comments on the 100% SD submittal and subsequent design sketches from staff and the Ambassadors to the design team in November and December. The design team presented sketches indicating alternatives to address various review comments.

The design team and NPS met in Denver on January 8 and 9 to clarify project phasing and to select preferred design alternatives for the visitor facility, visitor entry and parking and sacred ground parking. NPS decided Phase 1A would be presented to the DAB in March and all of Phase 1 would be included in a Final Schematic Design submittal due in March. The design team will respond to NPS and DAB comments to the Final SD submittal in the next phase of work, Design Development.

NPS has initiated a task order modification to extend the end of Schematic Design Phase from September 2007 to May 2008.

The design team performed an aerial survey in March 2007 but has been unable to access enough control points in the field to complete mapping. Due to this restricted access to private properties, for Schematic Design the design team used aerial survey data performed for NPS in 2004. NPS is attempting to contact property owners to allow access for final control points so the survey can be completed in early 2008.

DSC authorized a third-party preliminary geotechnical investigation for testing on Kordell Property and PBS Coal properties. There is an entry agreement in place for this property. Testing is required for understanding the availability of sewage treatment, water and for geotechnical/soils recommendations related to re-vegetation, structural criteria and compaction. The Preliminary Subsurface Exploration and Geotechnical Engineering Evaluation, dated November 14, 2007, was submitted to NPS and the design team in early December 2007.

NPS is preparing for further field testing to address more specific requirements that will be required for the Design Development Phase.

We will present this project to the DAB in March 2008. Permission will be sought to move forward with the design and construction.

C. Fundraising Briefing

King Laughlin of the Flight 93 National Memorial Campaign presented the following report:

Campaign Executive Committee

Since the last meeting of the Advisory Commission and Task Force, the Campaign Executive Committee, consisting of representatives from each partner group, has held three meetings to discuss the direction and strategy of the Campaign. Agendas, supporting documents, and outcomes of each meeting are circulated among members for review and distribution. A regular schedule of monthly Campaign Executive Committee meetings and Finance Committee meetings has been established and followed.

Strategic Planning

The Campaign is continuing to work with NPS to align annual fundraising projections for the Campaign with the NPS plan for phasing the construction of the Flight 93 National Memorial. The phasing and cost documents will be essential to establish targeted goals for specific features.

National Campaign Steering Committee

The National Campaign Steering Committee, chaired by Campaign Chairman Chris Sullivan, currently includes 11 members. A regular schedule of monthly Committee meetings has been established and the first regularly scheduled meeting was held with seven members participating. During the meeting, Mr. Sullivan issued calls-to-action for committee members:

- Become as knowledgeable as possible about the Flight 93 National Memorial and Capital Campaign;
- be in regular contact with the NPF staff for Flight 93 for the latest information about the project and collateral materials, presentation materials, talking points, and other items;
- share information about what works during each monthly meeting to coordinate efforts;
- consider making or pledging a personal gift to the Campaign this year;
- re-affirm the pledge to raise a minimum of \$250,000 for Flight 93; and
- double the size of the committee this year and as a group account for over \$5 million for this Campaign

Recent Steering Committee activity includes:

- Sharon Deitrick is developing a fundraising program called “93 Cents for Flight 93” aimed at elementary and secondary school students to raise funds for the Campaign. The program is based on successful models used for the Pearl Harbor Memorial Fund and a New York charity. The program will be piloted in Akron, OH, Denver, CO, and Santa Clara, CA.
- We provided David Beamer with a summary of a recently-completed corporate employee matching gift program that raised approximately \$25,000 for Flight 93, and this could be used as a model for other companies.

Cause-Related Marketing

The Campaign and NPF have contracted with Integrated Strategies to develop and carry-out several cause-related marketing initiatives. These initiatives are designed to produce gross revenue for the Campaign of \$18 million by December 2008.

A kick-off meeting between Integrated Strategies and NPF took place in mid-November to begin work on these initiatives.

The focus of the cause-related marketing activities includes:

- **Donate-A-Tree/Memorial Features Campaign** targets major and grassroots donors to underwrite the planting of trees and other memorial features as part of the memorial design.
- **National/Regional Initiatives** seeks executive-level receptions and meetings to encourage fundraising in California, Texas, and New York. This initiative also includes a Public Service Announcement (PSA) campaign featuring President Bill Clinton, scheduled for distribution by April 30, 2008. The PSA will also be coordinated with the direct mail program to open up new list sources for additional prospect mailings.
- **Capital Tribute** is a large-scale event in Washington DC to benefit the Flight 93 Campaign and promote good will among members of Congress to support this project. September 11, 2008 has been proposed for the Washington DC event. A list of prominent Washington DC philanthropists and major local foundation will also be considered.

Direct Mail Program

Financial summary of the 2007 direct mail program (through January 10) is as follows:

720,000 pieces mailed (seven housefile mailings + two prospect mailings)

\$677,000 in gross revenue

\$465,000 in costs

\$212,000 in net revenue

26,000 donors in Flight 93 National Memorial housefile

There are two remaining projects for 2007: one housefile mailing and one prospect package (160,000 pieces). Estimated net revenue for these projects is expected to total an additional \$70,000.

Website (www.honorflight93.org)

The Campaign met with NPF's website provider, Matrix International, to discuss enhancements to the Flight 93 website. Matrix has prepared a proposal incorporating feedback provided by the Campaign, including Campaign Staff, NPF staff and a Family representative. New ideas include redesign of the website, incorporating contact management functions, increased interactive ability, banner ad campaign(s), search optimization, and Google Site Search.

The primary goal is the use of the website as a vehicle to (1) disseminate accurate and up-to-date information about Flight 93, the Flight 93 National Memorial, and the Campaign and to (2) serve as a fundraising tool by targeting a call to action.

Recent Activities

Notable recent activities undertaken by the Campaign in addition to those listed above include:

- The Campaign received a \$100,000 contribution from a donor in Los Angeles, California in response to a proposal. The donor has chosen to remain anonymous.
- The PPG Industries Foundation Employee Matching Grant program concluded on December 1, 2007. The program has raised approximately \$22,000 for the Campaign.
- A new contract was signed with direct mail vendor Stephen Winchell & Associates for 2008.
- The Campaign has had an initial discussion with Time, Inc., publisher of *Parks* magazine and distributor of *eGoParks*, to create a special Flight 93 National Memorial printed newsletter. Options for blast email capabilities and production of other collateral materials were also discussed.
- The Campaign Office spoke with Tony McAnany, who produced a music CD in 2002 entitled *Let's Roll* in conjunction with the Todd M. Beamer Foundation. Mr. McAnany has distributed 100,000 copies of the CD so far and is interested in possibly repackaging remaining inventory (about 17,000 units) for sale or distribution to benefit Flight 93.
- During her presentation of the National Park-themed White House Christmas Tree, First Lady Laura Bush singled out a special Flight 93 ornament and mentioned the Flight 93 National Memorial and Campaign. Her remarks aired live nationally on network morning shows. Both the Campaign office and the National Park Service received numerous follow-up calls regarding the ornament. An estimated \$700 in new contributions resulted from this coverage.
- The Campaign has been in touch with the Pittsburgh Foundation regarding funds raised in 2001-2002 by employees of Mitsubishi Electrical Power Products (MEPPI). Together we laid out a timeline over the next two months that is expected to lead to a grant of \$150,000 in February from the Foundation to the Campaign

D. National Park Service

Volunteer Ambassador Report

Adam Shaffer, Volunteer Coordinator

Ranger Shaffer started out by reading an email letter from a park visitor, perfectly describing the Ambassadors at the site during the past 6 years. Ranger Shaffer wants to let the Commission know how commendable and invaluable their service has been.

There are 6 dedicated volunteers who are doing oral history interview transcribing. For the first quarter of this fiscal year, these 6 volunteers have a total of 275 hours of volunteer time, and completed 17 oral histories. Several of these histories were extremely complex, and one was in Japanese, using a translator. An Antioch University transcriber working under Michael Duffy will also be helping with the transcriptions

Two new ambassadors, Barry Smith and Perry Childs, completed the Ambassador training. Regular training sessions are planned and will be offered to all volunteers, not just the Ambassadors. April 5th, there will be an educational trip to WTC in NYC.

Commissioner Catuzzi asked if the NPS would bring in young people and high school students for a Junior Ambassador training. Adam Shaffer responded that we are looking for expanding, attracting and recruiting younger members. Catuzzi also added that high school students may be able to volunteer on week-ends and that they should also be invited to future meetings of the advisory committee so they can become involved.

Miscellaneous NPS Report

Keith Newlin, Deputy Superintendent, National Parks of Western PA

Presence at site continues to grow. The Commonwealth of Pennsylvania gave NPS, through the efforts of the Families, \$120,000 which the NPS has used to contract a security firm for the temporary memorial. The firm will be able to be an extra eye and ear for the Ambassadors, and will help with all the bus groups that come to the site.

The plans for the modular units from Jamestown are moving forward. The License Agreement with the Families on the Mock property is almost finished so that these trailers can be placed on that property. After construction of the permanent memorial, these trailers will remain there.

E. Old business

Patrick White

At the Family board meeting in January, the Board adopted a resolution that supports the dedication of a substantial permanent memorial on or before September 11, 2011.

New officers for the Families are:

President-Gordie Felt

Vice-President –Patrick White

Treasurer – Debra Borza

Secretary –Esther Heymann

More pertinent parts of the resolution are as follows:

Key items are board members to work together with the partners to dedicate the memorial by the 10th anniversary. At a minimum this would include a permanent means of access to the visitor center and

sacred ground area, consistent with the proposed design. Support should be sought by the board and partners as a symbol of our nation's recognition.

Commissioner Glass asked how this resolution is different then the one that is current?

Co-Chair White responded that it is a written expression of an oral statement that commits us to a goal that although we may have recognized it informally; this makes it more real.

Vice Chairman Glessner

The next meeting is May 3. Future meetings are August 2nd, and November 1. All meetings are to be held at Somerset County Courthouse

F. New business.

Jerry Spangler

A Friend's group is being developed as a support group for the NPS to help with fund raising, volunteer recruitment, etc. We need to establish a non-profit group, the Friends of Flight 93, which will be a new partner with a permanent presence. The first meeting will be held on February 21, 2 pm at the National Park Service office in Somerset. Currently Mr. Spangler is working to establish by-laws, to establish a 501(c)3 organization.

Patrick White

Mr. White announced to the group that Judge Kim Gibson has indicated that he will resign from his post as Co-Chair. We want to thank the Judge and honor him for his service at the May meeting. Judge Gibson has been with the Task Force since its beginning. There was a unanimous vote that Jerry Spangler will be the next Co-Chair. Co-Chair White read Judge Gibson's letter of resignation.

VII. Public Comment

Bill Steiner

When he came to see the final five designs in the design competition, on Sunday, July 1, 2005, he commented that the most well done design was horribly flawed with Islamic symbols. The main feature was a huge perfectly shaped red Islamic crescent, called the crescent of embrace. Cosmetic changes were later made to disguise the original design, with a different name and a few trees added to make a circle. Tom Burnett Sr. has also been against this design, along with many other citizens. The question is who is responsible for this design? Steiner adds they are requesting an open, honest and properly constituted congressional investigation of what they have found. He says the design must not have anything suggesting Islamic symbols. He asks to please let the American people know the details, and let them decide.

Christine Frasier

In tears, Ms. Frasier advised that her sister Colleen Frasier was a passenger on Flight 93. She stated that the design chosen was done in a very diplomatic process from the very beginning and was the most popular. She also adds that it is a beautiful design and her sister's final resting place. Ms. Frasier stated they are looking for an appropriate place to honor these 40 people who probably saved the Capitol. She stated that the Family members she has spoken to, love the design.

Patrick White

Mr. White stated that it pains him greatly to watch someone whom he has grown to love, have to go through this experience. He stated he is certain that the people who died knew what democracy was; they voted to take action. He also stated that everyone has the right to speak and that everyone also has the right to disagree. He added that we are doing this as democratically and respectfully as possible. Mr.

Steiner's message has been heard and may be heard again, "but I do not have any desire to comment on this further."

Larry Catuzzi-

Mr. Catuzzi Thanked Kim Gibson for all he has done.

Brent Glass

Stated that the public comment period was and is very important and that there will always be criticisms of what the NPS, the Commission, the Task Force and the Families are doing. He also stated that the criticisms make us better, and that he hopes that the NPS will always have a lively public comment period and will not discourage any criticism or dissent.

Calvin Wilson

Thanked Kim Gibson for his service.

Kim Gibson

Mr. Gibson commented on the issues regarding the memorial design and advised that he has listened to all the problems people have said about this memorial design. He assured that all involved and those who have participated, that there is no way that this group of people would not allow this memorial to be anything other than the most appropriate memorial. They would never allow this memorial to be inappropriate.

Jerry Spangler

Mr. Spangler recognized how remarkable the Task Force and Commission has been in the planning process. He added that they recruited good people, assigned tasks, and had great leadership.

Donna Glessner

Ms. Glessner thanked all for coming. She noted that Jeff Reinbold, responsible for the GMP was present, as well as Tim Baird, the Co-Chair of the memorial design committee.

VI. Adjournment

Meeting adjourned by Vice Chairman Donna Glessner