

Minutes of the Meeting of the Flight 93 Advisory Commission  
Meeting # 32  
Somerset County Courthouse, Somerset, Pennsylvania 15501  
Saturday, July 30, 2011

**Commissioners Present:**

Ms. Donna Glessner, Vice Chair  
Keith Newlin, Designated Federal Officer  
Mr. G. Henry Cook, Commissioner  
Mr. Mike Watson, Commissioner  
Mr. Gary Singel, Commissioner  
Mr. John Reynolds, Chair  
Dr. Brent Glass, Commissioner  
Mr. Gordon Felt, Commissioner  
Mr. Dan Sullivan, Commissioner  
Mr. Calvin Wilson, Commissioner  
Mr. Michael Walther, Commissioner  
Mr. Kenneth Nacke, Commissioner  
Mr. Jerry Spangler, Commissioner

**Commissioners by conference line:**

Dr. Edward Linenthal, Commissioner

**Not in Attendance:**

Mr. Lawrence Catuzzi, Commissioner  
Mr. Jerry Guadagno, Commissioner

**I. Welcome and Role Call**

Flight 93 Advisory Commission Chairman Reynolds called the meeting to order welcoming the Commissioners, families and members of the public, formally opening the 32st meeting of the Flight 93 Federal Advisory Commission. Everyone was thanked for coming. Chairman Reynolds introduced Bill Thompson; who is writing a book about the process of getting to where we are today and where we are headed.

**II. Pledge of Allegiance**

The Pledge of Allegiance was led by Keith Newlin, Superintendent of WEPA Parks.

**III. Opening Remarks and Introduction**

Chairman John Reynolds opened the meeting. He welcomed everyone for coming and participating. He reviewed the process for signing up for the public comment period. Chairman Reynolds remarked that there would be a ceremony planting of Sweet Gum Trees from New

York immediately after the Commission meeting at the Flight 93 Memorial Plaza. Chairman Reynolds reviewed the telephone process to mute calls.

#### **IV. Review and Approval from May, 2011**

##### **Commission Motion 11-04 Regarding the Approval of Minutes from May, 2011**

The Flight 93 Federal Advisory Commission, led by Chair Reynolds approved the minutes of May 2011.

Moved by: Commissioner Gordon Felt

Seconded by: Commissioner G. Henry Cook

Discussion from the Commissioners: None

Vote: All in favor, none opposed

Motion Passes.

#### **V. Family Reports**

##### **A. Family Memorial Committee Report**

*Commissioner Ken Nacke presented the following report:*

The families are planning a fund raising bike ride that would arrive at Somerset area on September 8<sup>th</sup> 2011. The whole ride would be about fund raising. A patch was made and all the proceeds will go to the memorial.

##### **B. Government Relation/ Public funding Report**

*Prepared by: Will Hollier & Patrick White*

###### **Federal Appropriations:**

Mr. Hollier provided continual intelligence-gathering and consultation with House and Senate appropriations staff and the Pennsylvania Delegation regarding status of appropriations process and strategy for maintaining funding in FY11 and FY 12 appropriations bills.

Mr. Hollier confirmed \$3,700,000 in FY12 budget authority was early programmed for spend down in 2011. Drafted letter to Pennsylvania Delegation to send to Secretary Salazar requesting his support for providing funding for the Memorial. Significant research and time was dedicated to tracking the funding decision and providing an understanding of the NPS' decision to the FF93. The decision by the NPS is very beneficial in that it allows the budgeted funds to be spent before the FY12 appropriations process is finalized, what might not occur this year.

Mr. Hollier provided follow up with White House, Office of Management and Budget and Department of Interior on FY11 and FY12 funding requests.

Mr. Hollier led the efforts to secure the introduction of S. 1239, The Fallen Heroes Act which would authorize the minting of one gold medal to honor the heroes at each of the three September 11<sup>th</sup> Memorial

site. Redrafted the legislation, drafted Dear Colleague, and met numerous times with Senator Casey and Senator Toomey's staff.

Mr. Hollier provided follow up to President Obama and First Lady Invitation to attend dedication of Flight 93 National Memorial.

Mr. Hollier provided fundraising leads and assistance in raising funds for Flight 93 National Memorial.

Mr. Hollier participated in meetings and conference calls to assist with National Park Foundation fundraising efforts.

### **Organization**

Mr. Hollier led weekly conference calls with Families, National Park Foundation and LAKPR to allocate tasks and responsibilities, ensure proper follow up to action items, and serve as strategy session

Mr. Hollier reviewed and provided comments to LAK on press and advocacy materials.

Commissioner Glessner asked Mr. White to comment on the Medal Legislation. Mr. White remarked that the legislation regarding the medals had been submitted and was awaiting approval.

## **VII. National Park Service**

*Jeff Reinbold presented the following:*

### **Visitation**

Visitation at the Temporary Memorial is up approximately 25% from the same time last year. We are routinely seeing 750 people at the site on weekdays and 1,250 to 1,500 on weekend days. Approximately 10% of our visitation is arriving as part of a bus group. Wendy Clay continues to process any increasing number of requests for group visits and special events.

### **Media Interest**

Media interest is very high. Flight 93 staff has fielded more than 100 media inquiries in recent months and are working with Lisa Linden and Alanna Sobel to respond to media requests. On June 16, Keith Newlin led regional media on a tour of the construction site. This was followed by a photographer's tour on July 6. Staff has also led dozens of tours for individual media outlets, including more than 10 from international news organizations.

After numerous media requests for local interviewees, Donna Glessner and Kathie Shaffer developed a pool of people representing the various types of interviews most frequently being requested by the media - eyewitnesses, local emergency responders, the Pennsylvania State Police, American Red Cross, community members, persons affiliated with the local school, local government and Ambassadors. We now have a pool of 30 people whose names and contact information we can provide in response to requests by the media. We provided these individuals with an opportunity to tour the memorial plaza and ask questions of staff on June 22.

The number of requests to fact check articles and books has also increased and we're seen an increasing number of outlets using resource information from the Flight 93 website.

### **NPS Website**

Brendan Wilson continues to expand the resources on the NPS website ([www.nps.gov/flni](http://www.nps.gov/flni)). The “History & Culture” section now includes a detailed timeline (attached) of the Flight 93 story, biographies of the passengers and crew, transcript of the cockpit voice recorder, a study of the flight path by the National Transportation Safety Board, and a detailed set of Frequently Asked Questions. Downloadable construction images and design renderings are also available from the site. A video introduction to the Memorial and a detailed timeline of the effort to create the memorial will be posted shortly.

### **Volunteers**

On August 1, volunteers will accompany Flight 93 staff on a tour of the memorial and the new facilities at the Memorial Plaza. In late August, the volunteers will meet again to review the September 11 events and prepare for full operation of the memorial.

### **Collections and Documentation**

Barbara continues to receive requests from community groups, historical organizations and others for access to the collection or inclusion of items from Flight 93 in their memorial or project. In addition, Barbara, Kathie, and Donna continue to work with the National September 11 Memorial and Museum in New York City regarding its presentation of the Flight 93 story.

Under the direction of Kathie Shaffer, we have now recorded 680 oral histories. We have transcribed 59% of the interviews and completed 131 of them. All passengers and crew are now represented.

### **Community Outreach**

On May 9 and 11, Flight 93 staff and representatives from the Friends of Flight 93 sponsored preview tours of the memorial for the local hospitality and tourism managers and front-line staff. This was followed by a visit on May 18<sup>th</sup> by the Laurel Highlands Visitors Bureau to introduce their front line employees to the memorial.

### **The Public Memory of 9/11**

The National Building Museum hosted a program, *The Public Memory of 9/11* on July 26, 2011. Dr. Brent Glass hosted the program, which included representatives from each of the September 11<sup>th</sup> sites. Jeff Reinbold represented Flight 93.

### **Education**

Flight 93 staff continues to work with the Smithsonian National Museum of American History, the National September 11<sup>th</sup> Memorial and Museum, and the Pentagon Memorial Fund to produce a virtual conference for educators on August 3<sup>rd</sup> and 4<sup>th</sup>. Barbara Black will lead a session entitled “Writing the First Draft of History,” which explores the use of oral histories in understanding history through the voices of people who lived it. Through our partnership with the Fred Rogers Center and Fred Rogers Company, Flight 93 will also sponsor a session on talking to children about tragedy.

Flight 93 staff continues to focus this year’s education efforts on young children. Representatives of the Friends of Flight 93, the Fred Rogers Center at St. Vincent College, and the Fred Rogers Company came to the site and are working with Adam Shaffer to develop materials for parents and those who work with young children. The Friends are also sponsoring a Children’s Forum at the Fred Rogers Center at St. Vincent College on October 6, 2011 to explore these items in greater detail.

Commissioner Watson asked how individuals could sign up and attend the Fred Rogers event. Mr. Reinbold remarked that there would be a link posted to the Flight 93 National Memorial website shortly.

Commissioner Watson asked if there will be a taped session that could be sent to people throughout the country. Mr. Reinbold remarked that those details were still being worked out.

## **B. Communications**

*Lisa Linden of Linden Alschuler & Kaplan PR (LAK) presented the following:*

### **Introduction**

For the past three months, construction of the first phase of the Flight 93 National Memorial steadily progressed toward meeting the 10<sup>th</sup> anniversary dedication date and media interest in the memorial and the heroes of Flight 93 steadily increased. LAK worked with the Families of Flight 93 and the Flight 93 National Memorial partners on several key media initiatives about the memorial and September 11<sup>th</sup>, while participating in planning for the events surrounding and including the 10th anniversary commemoration ceremony.

### **February Flight 93 Advisory Commission Meeting**

Lisa Linden gave a detailed update to the Flight 93 Advisory Commission on the previous quarter's media activities via conference call during the commission's February meeting. Both *WJAC-TV* and the *Daily American* covered the commission meeting. The *Daily American* included comments on the various aspects of the memorial's progress from Commission members Jerry Spangler, Patrick White and Donna Glessner, National Park Service (NPS) Western PA Superintendent Keith Newlin, Flight 93 National Memorial Site Manager Jeff Reinbold and the National Park Foundation's (NPF) Memorial Campaign Manager King Laughlin.

In the week leading up to the February quarterly meeting, Lisa Linden assisted in arranging interviews of Families of Flight 93 member Deborah Borza and King Laughlin with a *Pittsburgh Tribune-Review* reporter for a piece about a \$30,000 donation to the campaign by the Kongsberg Defense Corporation.

Later in February, Lisa Linden facilitated an interview with Patrick White, who also serves as vice president of the Families of Flight 93, and a reporter with the *Pittsburgh Tribune-Review* for a February 26 piece on plans by the NPS to rewrite its regulations on oil and gas development on its lands.

### **Relatives of the Flight 93 Heroes Visit to Washington**

One of the most significant media stories of the last quarter was in regard to support by the Flight 93 families for President Obama's Fiscal Year 2012 budget request for the memorial. As a response to the President's inclusion of \$3.7 million in vital infrastructure funding, LAK worked with Families of Flight 93 President Gordon Felt on a statement expressing the organization's gratitude to the President and the hope that the funding would be included in a final budget agreement with Congress. The statement by Mr. Felt was distributed to the media on February 16 by LAK.

Over the next several weeks, plans were made for some of the relatives of the Flight 93 passengers and crew including Gordon Felt, Deborah Borza, Patrick White, Calvin Wilson and Sarah Wainio to go to Washington, DC from March 9-11 to visit Obama Administration officials and key congressional members and staff. Their mission was to express strong support for the President's budget request, brief officials on the progress in building the memorial and to win support for ongoing federal funding until the full vision of Paul Murdoch's design is realized.

LAK participated in the planning discussions and provided media relations support for the trip. LAK contacted local and DC-based media to ensure that they were aware of the Flight 93 relatives' efforts and to facilitate interviews. Lisa Linden went to Washington during the visit to coordinate media activities.

Media interest was very extensive. Lisa Linden helped facilitate interviews by Andrew Miga of the *Associated Press'* Washington, DC bureau with all the relatives who made the DC trip. An initial piece about the visit titled "**Flight 93 families seek money for 9/11 memorial**" was posted on the early morning of March 9 and was picked up by more than 90 media sites including *CBS News*, the *Las Vegas Sun* and the *Atlanta Journal Constitution*. A second, more detailed piece distributed later in the day by the *AP* was picked up by more than 140 media sites including *ABC News*, *CNBC*, *Forbes* and the *Wall Street Journal*. The *AP* also posted photos taken that day by an *AP* photographer that were available for media pickup. According to the reporter, the initial story was number one in media pick-up on *Yahoo*.

Also on March 9, a *Cox Communications* DC bureau reporter interviewed the visiting relatives for a news piece that was available to the 15 television stations owned by Cox including *WJAC-TV* in Johnstown, PA. The *Pittsburgh Tribune-Review* did its own news piece on the DC visit as did *WDUQ*, Pittsburgh's National Public Radio station. The *Pittsburgh Post-Gazette* and the *Johnstown Tribune-Democrat* carried versions of the *AP* story.

On the morning of March 10, Gordon Felt and Calvin Wilson also appeared on the early morning show of the *CBS* television network's DC affiliate, *WUSA*. The interview was also posted on the station's website with a print version of the story titled "**United Flight 93 Victims' Families In DC Hoping For 9/11 Memorial Funding.**"

#### **Fox News Channel Piece**

During the Flight 93 relatives' visit to Washington, DC, Lisa Linden also facilitated an opportunity for them to be interviewed by a reporter from the national *Fox News Channel*. As part of the same story, a *Fox News* team also went to the memorial site to observe construction efforts and to interview Keith Newlin.

On March 31, the *Fox News Channel* ran a series of pieces during the course of the day regarding the families' effort to gain support for the \$3.7 million in federal infrastructure funds. An online version of the story titled "**Families of United Flight 93 Call on Congress to Approve \$3.7 Million More in Memorial Funding**" was posted on the News Channel's website.

As a follow up to this widely carried story about the visit to Washington, Patrick White was interviewed for the *Paul Edwards Show* radio program on *WLQV-AM* in Detroit. In the interview with Paul Edwards, Mr. White discussed the current status of the Flight 93 National Memorial and ongoing efforts to raise funds for the memorial while encouraging listeners to donate to the memorial campaign. The taped interview was broadcast on Friday, April 1.

#### **New York Times piece on the September 11<sup>th</sup> Memorials**

Lisa Linden worked with the NPS and the Families of Flight 93 to provide information to the *New York Times* on how the Flight 93 National Memorial's design sensitively deals with the issue of the heroes' remains at the site. The majority of the piece, which appeared in the April 3 issue of the *Times*, is about the World Trade Center memorial and the disagreement by some of the members of WTC families with the New York City memorial's decision on where to locate the unidentified remains. A rendering of the Flight 93 National Memorial was included in the *Times* piece.

## **Media Interest and Planning Efforts During the 10<sup>th</sup> Anniversary Year**

Over the past three months, Lisa Linden continued to facilitate interviews with members of the Families of Flight 93 and other Flight 93 National Memorial partners as the 10<sup>th</sup> anniversary approaches and media interest increases in recounting the story of the 40 passengers and crew members who heroically took collective action, losing their lives in a fight for freedom. Book authors, television and radio programs, and print publications – both local and national – have expressed interest in telling this story, as well as reporting on the effort to create a meaningful, soaring memorial dedicated to the heroes' lives in the fields outside Shanksville, where the 40 heroes' journey ended.

Lisa Linden continued to participate in regular conference calls with the Flight 93 Memorial partners on plans regarding the 10<sup>th</sup> anniversary commemoration and surrounding events. Issues discussed included the choice of a commemoration keynote speaker and the creation of appropriate written material and website content.

During this period, LAK also continued to participate in weekly conference calls with Will Hollier and the Families of Flight 93 to discuss ongoing coordination between media strategy and government relations efforts. We also provided regular monitoring for the Flight 93 Memorial partners of media and blog sites for stories regarding Flight 93.

Even as we field media requests regarding Flight 93 and the Flight 93 National Memorial, LAK has reached out to the media outlets to help ensure that that the story – unprecedented in American history – is told of how Flight 93 family members, the local Somerset county community, government officials at all levels and the NPF worked together to create the only national park that has at its centerpiece, the events of September 11<sup>th</sup>.

We will look for further media opportunities to discuss the tremendous progress in building the first phase of the memorial of the last two years and of the nation's promise to complete the memorial through continued financial support.

It is a tremendous privilege for LAK to be able to help tell the world the story of Flight 93 and the creation of the Flight 93 National Memorial during this historic year. We look forward to working with all of you in the months ahead.

### **A Gift of Remembrance from Memorial to Memorial**

*New York's National September 11 Memorial & Museum Donates 40 Sweet Gum Trees to the Flight 93 National Memorial*

Shanksville, PA. - The National Park Service (NPS) today announced the arrival of 40 sweet gum trees donated by the National September 11 Memorial & Museum at the World Trade Center site (9/11 Memorial) to the Flight 93 National Memorial. Three of the trees will be planted during a formal ceremony on Saturday, July 30 at 1:00 p.m. ET at the memorial site near Shanksville, PA.

The ceremonial planting of the sweet gum trees will take place near the memorial's new visitor shelter and memorial walk. The remaining 37 trees will be planted between the memorial's wall of names and the western overlook during the next several weeks.

The first phase of the memorial is currently under construction and will be dedicated on September 10, 2011.

“Trees are key elements of the memorial’s design, symbols of hope that will provide a welcoming experience to our visitors,” said Keith Newlin, Superintendent, National Parks of Western Pennsylvania. “The people of New York, the National September 11 Memorial & Museum and its president, Joseph Daniels, have made a wonderful contribution to the Flight 93 National Memorial. These 40 sweet gums represent the everlasting ties of history between our two memorial sites.”

The planting of the sweet gum trees is the first installment of a much larger plan to plant more than 100,000 trees, part of a reforestation of the reclaimed mine at the memorial site. The plan includes the creation of 40 Memorial Groves comprising 40 trees each that will encircle the Field of Honor. Additional private funding is needed to ensure the proper care of these trees as living memorials to the heroes of Flight 93. More information about this important aspect of the memorial design is available at [www.honorflight93.org](http://www.honorflight93.org).

The sweet gum trees were a gift to the 9/11 Memorial from the State of Maryland in 2006. The trees were grown in Maryland nurseries and purchased through a grant from the U.S. Forest Service Living Memorial program. Due to a landscape design change at the National September 11 Memorial and Museum, the sweet gums were not planted but continued to be cared for by the New York memorial at a nursery in Millstone Township, NJ. The 9/11 Memorial donated the trees to the Flight 93 National Memorial to commemorate the lives of the 40 passengers and crew of United Flight 93 who lost their lives on September 11, 2001 while resisting a terrorist attack on board their plane.

“It is an honor to pass on this gift that will serve as a living tribute to 40 American heroes,” said 9/11 Memorial President Joe Daniels. “Trees are an integral part of the design of both the National September 11 Memorial and the Flight 93 National Memorial. In both places, they represent resilience and survival, bringing new life to two of the sites that were touched by tragedy on 9/11.”

Each sweet gum tree is approximately 30-plus feet high and weighs approximately 20,000 pounds. To make the 300-mile journey from New Jersey to the Flight 93 National Memorial, the sweet gums were transported on specialized flatbed trailers. The trees are being transported, replanted, and cared for by Environmental Tree and Design, Inc. of Tomball, Texas.

David Beamer, a board member of the 9/11 Memorial whose son, Todd Beamer, died with the other passengers on Flight 93 said, “These trees, living and growing will show the inexorable link between Ground Zero and Shanksville. They will be a lasting and living testimony that the 40 of Flight 93 are remembered by New York.”

Gordon Felt, President, Families of Flight 93 said, “These magnificent trees will stand in memory of the 40 heroes who took action against the terrorists on board United Flight 93 when they learned about the horror unfolding at the World Trade Center and at the Pentagon. We are deeply grateful to the leadership of National September 11 Memorial & Museum and know the trees’ presence at the Flight 93 National Memorial will be a comfort to the family members of those who died on board Flight 93 and all those who visit the memorial.”

### **C. Anniversary Planning**

*Jeff Reinbold presented the following:*

#### **Status**

The Anniversary Planning Committee meets every other week to finalize the program and event details for the September 11 weekend.

#### September 10. Dedication Ceremony

- New Memorial entrance from US30 and entire site opens to the public for the first time
- Dedication Ceremony begins at 12:30 pm at the Memorial Plaza and Wall of Names
- Public tribute activities continue throughout the day
- Evening luminaries occurs at the Memorial Plaza. One candle will be lit for each person who died on Sept 11, 2001

#### September 11. Commemoration Ceremony

- Commemoration service begins at 9:30 am at the Memorial Plaza and Wall of Names
- Public tribute activities continue throughout the day

Large crowds are expected. The latest event information for the public is available at [www.nps.gov/flni](http://www.nps.gov/flni).

Media logistics is being coordinated by Mike Litterest of the NPS. The communications and media team for that weekend includes Lisa Linden on behalf of the Families of Flight 93, and Alanna Sobel from the fundraising campaign and National Park Foundation.

### **D. Interpretive Planning**

*Jeff Reinbold presented the following report:*

#### **Exhibit Design**

Gallagher and Associates is working with Flight 93 staff to develop the exhibits for Phase 1A. The team created six panels for the forecourt, one welcome panel for the area near the entrance sign, and a donor recognition panel for inside the visitor shelter. The team is also developing several temporary signs to explain future development at the visitor center and tower of voices. The Interpretive Planning Technical Committee and partner leadership reviewed the panel text. The panels are currently being fabricated and will be installed in time for the September 10, 2011 dedication.

Gallagher and Associates is also working closely with Memorial architect Paul Murdoch, National Park Service staff and the Development Advisory Group to explore exhibit options for the Visitor Center and Learning Center.

#### **Memorial Brochure**

The Flight 93 National Memorial brochure has been printed and delivered to the site. It will be distributed to the public starting on September 10 and will be available only at the site. The Flight 93 staff worked with the NPS Harpers Ferry Center to create this first brochure for the memorial. The Committee reviewed the text and layout.

### **E. Friends of Flight 93**

*Jerry Spangler presented the following:*

The Friends of Flight 93 National Memorial continue to grow and build capacity to help with the development of the Flight 93 National Memorial. Upcoming projects include: (1) planning and assisting at the Memorial Dedication ceremony on September 10; the luminaries project on September 10, and the Memorial Service on September 11<sup>th</sup>; (2) sponsoring a Forum on October 6 at St. Vincent's College bringing together local and regional experts on the issue of how to tell the story of the events of September 11<sup>th</sup> and other tragic events to young children. We will have a membership meeting on August 9 to provide updates on ongoing activities.

We will continue to develop projects that assist the National Park Service and National Park Foundation in completing and improving the memorial. We will be working on membership services and identification of grants to support ongoing projects at the site.

## **F. Lands**

*Keith Newlin presented the following:*

The National Park Service continues to work with the Department of Justice on the Svonavec tract. Pre-trial activities are still taking place, and the Federal Court has not yet scheduled a trial date.

*Patrick White presented the following:*

The properties north of Route 30 are to be sold through the Conservation fund to State Game lands. This contract has been executed and should close mid August.

Commissioner Glessner asked about how much acreage was involved. Mr. White replied that it was about 60 acres.

## **G. Design and Construction**

Prepared by: Jodie Petersen and Keith Newlin

### Compliance and Permits:

- The NPDES ( erosion and sediment control) permit :
  - The major permit amendment (for the Access Road Design Modification) was approved. The amendment will allow the construction of the road realignment changes, vehicular pulloffs and parking area for the Tower of Voices.
- The 404 and 401 permits (wetlands):
  - The PADEP has been receiving the required soil/discharge monitoring/reporting as required per the permits.
  - 401 Permit conditions also require additional monitoring, reports (linked to the NPDES Permit) and inspections (see above)
    - Long Term Wetland Monitoring continues as per the permit requirements.

### Phase 1A Construction, Construction Management and A/E Assistance during Construction and Other:

- Construction:
  - The construction project was awarded to ArrowKinsley Joint Venture (AKJV) on Nov. 6, 2009.

- Notice To Proceed: February 2, 2010
  - Original Contract Time: 540 days
  - Original Contract Amount: \$11,610,026.00
  - Number of Contract Modifications: 14
  - Revised Contract Amount: \$16,423,173.85
  - Estimated Percent Complete: 95%
  - Original Completion Date: July 27, 2011
  - Estimated Completion Date: August 4, 2011 per executed modifications
- Construction Activities/Work Progress: Final Inspection is being scheduled with the extended team.
    - Flight Path Wall
      - Construction crews are working on last items including installation of the ornamental gate to be completed the week of July 25, 2011.
    - Memorial Wall
      - Precast benches are complete; topsoil along the Memorial walkway was planted and is receiving hydromulch.
    - Visitor Shelter
      - Drywall is complete and painting underway.
    - Landscape/Site Work/Sacred Ground parking Area
      - Work is nearly complete.
      - Final paving was completed mid July 2011.
      - Site lighting is scheduled to be complete by July 30, 2011.
    - Ring Road
      - Construction of the Ring Road is complete.

Construction Management:

- Construction Management Representatives is via an Interagency Agreement (IA) between the US Army Corps of Engineers and NPS. Two full-time engineers are on site.

A/E Assistance During Construction:

- Paul Murdoch has been on site numerous times to review mock-ups and other construction items.

Phase 1B Schematic Design

- Paul Murdoch Architects submitted the Final Updated PreDesign Report in April 2011. The project is now officially in Schematic Design.
- Multiple design and exhibit meetings and/or conference calls have been held for design integration.
- Value Analysis is schedule for July 27-30, 2011 with a DAB submission in November 2011.
- Funding for Water/Wastewater Design Needs has been approved. Task orders to PMA are being developed.

Phase 1B Exhibit Planning and Design

- Bauer Latoza Studios, Inc./Gallagher and Associates will also be participating in the July 2011 Value Analysis.
- NPS also issued task order modification to PMA for:
  - Additional exhibit/interpretation meeting and/or coordination needs.

Phase 1B Revegetation:

- Revegetation Update: Task order requirements will start again after Sept. 2011 events. Some additional soil sampling and infiltration test (within the planting beds) were completed in June 2011.

Phase 1C Route 30 Park Entrance / Entry Road and Revegetation

- Permit amendment was approved by PA DEP July 28, 2010.
- Design Modifications to the Entry/Access Road from Paul Murdoch Architects are under construction. This includes re-alignment needs, vehicular pull offs, and parking for the Tower of Voices.
- Access Road Construction was awarded in September 2010 to New Enterprise Stone and Lime, Co.
  - Notice To Proceed was issued: September 30, 2010
  - Original Contract Time: 365 Days
  - Original Contract Amount: \$4,455,212.00
  - Revised Contract Amount: \$5,442,229.23
  - Number of Contract Modifications: 7
  - Est. Percent Complete 75%
  - Revised Completion Date: August 1, 2011 per executed modifications
- Construction Activities/Work Progress: Targeting final inspection for mid August 2011.
  - Re-alignment needs, vehicular pull offs and parking for the Tower of Voices is under construction.
  - Paving work on main road is complete.
  - Improvements to Route 30 are complete.
  - Installation of guiderail continues.
  - Seeding and E/S controls work continues.
- NPS awarded Phase 1C revegetation task order to Vanasee Hangen Brustlin, Inc. on September 19, 2010. This contract includes:
  - Tree Assessment of Phase 1A work was completed in July 2011.
  - Rock hounding will occur in April 2011.
  - Planting activities and final seeding efforts will occur after September 11, 2011. Erosion and sediment seeding will be completed by the Road contractor.

**H. Fundraising**

*Keith Newlin presented the following prepared by King Lauhlin:*

We are looking forward to the dedication of the Flight 93 National Memorial as a historic moment to recognize the bravery and courage of the 40 men and women on board Flight 93 and to culminate years of dedicated work among Flight 93 partners and commitments of millions of dollars in private and public funding to make this occasion possible. The eyes of the world will certainly be on Shanksville when the nation pauses to reflect on ten years since September 11.

The Capital Campaign thanks all Flight 93 partners and donors for their continued commitment to securing private funding for construction of the Flight 93 National Memorial.

**CAMPAIGN SUMMARY**

Through May 31, 2011, the Capital Campaign has received 168,000 donations from 72,000 donors totaling \$21,300,000. (This total does not include the National Park Foundation Board of Directors' pledge of \$2,000,000.) Recent notable commitments include:

- Pfizer Inc. (New York, NY): \$200,000 for non-programmed support.
- An anonymous foundation: \$50,000 for general support of the Flight 93 National Memorial.
- Erie Insurance (Erie, PA): \$50,000 verbal commitment for non-programmed support or for dedication, to be determined.

There are a number of solicitations under consideration or in progress for the Capital Campaign, currently totaling between \$10,000,000 and \$17,000,000. Notable examples include:

- Discovery Communications (Silver Spring, MD): \$3,500,000/\$10,000,000 for visitor center, learning center, and/or exhibition funding.
- Comcast (Philadelphia, PA): \$1,200,000/\$2,000,000 for construction of specific memorial features.
- Verizon Foundation (New York, NY): \$500,000 to \$5,000,000 for specific areas of support.
- Bank of America (New York, NY): \$1,000,000+ for non-programmed support
- Highmark (Erie and Pittsburgh, PA): \$100,000 to \$2,000,000
- Boeing (Chicago, IL): \$1,000,000 for non-programmed support.
- CACI (Arlington, VA): \$125,000 for construction and on-site educational programming.
- Goldman Sachs (Boston, MA and New York, NY): \$50,000 to \$100,000 for non-programmed support
- Julian Robertson Foundation (New York, NY): \$1,000,000+ for non-programmed environmental projects.
- Several prominent individual donors (or their foundations) have been approached by the Campaign leadership, NPF Board of Directors, and/or Campaign staff at the \$250,000+ level.

The following organizations have formally declined requests for support: Home Depot, Lowes, United Continental Holdings, Dow Chemical, the Starr Foundation, and Castle Rock Foundation.

Approximately \$950,000 in new funds have been raised to match Efforts to raise \$1,000,000 in new funds to match a \$1,000,000 challenge grant from the Richard King Mellon Foundation are nearing completion. An announcement pertaining to the completion of the challenge will be made soon, along with a more formal announcement concerning the National Park Foundation's \$2,000,000 challenge as a catalyst to raise approximately \$12,000,000 in remaining Phase 1 private funds.

The National Park Foundation has been pre-selected to participate in Cantor Fitzgerald Charity Day 2011. Celebrity "ambassadors" conduct trades with Cantor Fitzgerald brokers and proceeds benefit Flight 93. This year's Charity Day takes place in New York on September 12. Last year's Charity Day raised \$13,000,000 for 15 charities. *The Capital Campaign urgently needs 4-6 celebrities, preferably in or near the New York area, to be a Flight 93 ambassador. If you have contact with a celebrity for this role, please contact the Campaign office at 202-354-6488.*

All solicitations and discussions regarding funding are based upon presumption that the National Park Service will request Phase 1B design and construction funding in spring 2012. *If you know someone affiliated with the organizations listed above, or with a new organization or individual not previously considered, please contact the Campaign office at 202-354-6488.*

## **OTHER ACTIVITIES**

- The HISTORY Channel has agreed to broadcast the entire dedication ceremony on-line. Anyone with internet access will be able to watch the dedication; afterwards a recorded copy will be available for archival use and to distribute to Family members. A release announcing the partnership with NPF and a website address for viewing will go out shortly.
- Approximately 1,200 Capital Campaign donors (organizations and individuals) who have made a recorded cumulative cash or in-kind gift to the Flight 93 Memorial Fund will be mailed invitations to the dedication in August. The Capital Campaign and National Park Service are reviewing additional ways to recognize donors or a certain level or above. The dedication is also a great event for Capital Campaign prospect to attend. *If you are planning to bring a prospective donor, please contact the Campaign office at 202-354-6488.*
- An estimated 65,000 people attended the Roar on the Shore in Erie, PA, organized by the Manufacturers and Business Association. The event will benefit the Flight 93 National Memorial with proceeds of \$50,000. The Let's Roll Ride, a series of region-wide motorcycle flights to Shanksville, PA organized by MBA, will also benefit the Flight 93 National Memorial. Several flights have been filled or partially filled with 40 riders, and each rider will receive an American flag flown over Flight 93 by Friends of Flight 93 volunteers in recognition of a gift of support. *If you know someone who would be interested in joining a flight, please contact the Campaign office at 202-354-6488.*
- An email appeal for Flight 93 from the National Park Foundation at the end of June has raised just under \$20,000. Approximately 300,000 people received the email appeal. Additional appeals are planned for July, August, and September.
- Steven Singer Jewelers will be selling "9/11" lapel pins to benefit the Flight 93 National Memorial. Pre-sale orders can be made at [www.ihatestevensinger.com](http://www.ihatestevensinger.com) and pins will begin shipping after August 1. The cost of each pin is \$10. Pin sales are primarily promoted via Michael Smerconish's nationally-syndicated radio program. Purchasing a pin is a simple and easy way to support Flight 93.

## **CONCLUSION**

By mid-September, September 11 memorials at the Pentagon and at the World Trade Center will be completed and open to the public. But the full story of September 11 cannot be told until the Flight 93 National Memorial has been completed. It is essential to build upon the momentum and interest generated during dedication and to view this milestone event as a springboard to raise remaining private funds for Phase 1.

*If you have contacts to organizations and individuals who should be approached for contributions – now is the time. Please contact the Capital Campaign office at 202-354-6488 to discuss leads or suggestions.*

## **VIII. Old Business**

Chairman Reynolds remarked that there was no old business.

## **IX. New Business**

A. Keith Newlin presented Bryan Ciccocioppo and Sara L. Hillegas, U.S. Army Corps of Engineers with flags to represent their time spent at Flight 93. Both were asked to share a few remarks about their time at Flight 93. Keith Newlin presented proposed resolution 11-05 to thank both Bryan and Sara for their hard work on the site. Jodie Petersen, Denver Service Center, expressed her thanks to both Bryan and Sara for a job well done.

**B. Resolution 11-05 of the Flight 93 Advisory Commission July 30, 2011**

**See Attached Sheet**

Chairman Reynolds asked for a motion to approve resolution 11-05. Commissioner Wilson made the motion and it was seconded by Commissioner Felt.

The Flight 93 Federal Advisory Commission, led by Chair Reynolds approved Resolution 11-05.

Moved by: Commissioner Calvin Wilson

Seconded by: Commissioner Gordon Felt

Discussion from the Commissioners: None

Vote: All in favor, none opposed

Motion Passes.

**X. Public Comment**

Chairman Reynolds invited those who wished to give public comment to limit their comments to five minutes.

Grant Wollacott

Mr. Wollacott read a brief auto biography.

Commissioner Reynolds remarked that the National Park Service would be showing a short video produced by the staff to explain the site to someone who has not been visited.

**VI. Adjournment**

Meeting adjourned by Chairman Reynolds.

Then next meeting of the Commission and Task Force will be November 5, 2011 at 109 west Main Street, Somerset, PA.

The meeting was adjourned at 12:30 PM.

Minutes prepared by:

Christina Brown, Flight 93 National Memorial



**Resolution 11-05 of the Flight 93 Advisory Commission  
July 30, 2011**

**Whereas**, the Flight 93 National Memorial Act (P.L. 107-226) authorized the creation of a national memorial to commemorate and honor the passengers and crew of Flight 93. The memorial would appropriately be designated Flight 93 National Memorial, a unit of the National Park System.

**Whereas**, the Act called for a memorial to be created through an open, inclusive and collaborative process and providing a voice for all interested and concerned parties.

**Whereas**, Bryan Ciccocioppo and Sara L. Hillegas, U.S. Army Corps of Engineers have conscientiously received and responded to all questions and communications from the National Park Service and the Flight 93 Advisory Commission during the construction period; and

**Whereas**, Bryan and Sara have been willing, engaged and able partners with the National Park Service and Flight 93 Advisory Commission in jointly working towards the betterment of the Flight 93 National Memorial and in providing the expertise, encouragement and technical assistance necessary to move all aspects of the Flight 93 National Memorial project forward.

BE IT RESOLVED BY THE FLIGHT 93 ADVISORY COMMISSION that the Commission expresses its sincere thanks and gratitude to Bryan Ciccocioppo and Sara L. Hillegas for their vision, dedication, hard work, commitment, passion, care and leadership over the last year in assisting the Flight 93 National Memorial in its construction. Further, Bryan and Sara's involvement has been critical and pivotal in the current successes of the project; future successes as well will be based on the solid foundation they helped to build. They will forever be friends of the Flight 93 National Memorial.

Adopted by the Commission at its meeting of July 30, 2011 held in Somerset, Pennsylvania.