Minutes of the Flight 93 Advisory Commission Meeting

Meeting No. 7
Saturday, January 15, 2005
Somerset County Courthouse
Somerset, Pennsylvania

Chairman John Reynolds called the meeting to order at 1:00 P.M.

Commissioners Present:

Mr. John Reynolds, Chair
Ms. Donna Glessner, Vice Chair
Mr. Larry Catuzzi
Mr. John Felt
Dr. Brent Glass
Mr. Jerry Guadagno
Dr. Ed Linenthal (via telephone)
Mr. Ken Nacke
Mr. Gary Singel
Mr. Jerry Spangler
Mr. Dan Sullivan
Ms. Pamela Tokar-Ickes
Mr. Greg Walker
Mr. Michael Watson
Mr. Calvin Wilson

I. Opening of Meeting and Pledge Of Allegiance

Chairman John Reynolds welcomed the Commissioners and the members of the public, and formally opened the seventh meeting of the Flight 93 Advisory Commission.

"This is an experimental meeting of the Flight 93 Advisory Commission, in that we have combined the Task Force and Commission meeting into one day. We are pleased that all of you could be here. Dr. Linnenthal is with us by telephone; he is sick, and we're sorry about that. We're glad that he could join us."

Superintendent Joanne Hanley led everyone in the Pledge of Allegiance.

II. Welcome, Introductions, Opening Remarks and Housekeeping

Chairman Reynolds welcomed everyone to the meeting, and allowed for individual introductions by each commission member present. He also welcomed family members, additional National Park Service (NPS) staff, and the members of the public in attendance.

"I only have a couple of remarks. Number one, we had a very productive morning meeting with the Task Force. This is an experiment, combining the Task Force and the Advisory Commission meetings, so we welcome all of you.

The Task Force reports this morning were complete and very well received, and I'm going to ask Jerry Spangler to make a motion in relationship to one of them a little later on after we adopt the minutes of the last meeting.

We are going to try to have a relatively brief meeting today. There is not a need for any motions today, other than one for the approval of the minutes of the last meeting, and the additional motion that I'm going to ask Jerry to make. Mostly it's information today, and that means there are lots of activities that are actually proceeding, as opposed to forming. With that, let me turn it over to Joanne for housekeeping activities."

Superintendent Hanley reminded everyone to really work hard to project their voices so that the audience could hear the discussions. Today's meeting is being held in the Somerset County Courthouse, which is a gorgeous, historic and honorable building. The recent renovations to this courthouse have served to enhance the beauty, dignity and history of the building in general, but this courtroom in particular. Superintendent Hanley shared general information regarding location of facilities, and the format to be followed for the meeting as well.

"There are no motions, except the one that John is going to introduce and the approval of the minutes. All public comments and discussion will be at the end of the meeting. Commissioners, please remember to get your travel in to Joyce Boone. Joyce is going to continue to do your travel for the foreseeable future. Debbie Branton is busy getting up to speed in her new job and organizing the office. "

(Superintendent Hanley passes around various travel forms and information for "in-town" and "out-of-town" Commissioners.)

"Also, I wanted to personally thank Gail Kemerer (I don't know if she is here), and Debbie Branton as well, for "holding down the fort" at the office over the last couple of days while everyone has been busy at the design exhibit. It's great to know that we can rely on them.

And also, Mr. Larry Cotton of Jamison Professional Services[1] is preparing our minutes. He did a fabulous job last time. Mr. Chairman?"

[1] Jamison Professional Services Inc., 531 Forest Parkway – Suite 200, Forest Park, Georgia 30297

III. Review And Approval Of Minutes From October 22 and December 3, 2004

Chairman Reynolds: "Let's proceed to the approval of the minutes. In your green folders you have minutes for two meetings – October 22, 2004 and December 3, 2004, and dated separately. Would anybody like to make a motion regarding the October 22nd minutes?

Motion 05-08 Regarding the Approval of Minutes from October 22, 2004
Motion: The Commission approves the minutes of October 22 ,2004

Moved: By Commissioner Wilson.
Second: By Commissioner Nacke.
Discussion from the Commissioners:
Comment from Commissioner Wilson: "I would like to see the number of which meeting this is – Number three or four -- I thought we would show this on the minutes of the meeting."
Discussion from Public: None
Vote: All in favor; none opposed
Motion passes.

Motion 05-09 Regarding the Approval of Minutes from December 3, 2004
Motion: The Commission approves the minutes of December 03, 2004.

Moved: By Commissioner Catuzzi.
Second: By Commissioner Spangler.
Discussion from the Commissioners:
Comment from Commissioner Glass: "This is just a suggestion, but if we could get these minutes just a little sooner…"
Chairman Reynolds: "These were e-mailed a month ago, but they were not sent hard copy, and your point is well taken."
Discussion from Public: None
Vote: All in favor; none opposed
Motion passes.

IV. MOTION FROM COMMISSIONER JERRY SPANGLER

At the meeting this morning, we heard the report that Barbara Black is now an employee of the National Park Service, and that increasingly the archive collection will soon be under the direction and control of the National Parks Service.

Motion 05-10 Regarding the Flight 93 Collections
Motion: The Federal Advisory Commission thanks the Historical and Genealogical Society of Somerset County, Inc., and the Pennsylvania Historical and Museum Commission, for allowing their employees to take on the responsibility of collection and preservation of the memorial tributes that have been left at the site from September 11, 2001 until now, and commend them for their work."

Moved: By Commissioner Jerry Spangler
Second: By Commissioner Catuzzi
Discussion from the Commissioners: None
Discussion from Public: None

Vote: All in favor; none opposed
Motion is approved.

Chairman Reynolds read the contents of a draft letter to the Pennsylvania Historical and Museum Commission, and the Historical and Genealogical Society of Somerset County, Inc. The letter is addressed to Barbara Franco, Director of the Pennsylvania Historical and Museum Commission, and Michael Hardwick of the Historical and Genealogical Society of Somerset County, Inc. (***see Attachment 1)***

Chairman Reynolds: "I would ask that one correction be made, and that we continue to do this in the future. We need to call it the 'Flight 93 National Memorial Collection' and the 'Flight 93 National Memorial Project.'"

V. Reports

A. Lands Update

Superintendent Joanne Handley

"The National Park Service, and especially the Northeast Region Realty Division is extremely thankful to the Somerset County Commissioners and Somerset County Solicitor Dan Rullo for entering into the Donation Agreement that allows the NPS to use donated funds currently held in trust by the County for use in land acquisition at Flight 93 National Memorial. Through the generosity of Somerset County, Pennsylvania, and the individuals who donated the funds, the acquisition process is proceeding.

The FY05 Interior Appropriations bill did not allocate funding for land acquisition at Flight 93 National Memorial. However, the Department of the Interior is seeking to identify funding from other areas so that our land acquisition process does not stop.

On December 16th, our contract appraiser as part of the federal appraisal process inspected one property inside the fence. The appraisal report for this tract is expected to be received shortly. Once the appraisal report is received, reviewed and approved, an Offer will be sent to the landowner.

Another purchase order has been issued which authorized another contract appraiser to begin the appraisal process on three other properties inside the fence, and one outside the fence.

The NPS cartographic unit has recently completed all legal descriptions for the tracts identified for acquisition following additional research conducted by NPS personnel at the Somerset County Courthouse. Legal descriptions establish a description of land by metes and bounds. In addition, all segment maps for the Flight 93 National Memorial have been completed.

All digital data essential to support the park's future needs have been collected. Using the LIDAR (Light Detection and Ranging) Sensor procedure, which utilizes a laser to measure the elevations of the earth, two foot contours of the entire park are now available for use in the design competition and any other further needs the park may have such as trail, road and building construction.

Flight 93 National Memorial has made $5,000 available for Bill Sindelar's travel to Somerset as often as he needs, in order to expedite the land acquisition process.

The report from the Conservation Fund is that the Camp Allegheny/Appalachian Timber land swap closed at the end of year 2004. This may facilitate future swaps required for land transactions.

Closing on the PBS Coal property has been delayed due to proper remediation of environmental issues, and clean up of equipment and buildings.

Chairman Reynolds: We have a letter from Gail Norton, Secretary of the Interior, to the Commission with a copy of the letter the Secretary wrote to the Director of the NPS approving the boundary. You will all recall that the legislation requires that the Advisory Commission recommend a boundary to the Secretary of the Interior. The legislation gave the Secretary of the Interior the authority to establish the boundary based on the Commission's recommendation. On January 14, yesterday, Secretary Norton approved the recommendation of the Advisory Commission (***see Attachment 2****).*

"Publishing it in the Federal Register means legally informing the public of the establishment of the boundary. The question has come up a couple of times – 'Can the NPS acquire land prior to the national register notice?' And the answer is, as said in the Secretary's memo, NPS ***can*** acquire land prior to announcement of a federal register. So a federal register is nothing more than informing the public in a legal manner that the Secretary has made his/her decision.

I would like to thank and congratulate the Resources Committee of the Task Force, and also the Commission on all of the hard work in making this happen."

Discussion from Public: None

B. General Management Plan/Environmental Impact Statement Update
Jeff Reinbold

"I will probably cover most of the things you received in the briefing package. I'm going to highlight some things especially for the people that are with us and who may not have received those. In terms of the project schedule, we usually start this off by having a slide of the schedule up in front of us. We are on track. It was probably about a year ago when we developed that schedule. I'm very happy to report that one of our major milestones after the boundary was getting the design competition underway, and getting the first stage of the designs in. Tim, Gina and Don, I believe, will talk about that. But this weekend obviously was a milestone with the exhibition as well as the designs. We are on track, and it is going to continue to be a very aggressive schedule to get us to September 2005, and complete the rest of the Commission's recommendations. But, at this point we are on track.

Jerry and Esther actually asked me to give this report. They are the co-chairs of the General Management Plan ("GMP") Coordinating Committee, which has met several times since the last Commission meeting. One of the topics we talked about (which we touched on this morning), is the corridor land use study.

The design competition will get a lot of attention right now and in the coming months. We want to make sure the supporting information and the framework that's necessary to make the memorial successful is in place. That means that everything from management decisions inside the memorial, to what's happening outside is all taken care of so that 15-20 years when we come back to this place, it still resembles -- it still looks like, and feels like what you collectively decided that you wanted it to be.

Commissioner Greg Walker and the Stonycreek Township supervisors deserve a lot of credit for working with the five township jurisdictions that are essentially on the route that most visitors will take from the turnpike exit in Somerset out to the crash site. Collectively they have all signed and passed a resolution saying that they will participate in a study of land use planning and other controls in the corridors leading to the site. This is remarkable. I don't think that a year ago we would have guessed we would be here when we began talking about it.

The jurisdictions, which include five townships and the borough of Somerset, have all embraced the study. The County Commissioners handled a large part of this. They commissioners deserve a lot of credit for taking the next step and actually putting a proposal in front of the state to get funding for this. In a couple of months we'll be able to look at what's likely to happen in those corridors, and what kind of choices the local community has before them.

I will continue to work with the Community Planner of Somerset County, and also the Pennsylvania Environmental Council, who have been instrumental in making this happen. Again we're especially grateful to the townships, supervisors and commissioners for a fantastic job.

About a year ago, we held our first scoping meeting, where we invited about 25-30 agencies to the NPS office in Somerset. That is a part of the process in developing environmental impact statements; to make sure that all other public agencies know what's going on so that we're informed of what they're doing, and they're informed of what we're doing. If they have any issues with our project, we know early on. At the initial meeting we had about a year ago in December of 2003, the representative agencies brought out some ideas that they thought needed further study; they also brought data they could share with us. We met again on December 9, 2004, and this time invited about 50 local, state and Federal agencies. We had people here from Somerset, Harrisburg, and Washington D.C. Advisory Commissioners Donna Glessner, Greg Walker, and Pamela Tokar-Ickes were there as well.

On December 6 our second neighbors meeting was held at Camp Allegheny, where we invited more than 100 landowners that are either within the memorial boundary or adjacent to it. The Camp was gracious enough to donate a space, and Joanne Hanley and I essentially briefed them on all aspects of this project, especially those things that would most affect them. It was an opportunity to share information and to answer questions. Commissioners Donna Glessner and Greg Walker were there. Also, Chuck Wagner from the GMP Committee, and Esther Heymannn from the Families attended as well.

Not surprisingly, some of the concerns raised were the concerns over creating an entrance off of Route 30, and making sure that we've done our homework with the state on designing the access. A lot of people have told us that that is a very dangerous road.

There were also a lot of questions about what it means to be within the boundary, and questions about all the acquisitions that are going on, etc.

And finally, let me talk about the data gathering that we have been doing. Those will be available to you probably via the web site in the coming months. If you would like hardcopies we will surely send them to you.

We have added one study to our list. Right now we have a Request for Proposal out to conduct a water quality study regarding potable water for visitors and operations at the site. We're going to look at some of the choices we have, from wells to tapping into public systems. We should have the answers very shortly.

We are also working with Neighborhood America, our website consultants, to put the online elements in place so that the public can comment online in a very meaningful way.

Are there any questions?"

Question from Commissioner John Felt: "Are there some documents we could use to study the corridors, or how do we can get a handle on the corridors. Secondly, what do you think the final product will be on the corridor planning study?"

Answer from Jeff Reinbold: "In terms of the corridor study, our transportation consultants right now, as a part of the contract with us that they're doing, are looking at various routes from Somerset to the memorial. We've asked them to look at those from a safety and vehicle capacity standpoint, i.e., technically, what is the safest way to get visitors there. We should have that information in a couple of months. Currently we are working on the scope of the corridor study with Brad Zearfoss, Planning Director from Somerset County and the Pennsylvania Environmental Council. We hope to meet with the township supervisors and County Commissioners at the end of the month. At this point, what the supervisors have endorsed as a resolution is to study some of the land use choices they may have within the corridor. Our initial thought that needs to be in that study, is how to take certain steps, and that is an ongoing discussion."

Mr. Reinbold agreed to make the data available to Mr. Felt as soon as possible.

Chairman Reynolds: "Are there any other questions for Jeff?"

Chairman Reynolds thanked Jeff for his hard work and for doing a great job. "Jeff's job gets really hard after the finalists are picked, because for the first time in the history of the National Park Service, the alternatives of the environmental impact statement have been done entirely by the public."

C. Design Solicitation Committee Update
Gina Farfour and Tim Baird; Don Stastny and Helene Fried

Gina Farfour stated, "First of all I'd like to say, now that we are at this point in the competition, we could not have done it without the Advisory Commission and Task Force, the committees, every volunteer, the community, the Ambassadors, and the family members. Without one part, the other parts are useless. We would like to say thank you to everybody for all of your time and effort and energy.

It amazes me that now we have tangible design boards at which to look. It makes it all the more exciting. We had over 2,300 registrants, and over 1,000 of them submitted designs from 27 countries and all states. Once we're done at this meeting, the designs will be available for viewing, so please go down and see them. It is a wonderful thing.

The images will be on the website by Wednesday, with the capability to zoom in to see the level of complexity and read the fine print as well. It was mentioned to me earlier that we could explore means to take donations at the exhibit. It is a wonderful idea, and we will discuss it later -- hopefully today before we leave. So if anyone has any thoughts on that, we would be glad to hear them."

Tim Baird stated, "I want to mention the jury schedule. Most of you probably noticed that the session will be held today from 4:00 P.M. – 8:00 P.M. for private viewing for family members as well as partner groups, and then again tomorrow, Sunday, from 9:00 A.M. – 5:00 P.M. I urge all of you to go and take a look at the exhibition, and as Gina said, there are cards available for your comments.

The public exhibition schedule is January 19 through February 21; the galley will be open Wednesday, Thursday and Friday from noon to 7:30 p.m., Saturday from 10:00 A.M. until 6:00 P.M., and Sunday from noon to 5:00 P.M. We will be closed January 24, 25, and 26.

I'd also like to thank everyone that's been involved, especially the last two weeks. An enormous amount of work had to be done in a very short period of time, and we certainly appreciate everyone's efforts."

Helene Fried: "We began last night by having Commissioner Larry Catuzzi's wife come late at night just before we closed. We began this morning at 7:00 A.M. in the dark, with Commissioners arriving for the one-hour private viewing. I want to say how appreciative we are of your support and involvement. To the Task Force co-chairs, Larry Catuzzi and to Judge Gibson, Don Stastny and I have been enjoying the past week. We are very pleased to report that we have 1,054 participants who submitted designs; 43 of which did not comply with the regulations, and we have 1,011 who we have officially accepted into the competition itself.

Just to remind you, the non-compliance issues were reviewed by the Design Oversight Committee, and Don and I want to take a moment to acknowledge Jeff Reinbold, Tim Baird, Gina Farfour and Calvin Wilson, who have not only provided guidance for us, but extraordinary support and friendship."

(Audience applause.)

“We are very pleased with the kind of response that we’ve had. We want to acknowledge those individuals who took the time, captured the imagination, read the mission statement, followed the rules and regulations, and then submitted ideas that are as compelling and daring as anyone could hope for.

We are preparing additional material for the exhibit at this point. Jane Miller is working with us now to provide some local input and coordination, and she will be working with school groups, service clubs, church groups, and other community groups who want to visit. Receiving public comments, as we have discussed, is very important. Don will talk about the impact on the Stage One Jury, and we will take comments throughout the process. Those comments can be made both in person, and also on the website.”

Don Stastny: “One of the most commonly asked questions at the exhibit is ‘how long will the jury meet?’ and the second is ‘how can we expect people to actually get through this?’ We tell them about the process we go through, and how you work people through a process like this.”

Mr. Stastny described some of the special skills and attitudes that are required of individuals in order to take on a task such as this. They bring a lot of skills with them, putting emphasis on an ability to ‘collaborate.’

“One of the key things that we look at is their attitude versus their ability, and their interest in taking on this very difficult task. We have at this point begun preparing the jury, and have had verbal discussions. About a week ago we sent out a package to them that included the entire competition materials, plus directions and the “rules of the road” that they would be expected to follow. We have made arrangements for all of the jury to come in next Sunday afternoon.

Sunday evening will be a working evening. We want to bring them in to see the exhibits; they will have a binder notebook of all the different rules and regulations to assist them and help them to stay organized.

Starting on Monday, we will pick them up at the hotel and take them out to the site. We will use the same itinerary that we used on other site visits for the competitors. We will then take them back to the exhibit space, and for the better part of the day, afternoon and morning, they will be working on individual study of the exhibits. The way we do this is to first go through every cubicle in the room and get a sense of what’s in there, letting the eyes roam on the overall content.

After that, they go back and start reading each entry.

The third pass is when they really begin to look at very specific ones and begin to get their personal short list -- those they think should have more consideration and meet the criteria of the mission statement, and begin to give more in-depth looks.

We give them some refreshments as they take the time to contemplate all of the information, taking the time to reflect on a lot of specific data, elements and impressions.”

Don Stastny also advised that at the end of the second or third pass, he would sit down and discuss salient information with the jurors in order to determine which direction they are going.

"At the end of this process, which we are predicting will be by 3:00 on Wednesday, we will have a decision by the jury, and the jury decision that they're charged with is coming up with no more than five finalists that will be invited to Stage Two."

Don Stastny also expressed the consideration of giving a commendation to honorable mentions; those that have shown exceptional merit and deserve acknowledgement.

"At the end of this process we will have a jury report that will be given to our Design Oversight Committee. The announcement of the five finalists will be made on February 4th. "

Helene Fried: "The announcement will be made on Friday, February 4 on the web and in print media, and on February 5, a community open house will be held at the exhibit to announce the participants of Stage 2.

We feel strongly about this community, this region being the place where the tragic and historic event and tragedy happened, and this is where we want them to be the first to see this. "

Question from Commissioner Catuzzi: "Did we receive fees from the entrants?"

Answer from Helene Fried: "Yes we did. We received $25 per submittal, and that money has been put into the account for the Families of Flight 93. We will have a financial report on that as soon as it is completed."

Question from Commissioner Glass: "How many of the competitors actually made the site visits?"

Answer from Helene Fried: "We've probably had from 200-300 competitors per site visit, at each of three site visits."

Don Stastny added that when people see the exhibit, they get a sense of how thorough and complete the effort was. "I think you will find a tremendous amount of sophistication and thought about how the site is used."

Question from Commissioner Felt: "Could you advise us about the web site. Do you have a web site?"

Answer from Helene Fried: "Yes, they will all be on our official project website: www.flight93memorialproject.org."

Don Stastny added that all of the entrants would receive written notification that their design submittal was accepted officially in the competition. Those that were non-compliant will receive a letter telling them so.

Comment from Commissioner Glessner: “Please review again the generosity of the foundations.”

Answer from Helene Fried: “The competition is funded through generosity of the Heinz Endowments and the Knight Foundation. The new owners of the Shops at Georgian Place donated the space to us; we are very pleased that they are so generous in offering us almost 20,000 square feet of space for our Stage One Exhibit.

Comment from Commissioner Nacke: “As a commission, we would like to acknowledge the role of the volunteers in this effort.”

Comment from Commissioner Catuzzi: “I would like to concur with Commissioner Nacke. A little over a year ago we drafted two wonderful people from the other part of the world, from the “west coast”, from Portland and San Francisco, who have just done a marvelous job on our behalf – Don Stastny and Helene Fried. I want to commend them for their work. I think the fact that there were so few designs that did not comply is a testament to the quality of the video and the RFP. And so, thank you. I hope the Fundraising Committee has as much success with this consultant as this group has had on this project. I really commend you.”

(Applause)

Comment from Commissioner Wilson: “At a time in America when we go through our ups and downs, when we try to assess our purpose, we can sometimes get a little down. You wonder what it is all about, and then you see the outpouring and the response that we have had from the competitors. When you see the love, when you see the call by America and the world, it gives you a lot of hope. You feel good about this country, and that’s something that we all should get a chance to say.”

D. Fundraising Committee Update
Rick Stafford and Jason Zajac from Ketchum

Rick Stafford: “The inspiration of the design competition does elicit in all of us enormous encouragement. I, for one, find the importance of the design competition as evidence of the broad-based participation. We are on an international quest; as many as 27 countries have participated, and I think that’s great.

Let me synopsize, as Jeff Reinbold did, the business report. You’ve already received this report, but I think for the benefit of those who haven’t, I will reiterate. Let me emphasize first and foremost, the NPS must have our fundraising package approved in Washington. I know that sounds like a bureaucratic step, but as I explained at the last meeting, we don’t want to move ahead of the launch of the national fundraising campaign without the clear approval from Washington. To get there, we now have a briefing package in Washington, which includes all necessary items. All of you as Commissioners received these documents by e-mail.

Second, in order to raise money we need money, and the idea was to have some sort of front-end funding, both public and private, to launch our fundraising efforts. Yesterday, Governor Rendell was here and delivered a check for $250,000 for our fundraising efforts. We plan to raise additional dollars, and we are launching some efforts to identify

assistance. I am optimistic that we will be able to put in place the funding necessary so that the families will feel comfortable with the next step."

Rick Stafford also discussed additional efforts underway that are related to the recruitment of leadership for fundraising, i.e., honorary chairs, chairs representing the private sector, celebrity chairs, etc.

Jason Zajac offered his thanks to Commissioner Catuzzi for visiting the Ketchum offices in Dallas

Mr. Zajac submitted three issues for comment, i.e.,

- The fundraising environment
- The tsunami issue, and
- Progress on campaign mechanics.

Mr. Zajac noted that the question being asked more often than not is "are we concerned" as the world continues to recover from the recent tsunami tragedy.

"It is our opinion that it is not an area for us to be concerned." But Jason marveled at the continuing ability of Americans to contribute in times of incredible tragedy and loss. He assured the Commission that the contributions were not being moved to another target, but rather, more dollars were actually being contributed as a result of the enormity of the tsunami tragedy.

Mr. Zajac reminded the Commission that fundraising is a fairly regulated industry. There are 37 states that require compliance, tracking and monitoring of fundraising activities. "We are registered in all 37 states." He also briefly revisited the issue that Rick mentioned regarding the fundraising agreement with the NPS and the families, commenting that a lot of progress has been made.

"The last strategic thing that we have done, and this is an important one from our perspective, is that we have worked with the Funding Oversight Committee and the partner organizations to develop a process for identifying leadership candidates. Regarding some strategic activities, we now have a complete campaign plan for the overall campaign, from start to finish, that includes a detailed timetable as well as a detailed budget that has been submitted, reviewed and discussed with the Oversight Committee."

Mr. Zajac ended by briefly commenting on the strategy for segmenting Western Pennsylvania and other clearly identified prospects to assist in an 'up front' campaign launch to get us up and running.

Mr. Stafford shared an experience with the Commission, the point of which was "not allowing ourselves to be left out of any 'check off' efforts on federal income tax return."

Question from the Public: "I was wondering when you talk about getting money for charity or funding, is this like a telethon or what kind of specific idea?"

Answer from Rick Stafford: "It could come from a broad-based campaign." Mr. Stafford went on to describe different levels of public and/or private fundraising efforts, public service announcements, etc. "Once we recruit our leadership, then our leadership will

drive the campaign. Those folks have to be recruited. The question I would ask, then, is that if anybody has an objection, please voice it."

Question from Commissioner Spangler: "How much could be generated from a tax check-off, and would that be in addition to any other commitments? Those are the questions I'd like answers to."

Answer from Jason Zajac: "I would suspect that would become an issue to be negotiated in any draft legislation. In terms of estimating how much can be generated? There is no precedent that will allow us to speculate on that."

E. Miscellaneous NPS Report
Joanne Hanley

" The FY 05 budget was passed and includes the following for Flight 93:

- Salary and Operating Costs for the NPS
- Statutory Aid for the Commission, Technical Assistance and Assistance to the County for Law Enforcement Total of $248,000
- Line Item Construction for Temporary Improvements to the Temporary Memorial $800,000

We are pleased to report two new additions to our staff since the last meeting. Gunnery Sergeant Deborah Branton has come to us as our full time office assistant, program assistant, administrative assistant, office manager, and all around helper in whatever needs to get done. Debbie is retired from the Marine Corps, and for the last few years has worked with the border patrol in Yuma, Arizona. She is a native of Ligonier, Pennsylvania, so this is home for her. It is no accident that she is with us, and we are so happy to have her.

Barbara Black is the new curator/chief of cultural resource management for the memorial. You all know Barbara and the wonderful work she has done for the project, the families, and the HGSSC over the last three years with the collection and the temporary memorial. When I think of Barbara being the curator of this memorial for the next ten or twenty years, I get a feeling of satisfaction, contentment, relief, and security. It's partly because of Barbara, but its also because I know that the families will rest easy knowing that the collection is being taken care of and managed by Barbara.

I also want to take this opportunity to thank Charlie Fox of the Somerset Historical Center, the PHMC, and the HGSSC for letting Barbara go. I pledged to let Barbara continue in their transition, and let her be available for consultation as they seek a new curator. They have done a stellar job in taking on the responsibility of the flight 93 collection on a temporary basis, and we all need to publicly thank them, Charlie, the PHMC and the Historical and Genealogical Society. I know we will continue to be partners for a long time."

(Applause)

Question from Commissioner Glass: “Is the collection staying where it is?”

Superintendent Hanley**:** “We have drafted a transition plan for review and signature by the County Commissioners, the Historical and Genealogical Society of Somerset County. The intent is that Barbara and all of the office and workspace will be moved in an orderly fashion.”

Question from Chairman Reynolds: “Are there any comments about the format for today’s meeting? We already decided to have microphones next time, and to arrange the tables so that the Commissioner’s backs are not to the public.”

Chairman Reynolds: “Any other comments from the Public about this format? From the commission?”

None

VI. Old Business
None

VII. New Business
None

VIII. Additional Public Comments
None

The meeting was adjourned at 3:00 P.M.