

How to Read This Plan...

This Final General Management Plan/Environmental Impact Statement reflects the collaborative efforts of the “Partners” – the National Park Service, the Flight 93 Advisory Commission, the Families of Flight 93 and the Flight 93 Memorial Task Force. It was developed with the input and assistance of the public and many local, State, and Federal agencies. The plan explores two options to meet the vision embodied in the Flight 93 National Memorial Mission Statement, the mandates of the *Flight 93 National Memorial Act*, and the administrative policies and guidance of the National Park Service. This plan will not only guide development of a new national memorial to honor the passengers and crew members of Flight 93, but it will also prescribe the future management decisions for the memorial during the next 15-20 years.

This plan is divided into six chapters:

Chapter I – Purpose of and Need for Action describes the Federal action and reasons why the General Management Plan (GMP) is being prepared. Chapter I presents the Mission Statement for the Flight 93 National Memorial and explains the fundamental resources of the memorial. This section also describes the planning process and issues that are addressed in the plan.

Chapter II – Alternatives describes the No Action Alternative and the Preferred Design Alternative. The No Action Alternative provides a baseline from which the Preferred Design Alternative can be evaluated. These alternatives are evaluated in terms of how they fulfill the Mission Statement and the intent of the *Flight 93 National Memorial Act*. Resource conditions and opportunities for visitor experiences, as well as levels of development intensity necessary to fulfill that alternative, are presented. The Preferred Design Alternative represents the Federal agency’s preferred alternative and the environmentally preferred alternative.

Chapter III – Affected Environment describes the existing cultural, natural, and socioeconomic resources that could be potentially affected by implementing either alternative.

Chapter IV – Environmental Consequences describes the potential impacts to the memorial’s key resource values that could result from implementing either alternative.

Chapter V – Consultation, Coordination and Compliance describes the public involvement and agency coordination process that occurred during the planning for the memorial. The required compliance mandates are also summarized.

Chapter VI – Preparers, Reviewers and Contributors identifies the National Park Service staff and Partners who contributed to the preparation and review of this plan, the consultants who prepared special studies and supporting documentation, and the other project contributors and reviewers.

References are cited from which background and supporting documentation was obtained.

Appendices provide additional supporting technical data and relevant background material cited throughout the plan.

The Flight 93 National Memorial Draft General Management Plan/Environmental Impact Statement was available for a 60-day public review period from June 16 through August 15, 2006. Comments were received through the online project website, by email and by written correspondence. A public hearing in the form of a public open house was conducted on July 20, 2006, for the purpose of receiving public comment. Appendix J of this document summarizes the public comments received. A separate compendium of comments is available upon request.

During the preparation of the Final General Management Plan/Environmental Impact Statement, minor edits and corrections were made to the document.

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- C Flight 93 National Memorial Related Plans, Projects and Other Activities
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LISTING OF ACRONYMS AND ABBREVIATIONS	
agl	above ground level
AMD	Acid Mine Drainage
CEQ	Council on Environmental Quality
CFR	Code of Federal Regulations
CLI	Cultural Landscapes Inventory
DCNR	Pennsylvania Department of Conservation and Natural Resources
DEM	Digital Elevation Model
DEP	Pennsylvania Department of Environmental Protection
DM	Departmental Manual
DO	Director's Order
DOQQ	Digital Orthophoto Quarter Quadrangles
EIS	Environmental Impact Statement
E.O.	Executive Order
ESA	Endangered Species Act of 1973
Fm	Formation
FR	Federal Register
FWS	U.S. Fish & Wildlife Service
GIS	Geographic Information System
GMP	General Management Plan
gpd	gallons per day
gpm	gallons per minute
Grp	Group
IMPLAN	Impact Analysis for Planning
KOP	Key Observation Point
LOS	Level of Service
NEPA	National Environmental Policy Act of 1969
NPDES	National Pollutant Discharge Elimination System
PBBA	Pennsylvania Breeding Bird Atlas
PBS	PBS Coals, Inc.
PennDOT	Pennsylvania Department of Transportation
P.L.	Public Law
ppm	parts per million
ROD	Record of Decision
rSHS	Residential Statewide Health Standard
SCRIP	Stonycreek – Conemaugh River Improvement Project
SHPO	State Historic Preservation Office(r)
Stat.	Statute
U.S.C.	U.S. Code
vpd	vehicles per day
WRAS	Watershed Restoration Action Strategy