



flight 93



AGENDA

Meeting of the
Flight 93 Advisory Commission
109 West Main Street
Somerset, PA 15501

Saturday February 5, 2011; 10:00 AM to 1:00 PM

Call in number: 866.556.6304; passcode 487 846#

Welcome

Pledge of Allegiance

Invocation

Opening Remarks/Introductions

Review and Approval of Minutes November 13, 2010

Reports

Families of Flight 93

Family Memorial

Public Funding/Government Relations

NPS

Communications

Anniversary Planning

Interpretive Planning

Friends of Flight 93

Lands

Design and Construction

Fundraising

Ken Nacke

Patrick White & Will Hollier

Jeff Reinbold

Lisa Linden & Debby Borza

Jeff Reinbold & Debby Borza

Jeff Reinbold

Jerry Spangler & Donna Glessner

Patrick White & Keith Newlin

Keith Newlin & Patrick White

King Laughlin

Old Business

New Business

Public Comment

Adjourn

HOLLIER & ASSOCIATES

To: Flight 93 Nat'l. Memorial Task Force and Federal Advisory Commission
c/o Superintendent Keith Newlin
From: Patrick White & Will Hollier
Date: February 5, 2011
Subject: November 2010 thru January 2011 Government Relations Report

Federal Appropriations:

Mr. Hollier provided continual intelligence-gathering and consultation with House and Senate appropriations staff and Pennsylvania Delegation regarding status of appropriations process and strategy for maintaining funding in FY11 appropriations bills.

Mr. Hollier confirmed \$3,700,000 was provided in FY11 Omnibus Appropriations Legislation for FY93NM. Unfortunately, the Omnibus Appropriations Legislation failed to pass the Congress.

Mr. Hollier initiated strategy meetings with Senator Casey and Congressman Shuster on securing FY11 funds through discretionary spending channels.

Mr. Hollier initiated outreach meetings with new Members of Congress and Committee staff of importance to F93NM.

Mr. Hollier drafted letter to Office of Management and Budget for seeking funding for F93NM in President's FY12 Budget.

Mr. Hollier provided follow up with White House, Office of Management and Budget, House and Senate Appropriations Staff, Department of Interior, and Pennsylvania Congressional Delegation on Presidential budget funding request.

Mr. Hollier had numerous calls and meetings with Senator Casey's staff regarding introduction of Congressional Gold Medal Legislation.

Mr. Hollier researched funding opportunities for FY12 appropriations process. Initiated calls with NPS and other supportive organizations to strategize on securing FY12 funding.

Mr. Hollier provided research on securing F93NM Commemorative Stamp.

Mr. Hollier drafted Hollier & Associates' year end summary memorandum.

Mr. Hollier had meetings and conference calls to assist with National Park Foundation fundraising efforts.

Organization

Mr. Hollier led weekly conference calls with Families, National Park Foundation and LAKPR to allocate tasks and responsibilities, ensure proper follow up to action items, and serve as strategy session

Mr. Hollier reviewed and provided comments to LAK on press and advocacy materials.

**National Park Service Report
February 5, 2011**

New Superintendent

On January 31, the staff welcomed Keith Newlin as the new Superintendent of the National Parks of Western Pennsylvania. Mr. Newlin takes over for Joanne Hanley who recently retired.

Move to New HQ

In mid-January, the NPS completed the move of all staff to the new headquarters at the memorial. The new location will allow the park to staff the Western Overlook more efficiently and cost effectively. The NPS will move the collections storage and processing functions to the site by May 2011. The NPS will keep a smaller office in Somerset for meetings and storage. Access to the headquarters is by appointment only until the entry road is completed in September 2011.

Visitation

The memorial is currently operating under winter hours. NPS rangers and/or Ambassadors staff the Western Overlook from 9:00AM – 5:00PM. The memorial will move to summer hours, 9:00AM – 7:00PM, on April 1. The memorial hosted 137,837 visitors and more than 406 buses in 2010.

Staffing

The NPS recently hired Russ Stern as a second fulltime maintenance employee and Jim Klysek as a seasonal maintenance worker for the winter. Both employees have an extraordinary commitment to their job and are invaluable to the operation of the memorial.

The staff will also be welcoming a new park ranger in mid-February. Brendan Wilson was most recently a supervisory park ranger at Chamizal National Memorial in Texas. Mr. Wilson has worked at several NPS sites including the National Mall and Memorial Parks in Washington, DC, and the Adams National Historical Park in Quincy, MA. He has a Masters degree in History from Northeastern University and an undergraduate degree in History from George Washington University.

Volunteers

Volunteers continue to be a vital part of park operations, greeting visitors at the Western Overlook and assisting staff in the park office. The NPS recently recognized the efforts of the park volunteers in 2010. Thirty-two volunteers attended the yearly recognition event, which was held on January 14. The NPS awarded six volunteers with a National Parks Volunteer Interagency pass, entitling them to free visitation for one year to any of the national public lands in America, including all of the National Park sites. One volunteer was also recognized for contributing over 300 hours in 2010.

Oral History Project

The Oral History project continues an aggressive push to expand the collection. Staff made more than 80 contacts and conducted more than 20 oral histories since the November 2010 Commission meeting. Former Superintendent Joanne Hanley was one of the people interviewed. Staff also traveled to New York and New Jersey on December 7 – 11 to record 14 family stories and 1 DMORT story.

Education

The NPS signed a MOU with the Smithsonian National Museum of American History, the National September 11th Memorial and Museum, and the Pentagon Memorial Fund to produce a virtual conference for educators in August 2011. The one or two day online conference will also include an accompanying website that will provide educators with resource information on each site as well as webcasts of the presentations.

NPS staff are also working with the Friends of Flight 93, the Fred Rogers Center at St. Vincent College, and the Fred Rogers Company to explore the feasibility of hosting an educators forum on Children and September 11th. Accompanying materials would also be made available to parents of young children at the memorial and the NPS website by September 11. The Friends are leading this effort.

NPS staff and the National Park Foundation are studying the feasibility of creating an Electronic Fieldtrip to the memorial. NPF has produced many of these 1-hour, high quality programs that reach millions of students. The fieldtrip would likely occur in the fall of 2011 once the permanent memorial is open. The feasibility of the project is being tested and potential funding sources explored.

Hospitality and Docent Tours

Over the summer of 2011, NPS staff will offer tours of the site to area businesses in the tourism and hospitality industries. The tours will familiarize participants with the offerings at the memorial for the coming summer and once the memorial is dedicated. The NPS will also be working with the Laurel Highlands Visitors Bureau and the Somerset Chamber of Commerce to make available information on area attractions and services to visitors and tour companies.

The Friends of Flight 93 recently applied for a grant to expand the tours so more people may participate and in a more in-depth way. The grant would also provide area business leaders with a meeting session on how the increased visitation may benefit their businesses.

TO: Flight 93 Advisory Commission
Families of Flight 93

FROM: Lisa Linden, CEO
Linden Alschuler & Kaplan, Inc.

DATE: January 24, 2011

RE: Communications Update

Introduction

The story of the Flight 93 National Memorial over the last three months has been one of transition, progress and preparation as we begin this pivotal 10th anniversary year. LAK has been working diligently with the Families of Flight 93 and the Flight 93 Memorial partners to lay the groundwork for media coverage leading up to and including the September 11th commemoration and surrounding events.

November Quarterly Meeting

The last quarter began with positive news announced at November's meeting. Two pieces in the *Daily American* discussed much of that good news including a report that construction was generally running well ahead of schedule from National Park Service's (NPS) Assistant Superintendent for Western PA Parks, Keith Newlin. The *Daily American* also discussed progress reports from Patrick White of the Families of Flight 93, King Laughlin of the Flight 93 National Memorial Campaign and Jeff Reinbold, NPS Flight 93 National Memorial Site Manager. The newspaper also did a piece on work on the memorial oral history project and a plan to provide educational resources to teachers. This piece included positive comments from the Families President, Gordon Felt, and Flight 93 Advisory Commission Chair John Reynolds. The piece also noted Chris Sullivan's appointment as Vice Chairman of the National Park Foundation (NPF) board and the commission's resolution saluting Governor Ed Rendell and U.S. Senator Arlen Specter. Lisa Linden attended the meeting and helped facilitate media coverage.

In further tribute to the leadership of Governor Rendell and Senator Specter – who both retired from office in January – LAK drafted and serviced a late December statement from Gordon Felt, praising both men for their critical work in making the memorial a reality.

Joanne Hanley's Retirement from the NPS

LAK assisted with the crafting of statements and the release of information to the media regarding the departure of Joanne Hanley, NPS Superintendent of Western PA Parks. Statements were released from Jerry Spangler, President of the Friends of the Flight 93 National Memorial, as well as John Reynolds, Gordon Felt and Neil Mulholland, President and CEO of the NPF.

The announcement was well covered in PA. The *Daily American*, the *Tribune-Democrat*, the *Pittsburgh Post-Gazette* and the *Pittsburgh Tribune-Review* all covered the news with comments from one or more of the Flight 93 Memorial partners. The *Associated Press*, *WTAJ-TV (Altoona)*, the *Gettysburg Times*, the *Hanover (PA) Evening Sun* and *WDUQ (Pittsburgh)* radio also did pieces on Joanne's departure.

Keith Newlin named Superintendent of Western PA Parks

On January 11, Keith Newlin was formally named Western PA Parks Superintendent by the NPS. LAK helped draft a statement by Gordon Felt expressing strong support for the appointment and confidence in the NPS Flight 93 National Memorial team. LAK also helped service the release announcing his appointment. The news was well covered in PA with the *Daily American*, the *Tribune-Democrat*, the *Pittsburgh Tribune-Review*, the *Pittsburgh Post-Gazette*, *WDUQ* radio and the *Uniontown (PA) Herald-Standard* all doing pieces on the announcement. Much of the coverage carried comments from Gordon Felt, John Reynolds or Neil Mulholland. A profile piece in the *Post-Gazette* of the new superintendent contained praise from Families of Flight 93 Vice President Patrick White. The *Associated Press* also carried a story on the announcement that was picked up by about a dozen news sites across PA including *WJAC-TV (Johnstown)*, *ABC 27 TV (Harrisburg)* and *PhillyBurbs.com*.

It is worthy to note that one of the first pieces of news covered since Keith Newlin's appointment was the report to the Friends of the Flight 93 National Memorial – discussed in a January 12 story in the *Daily American* – that phase one of the memorial's construction remains ahead of schedule. This good news was echoed in January 19 piece on *WTAJ-TV (Altoona)*.

Visit to the USS Somerset

On January 15, 2011, 22 members of the Families of Flight 93 visited Northrop Grumman's Avondale, LA shipyard to tour the Somerset, a transport ship being built for the U.S. Navy and named in honor of the 40 heroes of Flight 93. Lisa Linden worked with officials of Northrop Grumman to service a release that included quotes from Gordon Felt and Calvin Wilson as well as a link to a photo of Sharon Waugh Liles signing her name in honor of her sister Sandy Waugh Bradshaw, one of the Flight 93 heroes. Locally, the story was covered by the *Pittsburgh Tribune-Review* and the *Daily American*. The news and photo was also picked up by several aviation and

business news sites including *Av Stop Business News*, *Manufacturing Digest*, *AOL Daily News*, *Aero Morning.com* and *MSN Money*.

Preparation for the 10th Anniversary Year

LAK has spent much of the last quarter preparing for and beginning media efforts tied to the 10th anniversary of September 11th. Lisa Linden participates in regular conference calls with the Flight 93 Memorial partners on plans regarding the 10th anniversary commemoration and surrounding events. During this period, LAK also continued to participate in weekly conference calls with Will Hollier and the Families of Flight 93 to discuss ongoing coordination between media strategy and government relations efforts. We also provided regular monitoring for the Flight 93 Memorial partners of media and blog sites for stories regarding Flight 93.

There will likely be an unprecedented level of media interest that will build over the next several months to ever greater heights concerning the 10th anniversary of September 11th and the heroic actions of Flight 93's 40 passengers and crew. National and local media will be keenly interested in the thoughts of Flight 93 family members and the Somerset county community as they look back at the events surrounding September 11th.

LAK has already begun an effort to integrate Flight 93 into any national coverage of September 11th to elevate awareness of the memorial and all our goals to a new level.

LAK will seek new opportunities to continue the momentum of the last two years. We will continue to do all we can to keep the need to complete the memorial in the forefront of the public's attention. We will collaborate with the Flight 93 partners on upcoming September 11th events, to weigh in on message, media interest and needs.

Our goal over the course of the next year is to work with the memorial partners to get the word out on the steady progress the memorial continues to make in reaching critical building and planning milestones.

LAK has begun the process of surveying national and local media on their possible story needs regarding the 10th anniversary. We believe there is a very important story to be told – unprecedented in American history: the way Flight 93 family members, the local Somerset county community, all levels of government and the NPF have come together to create the only national park that will have at its centerpiece the events of September 11th.

As always, one of the important messages LAK will reinforce is that though there has been tremendous success in raising both private and public funds for the Flight 93 National Memorial, Americans must continue to financially support the memorial if we are to meet the promise that was made to create a memorial that properly honors the lives and actions of the 40 Flight 93 heroes and ensures that their story is told for generations to come.

We are honored to play a role in this endeavor and we look forward to working with all of the Flight 93 Memorial partners in the year ahead.

**Anniversary Planning
Briefing Report
February 5, 2011**

Status

The Partners will hold the 2011 anniversary events at the newly constructed Memorial Plaza. Plans are for the dedication to be held early on the afternoon of Saturday, September 10, and for the commemorative service to occur on the morning of Sunday, September 11.

The Anniversary Planning Committee has been meeting monthly since October 2010 to plan both the dedication and commemoration events. In recent meetings, the Committee reviewed a report by Donna Glessner on dedication programs at other memorials. The Committee developed an outline for the events and in the coming months, will present the Partners with information that can be shared with the public.

Representatives of the Committee and the Communications Committee met on January 25, 2011, to begin developing an online media toolkit. The toolkit will provide contact information and the most frequently requested materials. The Partners and LAK Public Relations will develop the content for the toolkit. The National Park Foundation will fund the project and oversee creation and operation of the site. The NPS will also revamp portions of its website to provide visitors with complete information on the events. These sites are expected to be active by spring 2011.

The NPS has established an Incident Command team to coordinate security and logistics for the events. The leader of the team participates in the Committee calls and will bring his team to the site for an initial visit later this month.

Each year the memorial plays host to many smaller events that occur after the commemorative service. The Committee anticipates that the NPS will receive a large number of requests for such activities over the September 11 weekend this year. All activities (non-First Amendment) require a Special Use Permit from the NPS to ensure the safety of visitors and public access to the Memorial Plaza. The NPS will try to accommodate as many of these requests as possible and prepare a schedule of the events for the public. The Friends of Flight 93 representatives on the Committee agreed to maintain a calendar of events occurring outside the memorial.

Committee Members

- Henry Cook, Flight 93 Advisory Commission
- Donna Glessner, Flight 93 Advisory Commission
- Debby Borza (co-chair), Families of Flight 93
- Carole O'Hare, Families of Flight 93
- Christine Fraser, Families of Flight 93
- Gene Leonard, Friends of Flight 93
- Lladel Lichty, Friends of Flight 93
- King Laughlin, National Park Foundation
- Victoria Tagliabue, National Park Foundation
- Barbara Black, National Park Service
- Jeff Reinbold (co-chair), National Park Service

**Interpretation and Education Planning
Briefing Report
February 5, 2011**

Status

The Interpretive Planning Technical Committee is working with the NPS and Ron Thompson, an interpretive planning consultant, to prepare the Interpretation and Education Plan. The project is on schedule and being closely coordinated with the architect and exhibit design team. The Partners created the Committee to provide informed and objective recommendations. The Committee is developing the plan through a series of workshops at the conclusion of which, they will provide the NPS and the Partners with a draft plan. The Committee will then engage interested partners, especially members of the past Interpretation Committee of the Flight 93 Memorial Task Force, in reviewing and finalizing the plan. The NPS expects to sign the final plan in late-Spring 2011.

The plan will provide general guidance for the interpretive media, visitor experience, and programming that will be in place by September 11, 2011. It will provide similar direction for the creation of exhibits and programming at the visitor center and at the remaining design features.

The Committee held a workshop in Somerset on November 9 – 11 to refine the interpretive themes and visitor experience goals from the General Management Plan and subsequent planning efforts. Architect Paul Murdoch, the NPS design and construction team from the Denver Service Center, and the exhibit design firm of Gallagher and Associates participated in the workshop. The consultant used the results of this workshop to produce the Foundations section of the draft plan.

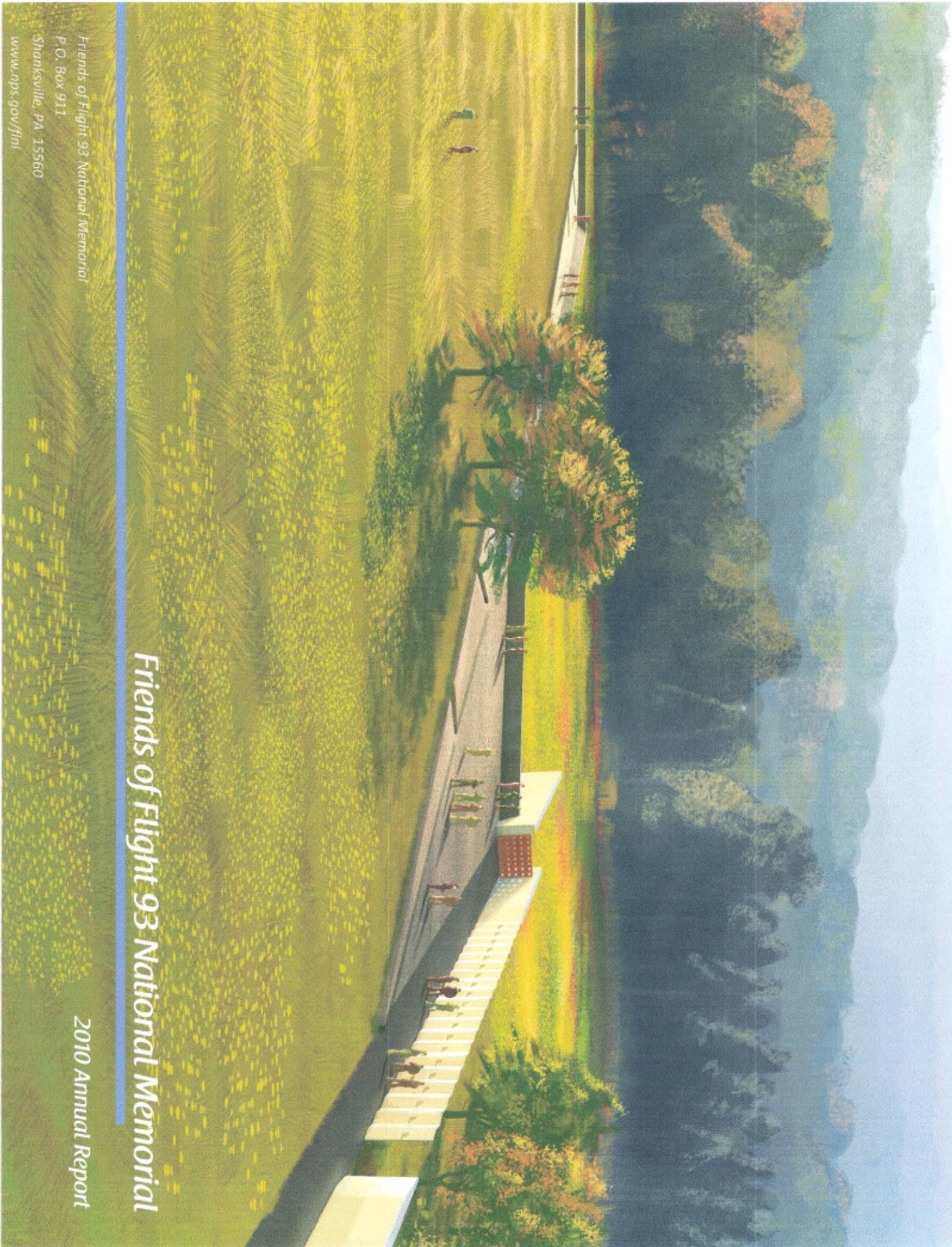
The same group participated in a second workshop on December 13-14 in Washington, DC. They further explored the visitor experience throughout the memorial as well as the use and appropriateness of a variety of interpretive media. Representatives from the NPS Harpers Ferry Center participated in the meeting and discussed the creation of a park brochure by September 2011. The Committee also heard from Dr. Brent Glass, Director, Smithsonian National Museum of American History; Julia Washburn, Associate Director, Interpretation and Education, NPS; and Andrew Ammerman, Senior Executive, Pentagon Memorial Fund (written remarks), on trends and new developments in education. The consultant used these discussions to create the Recommendations section of the plan.

The consultant will participate in a meeting with park staff on February 15 and 16 to refine some of the remaining educational elements of the plan.

Several Committee members joined the architect, NPS design team, and Gallagher and Associates in an initial meeting of the exhibit design team on January 27 and 28. The consultant will design the exhibits for Phases IA and 1C and the NPS will have them fabricated and installed by September 11, 2011.

Interpretive Planning Technical Committee Members

- Brent Glass
- Donna Glessner
- Ed Linenthal
- John Reynolds
- Ed Root
- Barbara Black
- Jeff Reinbold



Friends of Flight 93 National Memorial

2010 Annual Report

Friends of Flight 93 National Memorial
P.O. Box 911
Shanksville, PA 15560
www.nps.gov/f93

Letter from the President

December 2010

*Without heroes, we are all plain people and don't know how far we can go.
—Bernard Malamud*

Dear Friends:

Thank you for your interest in the Friends of the Flight 93 National Memorial. In this, our first Annual Report, we will report on our start-up activities in anticipation of the opening of the first phase of the Flight 93 National Memorial next September.

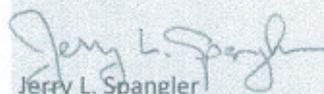
The Flight 93 National Memorial has always been a "people's memorial." The account of the courageous actions of the passengers and crew of Flight 93 resonates with citizens from all over the world who have come to the memorial and left tributes of respect and honor. We recognize the need to have an organization dedicated to supporting the mission of the Flight 93 National Memorial with volunteers, resources and civic engagement so as to inspire all who visit with the Flight 93 story .

The Friends of the Flight 93 National Memorial was incorporated as a nonprofit corporation under the laws of the Commonwealth of Pennsylvania in 2009 and recognized as a charitable nonprofit corporation by the Internal Revenue Service in 2010. We are laying the foundation for a national support group for the memorial. We are activating project committees and will be developing programs and activities throughout the next year. We seek your contributions in time, talent and treasure to support the mission of the Flight 93 National Memorial:

A common field one day. A field of honor forever.

May all who visit this place remember the collective acts of courage and sacrifice of the passengers and crew, revere this hallowed ground as the final resting place of those heroes, and reflect on the power of individuals who choose to make a difference.

With best regards,



Jerry L. Spangler
President, Board of Directors
Friends of Flight 93 National Memorial

The Board of Directors

Jerry Spangler President

Deborah Borza Vice President

Donna Glessner Secretary

Page Wetterberg Assistant Secretary

Mary Jane Snyder Treasurer

Ginny Barnett Board Member

Lladel Lichty Board Member

John Reynolds Board Member

Patrick White Board Member



Board Members elected in December, 2009: L-R: Lladel Lichty, Ginny Barnett, Jerry Spangler, Deborah Borza, Mary Jane Snyder, Page Wetterberg, Donna Glessner, Patrick White

Absent from photo: John Reynolds

As John Reynolds completes his one-year term on the Board of Directors, the Friends acknowledge his contribution to our organization and thank him for his service. Great parks have great Friends like John Reynolds.

Financial Report

Friends of Flight 93 National Memorial—PROFIT & LOSS

October 1, 2009 through September 30, 2010

Ordinary Income and Expenses

Income		Expenses	
Corporate Donations	1,000.00	Contract Services	12,499.00
Business Donations	1,000.00	Catering	1,957.24
Individual Donations	1,203.00	Facility Rental	293.94
Foundations	14,600.00	Food & Beverage	478.74
Grants	2,499.00	Other	2,237.18
Investments	32.63	Total Expenses:	17,466.10
Other (DVD Sales)	323.00		
Total Income:	20,656.63		

NET ORDINARY INCOME 3,190.53

Balance Sheet as of September 30, 2010

Assets

Current Assets

Somerset Trust Checking	1,036.14
Certificate of Deposit	2,674.39
Total Checking/Savings	3,710.53
Total Current Assets	3,710.53

Liabilities & Equity

Equity

Unrestricted Net Assets	3,710.53
Total Equity	3,710.53
TOTAL LIABILITIES & EQUITY	3,710.53

Our Mission

As Friends, we welcome worldwide all who would join us in honoring the sacrifice and courage of the passengers and crew of Flight 93 by supporting the mission of the Flight 93 National Memorial with volunteers, resources, and civic engagement so as to inspire all who visit with the Flight 93 story.

Our Vision

Friends of Flight 93 National Memorial is a vital partner with the National Park Service (NPS) as stewards of the final resting place of the heroes of Flight 93, and the surrounding lands. We champion the highest standards of resource management and a visitor experience which is both powerful and positive. Through the work of the Friends, Flight 93 National Memorial will remain accessible, relevant, and inspirational to present and future generations.

Committees

The following committees were established in 2010: Communications, Education, Finance and Audit, Fundraising, Membership, Memorial and Lands Stewardship, September 11 Planning, and Special Events.

Education

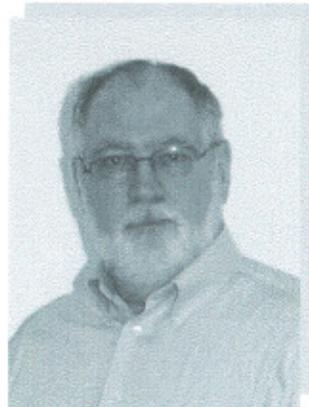
The year 2010 began with recruitment of committee members and defining committee work. The Education Committee now consists of 18 members plus two co-chairs, Ginny Barnett and Gene Leonard. After developing a detailed job description, and outlining our reporting structure, duties and responsibilities, we began to explore in detail two potential projects for 2011 and formulated a proposed budget based on that research. Upon presentation to the Board, our committee was charged to move forward with the planning and implementation of both projects: a Scholar's Forum and a Community Presentation Kit.

The Scholar's Forum will be a panel of outstanding scholars who will share their special expertise, knowledge or insight related to September 11th issues. We propose that the Forum would become an annual event, with a different focus each year, hosted by various colleges and universities in Western Pennsylvania. The target date for the first forum is late September, 2011.

The Flight 93 Community Presentation Kit will be a packaged presentation to educate communities about the Flight 93 story, the building of the national memorial and its status, and how individuals and communities can become involved through the Friends of Flight 93. It will be a "kit", complete with handouts, display and brochures, talking points (or narration), power-point slides, etc. Its objective is to provide standardized, accurate information for speaker use across the nation. Speaker training and quality control standards will also be developed.

Our committee has divided into two separate teams so that we might pursue both projects simultaneously. We look forward to a productive year in support of the Flight 93 Mission.

Friends member Mal Fuller has taken the Flight 93 story on the road in Eastern and Central Pennsylvania during 2010, addressing four civic groups totaling 170 people. Through the sharing of his compelling account of the events of 9/11, more than \$850 has been raised for the construction of Flight 93 National Memorial, and several people have made donations to and decided to join the Friends of Flight 93. More speaking engagements are scheduled for 2011.



Special Events

The Special Events Committee will meet as directed by the Friends Board and as needed to evaluate proposals, and to develop, plan, and execute special, one-time events approved by the Friends Board, in cooperation with the National Park Service and Flight 93 National Memorial. The Committee consists of the following Friends: Dawna Bates, Sherin Knowles, Ladel Lichty, Barbara Black (NPS), Donna Glessner, Suzanne Sturni, and Victoria Tagliabue (NPF) and is co-chaired by Page Wetterberg and Kathie Shaffer. The committee will meet in early 2011 to discuss a proposal for sponsorship of an exhibit of Flight 93 textile tributes in conjunction with the 10th commemoration of the events of 9/11.

With Thanks

The Board of the Friends of Flight 93 National Memorial gratefully acknowledges the assistance of many groups and individuals who have supported the organization and contributed to our growth in this first year of existence. In particular we wish to thank:

The National Park Service & the staff of Flight 93 National Memorial
The National Park Foundation
The Families of Flight 93
Kongsberg Defense Corporation
Somerset Trust Company
Somerset Country Club
Indian Lake Resort
Ginny Barnett
Dawna Bates
Mal Fuller
Linda Grant
Esther Heymann
Dr. and Mrs. Gene Leonard
Lisa Linden
Catherine Poorbaugh
Scott Stoneback
Scott Witherspoon
Many anonymous donors

Friends—Charter Members

Sharon Ackerman	Joanne Hanley	Kay Roy
Cheryl Adams	Walt Helminiak	Peggy Saylor
Ron Aldom	Esther Heymann	Mary Ann Seeman
Ginny Barnett	Emily Jerich	Claudine Seitz
Dawna Bates	Stan Jerich	Kathie Shaffer
Michele Beener	Charlotte Jones	Terry Shaffer
Sandra Berkebile	Glenn Kashurba	Rose Showalter
Sherry Berkey	Greg Keiling	Melissa Smith
Barbara Black	Marie Kimmel	Mary Jane Snyder
Donald Botbyl	Richard J. Kimmel	Shirley Sowerbrower
Linda Botbyl	Hank Kinzey	Jerry Spangler
Deborah Borza	Sherin Knowles	Ed Sroka
Tim Bowers	Chris Koop	Heidi Sroka
Ed Bowersox	Rita Kubicek	Pat St. Clair
Syd Bowersox	King Laughlin	Terry St. Clair
Angie Brant	Gene Leonard	Betsy Stevick
Cindy Breen	Lladel Lichty	Sue Strohm
Dave Breen	Len Lichvar	Lance Sturni
Terry Butler	Clay Mankamyer	Suzanne Sturni
Dawn Cappelli	Mary Alice Mankamyer	Angie Suder
Fred Cappelli	Dave McCall	Victoria Tagliabue
Cheryl Couey	Matthew J. McCall	Greg Terpin
Ralph Couey	Linda McClintock	Peter Turcik
Douglas Custer	James McGettigan	Chuck Wagner
Claude d'Estree	Gina Miller	Michael Walther
Robert Dupstadt	Jacob Miller	Lynn Waugaman
Elizabeth Evans	Alice Jean Musser	Bob Way
Larry Evans	Mr. & Mrs. Nathan Naggy	Pam Way
Robert Eyer	Catherine Poorbaugh	Gary Wetterberg
Carla Fanale	Richard Poorbaugh	Page Wetterberg
Gordie Felt	Jeff Reinbold	Brian Whipkey
Christine Fraser	Barbara Reynolds	Patrick White
Mahlon Fuller	John Reynolds	Ginny Wingard
Annette Ganassi	Kathryn Ridgway	Larry Wingard
Donna Glessner	Ed Root	Rudolph Wolf
Karl Glessner	Nancy Root	Grant Woollacott
Linda Grant		Karen Zimmerman

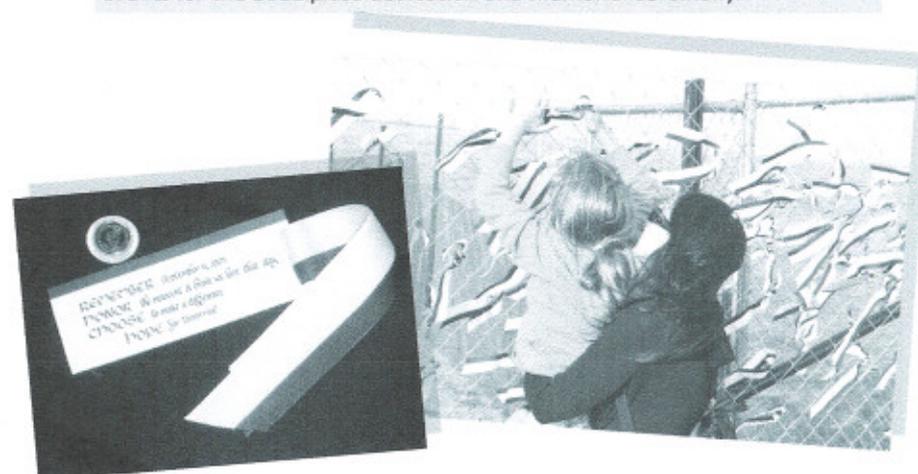
Commemorating September 11

The Friends of Flight 93 were pleased to be part of planning and assisting with the Memorial Service on September 11, 2010. There was special significance this year as the service took place at the Western Overlook, the location from which the families first viewed the crash site and the area that was the command post for the first responders, FBI, State Police, and all others who were part of the recovery and investigative teams. Mrs. Michelle Obama and Mrs. Laura Bush were the honored guest speakers this year.

Friends provided support at the National Park Service office in the busy weeks prior to the ceremony. On September 11, Friends helped to welcome and seat invited guests. At the request of the 9/11 planning committee, the Friends designed and produced 3000 ribbon/bookmark tributes which were provided to each visitor to the Memorial during the weekend of September 11th. Visitors were given the opportunity to write a tribute message on the ribbon and tie it on one of the surrounding fences, creating a strong visual reminder of the nation's connection with the special place. The bookmark, lettered by Friends member Ginny Barnett, was a remembrance item that could be taken home.

The Friends also were honored to host a reception for family members and dignitaries following the service at the Indian Lake Resort Lodge. This reception was sponsored by the National Park Foundation and was attended by more than 375 people. The reception provided an opportunity for the families to visit and rest before returning to the memorial or traveling home.

Co-chairs of this committee, Lladel Lichty and Gene Leonard, are very grateful for the many hours of work and support received from the members of the Friends in all aspects of this event. They have already begun to meet with the other members of the planning committee to organize events for the 2011 plaza dedication and memorial ceremony.



Fundraising

This committee will work closely with the National Park Foundation's capital campaign, raising money to build Flight 93 National Memorial, and will also raise money to fund Friends projects. The committee is co-chaired by Patrick White and Lance Sturni. At present, the following fundraising activities are under evaluation for potential implementation subject to Board final approval:

- Establishing a PA Specialty License Plate Program. Designs are currently being considered.
- Supporting a major fundraising event, possibly at Laurel Valley Country Club.
- Supporting a Celebrity Golf Tournament at Somerset Country Club on September 9, 2011.
- Coordinating September 11th-themed plays at the Mountain Playhouse.
- Supporting ongoing activities such as flag-raising, DVD sales, and possible Flight 93 bracelet sales.

Friends member Dawna Bates sewed this king-size "Quilt of Honor" and donated it to the Friends of Flight 93 for fundraising purposes.



At the request of the National Park Foundation, the Friends of Flight 93 raised 375 American flags over the Flight 93 memorial in 2010. These flags were offered by the Foundation to donors who made a contribution of at least \$93 toward completion of Flight 93 National Memorial. Shown in photo are Dave and Cindy Breen, two of many volunteers who assisted with this year's flag-raising project.

Finance & Audit

Non-profits are accountable to the public, their funders and government granting bodies. The Friends of Flight 93 accounting system is automated and generates monthly financial statements. The financial statements for the fiscal year ending September 30, 2010 are reported on a cash basis. At this time, the statements are unaudited.

Achievements for 2010 include:

- Received the IRS determination of Federal Exempt Status under Section 501 (C) (3)
- Established a record-keeping system
- Established an automated accounting and financial management system
- Received Pennsylvania State Tax Exemption for Vendors and a Sales Tax License
- Developed a combined Finance/Audit Committee to identify immediate funding needs, review financial statements and secure an auditor

Memorial & Lands Stewardship

The National Park Service is moving its offices from Somerset to a location in the northern end of the park. Landscaping around the new Headquarters will not only beautify the stark surroundings of the reclaimed strip mine area, but will screen it from park visitors, break the winter winds, and shade it in the summer. Friends Ed and Syd Bowersox are organizing an Earth Day planting project for April, 2011. Donations are now being sought for trees and topsoil. Many Friends will make light work on planting day. Please plan to help! Monetary contributions can be made to the Friends of Flight 93, P.O. Box 911, Shanksville, PA 15560.



New Park Headquarters and future home of the Friends organization. The Friends will be landscaping the area in April, 2011.

NPS Land Acquisition Briefing Report

February 5, 2011

Following is an update of National Park Service land acquisition activities at Flight 93 National Memorial since the Commission/Task Force meeting, November 13, 2010.

The National Park Service continues to work with the Department of Justice on the Svonavec tract. Pre-trial activities are currently taking place, and the Federal Court has not yet scheduled a trial date.

The NPS purchased 834 acres of coal rights from The Conservation Fund on December 9, 2010. The coal underlies Tracts 01-102, 01-103, 01-104, 01-105, 01-106, 01-107, 01-109, a portion of 01-119, 01-120, and other properties located outside the surface boundary of the park.

We have contacted the owners of Tract 03-106, who want to sell their property, and have advised them we will order a title search, and once we know the status of their subsurface mineral rights, we will request a property appraisal.

Design and Construction Briefing Report
February 5, 2011

Prepared by: Jodie Petersen and Keith Newlin

Compliance and Permits:

- The NPDES (sediment control) permit :
 - A minor permit amendment for a revised Limits of Disturbance (near the old Rollock Site) was approved by PA DEP/Somerset County Conservation District on Jan. 18, 2011.
 - A major permit amendment for the Access Road Design Modification was submitted at the end of January 2011. Both project permits are linked together.
- The 404 and 401 permits (wetlands):
 - The PADEP has been receiving the required soil/discharge monitoring/reporting as required per the permits.
 - 401 Permit conditions also require additional monitoring, reports (linked to the NPDES Permit) and inspections (see above)
 - Long Term Wetland Monitoring continues as per the permit requirements.

Phase 1A Construction, Construction Management and A/E Assistance during Construction and Other:

- Construction:
 - The construction project was awarded to ArrowKinsley Joint Venture (AKJV) on Nov. 6, 2009.
 - Notice To Proceed: February 2, 2010
 - Original Contract Time: 540 days
 - Original Contract Amount: \$11,610,026.00
 - Number of Contract Modifications: 10
 - Revised Contract Amount: \$16,046,534.74
 - Contract Time Elapsed: 339 (63%)
 - Estimated Percent Complete: 61%
 - Original Completion Date: July 27, 2011
 - Estimated Completion Date: July 27, 2011
- Construction Activities/Work Progress:
 - Mass Excavation
 - Mass excavation is generally complete. Discussion continues on the overall cut/fill variance.
 - Ring Road
 - Construction of the Ring Road is complete except for the final pavement course.
 - Guardrails have also been installed per the contract documents.
 - Memorial Wall
 - Work continues on the Flight Path Wall formwork and Memorial Wall rebar and formwork.
 - Romtec Units (Vault Toilets)
 - A deficiency list (a precursor to the final project punchlist) has been sent to AKJV. Due to the weather conditions, the deficiency list work will take place in spring 2011. The Romtec units will also be included in the final project inspections/punchlist.
 - Landscape/Site Work/Sacred Ground Parking Area
 - Base pavement of asphalt is in place.
 - Plant material has been installed.
 - Foundation/bases for site lights are installed.

Construction Management:

- Construction Management Representatives is via an Interagency Agreement (IA) between the US Army Corps of Engineers and NPS. Two full-time engineers are on site.

A/E Assistance During Construction:

- Paul Murdoch attended project meeting in Michigan and Quebec with Keith Newlin and the contractor to review marble needs. Additional on-site mockups were also reviewed on January 28, 2011.
- Lighting subconsultant to PMA attend a meeting with NPS representative at Musco Lighting on February 2, 2011. Mock-ups were also reviewed.

Phase 1B Schematic Design

- Paul Murdoch Architects submitted the Draft Updated Pre-Design Report on January 19, 2011. Document is in review with NPS. The document includes the initial Condition Assessment of the Diamond T Building.

Phase 1B Exhibit Planning and Design

- Paul Murdoch and Bauer Latoza Studios, Inc./Gallagher and Associates attended an interpretive planning workshop with NPS and other stakeholder in Dec. 2010.
- Exhibit Design and Planning workshop was held Jan. 27-28, 2011 at FLNI Park Headquarters with PMA, Gallagher and Associates, NPS and other stakeholders.
- NPS also issued a task order modification to Paul Murdoch Architects for:
 - Additional exhibit/interpretation meeting and/or coordination needs.
 - Additional supplemental service items that were not awarded in the initial Phase 1B task order due to available funding. This includes task such as:
 - Graphics
 - Windbreak Design/Consultation
 - Grove Planting Design
 - Wind Tunnel/Physical Model (large portal walls)

Phase 1B Revegetation:

- Revegetation Update: Field staking for future on-site nursery was completed. Windbreak design/discussion will occur in spring 2011 with planting after September 2011.

Phase 1C Route 30 Park Entrance / Entry Road and Revegetation

- Permit amendment was approved by PA DEP July 28, 2010.
- NPS awarded the "Design Modifications to the Entry/Access Road" to Paul Murdoch Architects.
 - PMA submitted permit modification to PA DEP at the end of Jan. 2011. State review will take up to 3 months. Incorporation of Tower of Voice Parking Area and minor road alignment needs cannot be officially modified into the Road Contract until the permit process is complete and approved.
- Access Road Construction was awarded in September 2010 to New Enterprise Stone and Lime, Co.
 - Notice To Proceed was issued: September 30, 2010
 - Original Contract Time: 365 days but Contractor will finish earlier
 - Original Contract Amount: \$4,455,212.00
 - Revised Contract Amount: \$4,460,539.43
 - Number of Contract Modifications: 1
 - Est. Percent Complete 15%
 - Original Completion Date: September 29, 2011
- Construction Activities/Work Progress:
 - Erosion and Sediment Control measurements are almost complete.
 - Clearing and grubbing activities complete.
 - Excavations for ditches, sediment/detention ponds, placement of riprap, and miscellaneous drainage structures have been completed.
 - Contractor is not on site due to winter weather conditions and will be back on site in spring 2011.

- NPS awarded Phase 1C revegetation task order to Vanasee Hangen Brustlin, Inc. on September 19, 2010. This contract includes:
 - Rock hounding will occur in spring 2011.
 - Planting activities and final seeding efforts will occur after September 11, 2011. Erosion and sediment seeding will be completed by the Road contractor.